

STATE OF THE CITY ADDRESS

FEBRUARY 22, 1996

Mayor Vincent A. Cianci, Jr.

PRESIDENT PRO TEM FARGNOLI,
MEMBERS OF THE PROVIDENCE CITY
COUNCIL, LADIES AND GENTLEMEN:

I RISE TO DELIVER MY STATE OF
THE CITY ADDRESS DURING A TIME
OF GREAT PROMISE AND GREAT
PERIL FOR OUR FAIR CITY.

AS WE PREPARE FOR THE NEW
CENTURY, PROVIDENCE IS
REDISCOVERING HER GREATNESS.
OUR GENERATION IS TRANSFORMING
THIS CITY SO COMPLETELY THAT
NATIVE SONS, RETURNING AFTER A
LONG JOURNEY, CAN HARDLY
RECOGNIZE THE CITY OF THEIR
BIRTH.

RIVER FRONT PARKWAYS,
ORNAMENTAL FOUNTAINS AND
FESTIVE STREET LAMPS,
BURGEONING COLLEGE AND
HOSPITAL INSTITUTIONS, A FASHION
MALL BIGGER AND MORE
BEAUTEOUS THAN ANY IN THE
TRACTS OF SUBURBIA, AN ARTS &
ENTERTAINMENT DISTRICT BUILT
WITH THE ENERGY AND ZEAL OF
YOUTHFUL ARTISTS, THE HUSHED
EXCITEMENT AS THE CURTAIN RISES
ON A MAGNIFICENT BROADWAY
MUSICAL, THE THRILL OF A STREET
LUGE CAREENING DOWN COLLEGE
HILL, THE ELEGANCE AND
REFINEMENT OF A NEW
RESTAURANT CALLED FEDERAL
RESERVE -- OPENED IN THE OPULENT
BANKING HALL OF A BYGONE
ERA.....

THESE ARE THE SIGHTS AND SOUNDS, THE SENSORY DELIGHTS, OF THE NEW PROVIDENCE. WE MUST ALL ENGAGE IN THE CEASELESS WORK OF BIRTHING, NURTURING, AND GROWING THE NEW CITY THAT WILL BRING US SUCH RICH REWARDS IN THE COMING DECADES OF THE NEW CENTURY.

AT THE SAME TIME, THE DECADE OF THE 1990S IS A TIME OF GREAT PERIL FOR THE CITIZENS OF OUR CITY. THERE ARE GREAT CHALLENGES WHICH WE MUST SUCCESSFULLY SURMOUNT, LEST WE JEOPARDIZE THE PROSPEROUS FUTURE WHICH IS WITHIN OUR GRASP.

EVEN AS BILLIONS ARE INVESTED IN A NEW SKYLINE FOR OUR CITY, THE STATE ECONOMY IS FLAT AND UNPROMISING. ECONOMISTS NOW PREDICT THAT RHODE ISLAND WILL NOT RETURN TO THE HIGH LEVELS OF EMPLOYMENT ENJOYED IN THE LATE 1980S UNTIL SOME TIME AFTER THE YEAR 2000. THERE IS CONCERN IN THE STATE GOVERNMENT AND THE CITY GOVERNMENT BECAUSE OF INSUFFICIENT REVENUE TO SUPPORT NECESSARY SERVICES.

THE FISCAL DILEMMA IS PARTICULARLY ACUTE IN PROVIDENCE BECAUSE SO MUCH OF THE NEW ECONOMY -- THE EXPANDING COLLEGE, HOSPITAL AND GOVERNMENTAL INSTITUTIONS -- ARE BEYOND THE REACH OF THE PROPERTY TAX. WHEN TAXABLE VALUE IS DECLINING BY ONE HUNDRED MILLION, AND TAX-EXEMPT VALUE IS GROWING BY FOUR HUNDRED MILLION OVER THE SAME PERIOD, IT IS OBVIOUS THAT CHANGE THERE MUST BE. THE LIMITATIONS OF THE PROPERTY TAX MUST BE DECISIVELY ADDRESSED -- AND SOON.

I AM CERTAIN THAT SOLUTIONS WILL BE FORTHCOMING FROM THE ALTERNATIVE TAX COMMISSION WHICH IS ABOUT TO BE ESTABLISHED BY THE HONORABLE CITY COUNCIL. I WILL WORK COOPERATIVELY WITH THE NEW COMMISSION ON THESE IMPORTANT MATTERS.

PROVIDENCE IS IMPERILED BY OTHER FORCES THAT MUST BE TAMED IF WE ARE TO REALIZE OUR POTENTIAL FOR RENEWED GREATNESS.

I REFER TO THE CONTINUED INFLUX OF IMMIGRANT FAMILIES TO THIS CITY, WHICH IS A SOURCE OF GREAT ENERGY AND CREATIVITY BUT WHICH IS ALSO CAUSING

EXPLOSIVE GROWTH IN THE COST OF PUBLIC EDUCATION.

I REFER TO THE DETERIORATION OF HOUSING IN MANY PARTS OF THE CITY, AND THE UPSURGE OF ABSENTEE OWNERSHIP, WHICH WILL REQUIRE ANOTHER ROUND OF PUBLIC INVESTMENT IN THE REBUILDING OF OUR NEIGHBORHOODS.

I REFER TO PUBLIC CONCERN WITH THE NOISE, THE LITTER, THE SPEEDING CARS, THE THEFT FROM HOME AND AUTO, AND THE OTHER SO-CALLED "NUISANCE" CRIMES WHICH MUST BE EFFECTIVELY CURTAILED IF WE ARE TO IMPROVE THE QUALITY OF LIFE IN OUR NEIGHBORHOODS.

AND I REFER TO CONCERNS REGARDING GANG-RELATED VIOLENCE IN THE NEIGHBORHOODS. CITIES AS NEAR AS HARTFORD AND NEW HAVEN HAVE EXPERIENCED A SIGNIFICANT INCREASE IN VIOLENCE BECAUSE THEY FAILED TO ACT DECISIVELY TO SUPPRESS GANG ILLEGALITY. PROVIDENCE WILL NOT MAKE THE SAME MISTAKE. I HAVE INSTRUCTED COLONEL PRIGNANO TO TAKE WHATEVER STEPS ARE NECESSARY TO CONTROL GANG VIOLENCE.

YES, MAJOR CHALLENGES LIE AHEAD. BUT WE SHOULD ALL TAKE COMFORT IN THE FACT THAT, TOGETHER, WE HAVE ALREADY ACHIEVED SO MUCH TO IMPROVE OUR NEIGHBORHOODS.

IN LITTLE MORE THAN A YEAR,
THE NEW GUN COURT HAS ALREADY
PUT SCORES OF GUN-WIELDING
CRIMINALS BEHIND BARS.

IN ONLY THREE YEARS' TIME, THE
HOUSING PROGRAMS WE CREATED
HAVE PRODUCED MORE THAN \$80
MILLION IN PUBLIC AND PRIVATE
INVESTMENT IN THE CITY'S
NEIGHBORHOODS.

IN FIVE YEARS' TIME, WE HAVE
REDUCED THE RATE OF VIOLENT
CRIME TO ITS LOWEST LEVEL SINCE
1978. THE RATE OF AUTOMOBILE
THEFT, REMARKABLY, HAS FALLEN
TO ITS LOWEST LEVEL IN 30 YEARS.

IN FIVE YEARS' TIME, WE LAUNCHED AN EXHAUSTIVE STUDY OF THE PROVIDENCE PUBLIC SCHOOLS, WE CRAFTED A PLAN TO BRING ABOUT SWEEPING CHANGE, AND ARE NOW PUTTING INTO PLACE ONE OF THE MOST AMBITIOUS AGENDAS OF SCHOOL REFORM IN AMERICA.

AND IN A DECADE'S TIME, WE'VE CUT THE STUDENT DROPOUT RATE IN HALF. NOW WHO WOULD HAVE THOUGHT IN 1985 THAT THIS COULD BE POSSIBLE?

ANYTHING IS POSSIBLE, IF WE PUT OUR MINDS TO IT. PROVIDENCE HAS WON NATIONAL ACCLAIM FOR ITS HISTORIC ARCHITECTURE, THE ESSENTIAL LIVABILITY OF ITS NEIGHBORHOODS, THE EXCITING

NEW PUBLIC SPACES WE'VE
CREATED BY MOVING RAILROADS
AND RIVERS, THE COLLEGES WHICH
DRAW STUDENTS FROM ALL OVER
THE WORLD, THE FINE
RESTAURANTS THAT ARE LOCATED
HERE, AND A GREAT DEAL MORE.

WE CANNOT ALLOW CONCERNS
ABOUT THE PRESENT TO CLOUD OUR
VISION OF THE FUTURE. WE MUST
PUSH AHEAD, BOLDLY, INTO THE
NEW CENTURY, CARRYING PROUDLY
THE BANNER OF PROVIDENCE,
SHOWING THE WAY FOR THE CITIES
OF AMERICA.

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THE DOWNTOWN IS WHERE OUR
BANNER WILL FLY THE HIGHEST.
BUT IT IS IN THE NEIGHBORHOODS --
IN OUR HOMES, OUR SCHOOLS, IN
THE HOPES AND DREAMS OF OUR
YOUNG PEOPLE -- THAT THE
VICTORY MUST BE WON.

THREE YEARS AGO, WHEN WE
LAUNCHED THE HOUSING
PROGRAMS OF THE PROVIDENCE
PLAN, I SAID THE BATTLE FOR THE
RENEWAL OF THE CITY HAD TO BE
FOUGHT HOUSE BY HOUSE, BLOCK
BY BLOCK. NOTHING ENSURES
VICTORY SO MUCH AS A STRETCH OF
WELL-MAINTAINED HOMES, EACH
WITH AN OWNER-OCCUPANT.
NOTHING CRUSHES THE SPIRIT OF
RENEWAL SO MUCH AS THE SPREAD
OF BLIGHT, THE SPREAD OF DESPAIR.

THE HOUSING PROGRAMS WE LAUNCHED TOGETHER IN 1993 WERE REMARKABLY SUCCESSFUL IN SPREADING THE SPIRIT OF RENEWAL. THE RECORD IN LESS THAN THREE YEARS: 2,000 HOUSES PAINTED AND RENOVATED, 1,500 SIDEWALKS RESURFACED, MORE THAN 700 HOUSES SOLD TO OWNER-OCCUPANTS, MORE THAN A HUNDRED ABANDONED HOUSES FIXED UP OR TORN DOWN. PERHAPS MOST IMPRESSIVE OF ALL IS THE FACT THAT SIXTEEN MILLION OF OUR DOLLARS LEVERAGED A TOTAL INVESTMENT OF EIGHTY THREE MILLION DOLLARS.

NOW WE MUST PROVIDE ANOTHER ROUND OF FUNDING FOR THESE HOUSING PROGRAMS. WE MUST RESUME THE RAPID PACE OF RENEWAL. THE TIMES DEMAND IT; THE PEOPLE DEMAND IT. THE BATTLE FOR THE NEIGHBORHOODS IS BEING FOUGHT RIGHT HERE AND NOW. FAMILIES ARE MAKING DECISIONS EVERY DAY WHETHER TO STAY OR TO LEAVE. A YEAR WITHOUT WELL-FUNDED HOUSING PROGRAMS IN THE FIELD IS A YEAR LOST TO THE FORCES OF DECAY AND DESPAIR.

DESPITE THE FINANCIAL LIMITATIONS OF THE MOMENT, I BELIEVE THAT WE CAN HAVE ANOTHER ROUND OF FUNDING FOR HOUSING REHABILITATION.

LEGISLATION WE'VE SUBMITTED TO THE GENERAL ASSEMBLY WILL PERMIT THE CITY TO SELL DELINQUENT PROPERTY TAXES TO PRIVATE COMPANIES, WHICH PROCEED TO COLLECT THE TAXES ON THEIR OWN. A NUMBER OF CITIES IN OTHER NEW ENGLAND STATES HAVE PROFITABLY ADOPTED THIS APPROACH. I AM ADVISED BY OUR FINANCE DIRECTOR THAT PROVIDENCE COULD RAISE UP TO FIFTEEN MILLION DOLLARS BY THIS MEANS. A SECOND ROUND OF FUNDING COULD RESULT IN A TOTAL INVESTMENT OF MORE THAN EIGHTY MILLION DOLLARS IN OUR NEIGHBORHOODS.

CAN WE AFFORD TO MAKE SUCH AN INVESTMENT? I SAY WE CANNOT AFFORD NOT TO. IF WE ARE TO REBUILD OUR NEIGHBORHOODS -- HOUSE BY HOUSE, BLOCK BY BLOCK -- WE MUST GIVE THE PEOPLE OF PROVIDENCE THE TOOLS THEY NEED. IN THE WEEKS AND MONTHS AHEAD, I WILL BE PRESENTING MORE DETAILS OF THIS ESSENTIAL PROGRAM TO THE HONORABLE MEMBERS OF THIS CITY COUNCIL. LET ME EMPHASIZE THAT THIS NEW SOURCE OF FUNDING SHOULD BE USED FOR THE NEIGHBORHOODS -- NOT FOR BALANCING THE BUDGET.

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THE RETIREMENTS OF LAST SUMMER AND THE APPOINTMENT OF COLONEL PRIGNANO HAVE BROUGHT A NEW GENERATION INTO LEADERSHIP POSITIONS IN THE PROVIDENCE POLICE DEPARTMENT.

THE COLONEL, UNDER MY DIRECTION, IS BUSILY BRINGING ABOUT MAJOR CHANGES IN THE OPERATIONS OF THE DEPARTMENT. HE HAS EARNED THE SUPPORT OF THE CITY COUNCIL IN THIS ENDEAVOR. THAT'S BECAUSE THE COLONEL IS IN THE PROCESS OF CONVERTING THE ENTIRE DEPARTMENT INTO A COMMUNITY-ORIENTED POLICE FORCE. ALREADY, THERE IS A RENEWED EMPHASIS ON MAINTAINING ORDER AND CURTAILING THE NUISANCE CRIMES

WHICH AFFECT ALL OF US ON A DAILY BASIS.

STRICT INSTRUCTIONS HAVE ALREADY GONE OUT TO DISTRICT SERGEANTS. THEY MUST HOLD PATROL OFFICERS ACCOUNTABLE FOR EVERYTHING THAT TAKES PLACE WITHIN THEIR CAR POSTS. POTHOLES, BOOMING RADIOS, CARS REVVING ON SIDE STREETS, KIDS BREAKING INTO CARS, AND A HOST OF OTHER NUISANCE CRIMES ARE THE PATROL OFFICER'S RESPONSIBILITY.

IN GENERATIONS PAST, PATROL OFFICERS ALWAYS HAD WHAT THE DEPARTMENT CALLS "BEAT RESPONSIBILITY."

BUT ACCOUNTABILITY WAS GRADUALLY LOST AS PATROL OFFICERS BECAME INCREASINGLY MOBILE, AND WERE REGULARLY PULLED OUT OF THEIR PATROL DISTRICTS TO RESPOND TO EMERGENCIES. THIS PROBLEM HAS BEEN ADDRESSED WITH ANOTHER DEPARTMENTAL DIRECTIVE. IT REDUCES THE NUMBER OF PATROL CARS WHICH CAN BE PULLED OUT OF THEIR DISTRICTS TO RESPOND TO NEEDS ELSEWHERE IN THE CITY. MORE AND MORE, THE SAME PATROL OFFICERS WILL HAVE THE SAME CAR POSTS, DAY AFTER DAY, AND WILL BE EXPECTED TO TRULY "POLICE" THAT POST.

MEANWHILE, COMMUNITY
POLICE OFFICERS HAVE BEEN GIVEN
THE RESPONSIBILITY TO
INVESTIGATE MISDEMEANORS
WITHIN THEIR NEIGHBORHOODS.
THE THEFT OF A CAR RADIO OR A
BICYCLE -- MISDEMEANORS SUCH AS
THESE HAVE BEEN THE "FORGOTTEN
CRIMES" IN OUR NEIGHBORHOODS.
IN MOST CASES, NO ONE EVER HAD
THE TIME TO INVESTIGATE. ANGER
OVER THESE UNANSWERED AND
UNSOLVED URBAN CRIMES WAS
UNDERMINING LOYALTY TO THE
CITY.

NOW COMMUNITY POLICE OFFICERS ARE INVESTIGATING THESE CRIMES, AND IN THE PROCESS MAKING PERSONAL CONTACT WITH THE VICTIMS. WE ALL KNOW HOW COMFORTING THIS CAN BE. OVER TIME, ALL OF THESE PERSONAL CONTACTS WILL STRENGTHEN THE DEPARTMENT'S RELATIONSHIP WITH LAW-ABIDING CITIZENS AND MAKE ALL OF US FEEL SAFER.

THE SAFETY OF OUR ELDERLY RESIDENTS IS ANOTHER VERY IMPORTANT OBJECTIVE. I WILL SOON BE ANNOUNCING A MAJOR NEW POLICE INITIATIVE TO PROVIDE IMPROVED PROTECTION FOR OUR CHERISHED SENIOR CITIZENS.

OTHER CITY AGENCIES ARE ALSO WAGING THE WAR AGAINST NUISANCE CRIMES. OUR SUCCESSFUL CAMPAIGN AGAINST GRAFFITI WILL CONTINUE. IN ADDITION, I AM SEEKING GREATER POWERS FROM THE LEGISLATURE TO CRACK DOWN ON THE OWNERS OF LITTER-STREWN VACANT LOTS. OWNERS MUST EITHER CLEAN THE LOTS THEMSELVES, PAY THE CITY TO CLEAN THE LOTS, OR PAY SUBSTANTIAL FINES. THE BIGGEST OWNER OF VACANT PROPERTY IN THE CITY IS THE PROVIDENCE REDEVELOPMENT AGENCY. BEGINNING THIS SPRING, MANY OF THE PRA'S 300 LOTS WILL BE CLEANED ON A REGULAR BASIS.

IN ORDER FOR NEW STRATEGIES
OF THE POLICE DEPARTMENT TO
SUCCEED, THERE MUST BE
DETERMINATION, FOLLOW-
THROUGH, AND ENOUGH
MANPOWER TO GET THE JOB DONE.
MY POLICE DEPARTMENT BUDGET
FOR THE COMING YEAR WILL
REFLECT THIS IMPORTANT PRIORITY.

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THIS HAS BEEN A VERY
DIFFICULT WINTER FOR THE CITY --
RECORD SNOWS, BITTER COLD, AND
A LARGE NUMBER OF HOUSE FIRES
IN A SHORT PERIOD OF TIME. WE
ARE ALL EXTREMELY GRATEFUL
THAT FIRE LT. JOHN MCKENNA IS
DOING WELL AFTER A TERRIBLE FIRE
ON DETROIT AVENUE THAT
THREATENED HIS LIFE. OUR BEST
WISHES GO OUT TO LT. MCKENNA
AND HIS FAMILY.

ALSO, THERE HAS BEEN TRAGEDY
-- THE TRAGEDY OF TWO SMALL
CHILDREN WHO LOST THEIR LIVES IN
A FIRE IN ELMWOOD, AND A THIRD
CHILD WHO DIED YESTERDAY IN A
FIRE ON MANTON AVENUE. MANY
OF THIS WINTER'S FIRES WERE IN
HOUSES WITHOUT SMOKE
DETECTORS; IT IS FOR THIS REASON
THAT I HAVE PROPOSED TO
STRENGTHEN THE ORDINANCES
REGARDING SUCH DETECTORS.
PLEASE JOIN ME IN A MOMENT OF
SILENCE FOR THE THREE SMALL
CHILDREN WHO TRAGICALLY LOST
THEIR LIVES BECAUSE OF FIRE.

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WITH THE NEW TEACHERS' CONTRACT IN PLACE, SCHOOL REFORM CAN FINALLY BEGIN IN EARNEST. AT LAST, TEACHERS AND PARENTS WILL HAVE THE OPPORTUNITY TO CREATE SELF-GOVERNING SCHOOLS. AT LAST, EACH SCHOOL WILL BE ABLE TO ADOPT ITS OWN BUDGET AND HIRE ITS OWN TEACHERS. AT LAST, EACH COMMUNITY WILL HAVE THE OPPORTUNITY TO STRENGTHEN ITS OWN SCHOOLS.

IF SCHOOL REFORM IS TO SUCCEED, CHILDREN MUST BE EDUCATED CLOSE TO HOME. BUSING AND COMMUNITY SCHOOLS ARE NOT COMPATIBLE.

LET ME STATE EMPHATICALLY
THAT NEW SCHOOLS WILL BE BUILT
WHERE THE NEED IS GREATEST.
AND THAT MEANS IN THE
NEIGHBORHOODS OF SOUTH
PROVIDENCE, ELMWOOD, THE WEST
END, FEDERAL HILL AND
OLNEYVILLE.

NOW LET ME TURN TO THE
URGENT MATTER OF EDUCATION
FUNDING.

THE COST OF EDUCATION IN
PROVIDENCE CONTINUES TO RISE AT
A RATE FAR BEYOND WHAT WE IN
PROVIDENCE CAN AFFORD TO PAY.
THE HISTORIC MIGRATION OF
HISPANIC FAMILIES FROM LATIN
AMERICA, WHICH BEGAN IN THE
1980S, CONTINUES TODAY WITH
LITTLE SIGN OF ABATEMENT.

SCHOOL ENROLLMENT RISES
RELENTLESSLY IN PROVIDENCE,
CAUSING DRAMATIC INCREASES IN
SCHOOL COSTS EVERY YEAR.

THE PROPERTY TAX CANNOT
BEGIN TO COVER THESE RISING
COSTS OF EDUCATION. WE MUST
DEPEND ON THE STATE
GOVERNMENT. OVER THE LAST
FOUR YEARS, SCHOOL AID HAS
RISEN BY THIRTY-FIVE MILLION
DOLLARS. DESPITE THE INCREASE IN
AID, PROVIDENCE STILL SPENDS
LESS PER PUPIL THAN ANY OTHER
COMMUNITY EXCEPT CENTRAL
FALLS.

WITH ENROLLMENT EXPECTED TO RISE BY 4,000 STUDENTS IN THE COMING DECADE, THE SCHOOL DEPARTMENT PROPOSES TO BUILD SEVEN NEW SCHOOLS OVER THE NEXT FIVE YEARS. THE TOTAL COST OF THE BUILDING PROGRAM: SEVENTY-FIVE MILLION DOLLARS. NEXT YEAR ALONE, ENROLLMENT IS EXPECTED TO RISE BY 900 STUDENTS. IT WILL COST FIVE MILLION MORE JUST TO PROVIDE TEACHERS AND CLASSROOM SEATS FOR THE NEW ARRIVALS.

OBVIOUSLY, THE NINE-HUNDRED-THOUSAND-DOLLAR INCREASE IN SCHOOL AID PROPOSED FOR PROVIDENCE BY GOVERNOR ALMOND IS MUCH TOO SMALL.

PROVIDENCE NEEDS AT LEAST SIX MILLION MORE JUST TO MEET THE MOST MINIMAL EDUCATION NEEDS NEXT YEAR.

WHERE IS THE MONEY GOING TO COME FROM? GOVERNOR ALMOND SAYS THE STATE HAS NO ADDITIONAL MONEY TO GIVE OUT AND HE DECLINED TO CONSIDER ANY INCREASES IN STATE TAXES.

HOWEVER, IT IS OBVIOUS THAT LEVEL-FUNDING OF EDUCATION AT THE STATE LEVEL WILL FORCE MOST COMMUNITIES TO RAISE PROPERTY TAXES INSTEAD. AND I DO NOT BELIEVE THAT IS IN THE BEST INTERESTS OF THE STATE.

THE PROPERTY TAX BURDEN IN RHODE ISLAND IS AMONG THE HIGHEST IN THE NATION. THE PROPERTY TAX IS ALSO REGRESSIVE. BY CONTRAST, STATE INCOME AND SALES TAXES IN RHODE ISLAND ARE RELATIVELY LOW.

THE LEGISLATURE SHOULD KEEP THESE FACTS IN MIND AS IT REVIEWS THE GOVERNOR'S BUDGET.

SOME WILL SAY, "DON'T ASK FOR MORE SCHOOL AID; CUT YOUR SCHOOL COSTS."

TO THESE CRITICS, I REPLY: "THIS MAYOR, AND THIS CITY COUNCIL, HAVE PUT THEIR HOUSE IN ORDER. OUR RECORD IN CUTTING SCHOOL COSTS IS THE BEST IN THE STATE." THREE YEARS OUT OF FIVE WITHOUT PAY RAISES. NO MORE BLUE CROSS FOR LIFE FOR FAMILIES. MANAGED HEALTH CARE. PRIVATIZED JANITORIAL SERVICE IN THE SCHOOLS. PRIVATIZED SCHOOL LUNCH. BECAUSE OF OUR EFFORTS, THE TAXPAYERS OF PROVIDENCE ARE SAVING MILLIONS EVERY YEAR. WE SHOULD ALSO GIVE FULL CREDIT TO THE TEACHERS UNION AND THE LABORERS UNION, WHICH RECOGNIZE THAT IN HARD TIMES SACRIFICES MUST BE MADE.

DESPITE SAVINGS WE HAVE
ACHIEVED, OUR COSTS RISE
RELENTLESSLY BECAUSE OF
GROWTH IN STUDENT ENROLLMENT.
THE GENERAL ASSEMBLY MUST
FULFILL ITS RESPONSIBILITY TO
PROMOTE PUBLIC EDUCATION. THE
ASSEMBLY MUST PROVIDE
ADDITIONAL SCHOOL AID TO
PROVIDENCE AND OTHER NEEDY
CITIES.

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THE FINANCIAL AGENDA FOR THE
CITY OF PROVIDENCE CAN BE
STATED SUCCINCTLY:

FIRST, IT IS OBVIOUS THAT THE
PROPERTY TAX NO LONGER MEETS
THE NEEDS OF RHODE ISLAND'S
CAPITAL CITY. IN ORDER TO
PROVIDE VITAL PUBLIC SERVICES

THAT BENEFIT THE ENTIRE STATE, PROVIDENCE MUST HAVE ACCESS TO NEW, DEPENDABLE, AND GROWING SOURCES OF REVENUE THAT WOULD SUPPLEMENT THE PROPERTY TAX.

SECOND, IT IS OBVIOUS THAT, HENCEFORTH, THE STATE MUST TAKE THE LEAD ROLE IN FINANCING GROWING COSTS OF EDUCATION IN THIS CITY. THE STATE'S COMMITMENT MUST BE CONSTANT YEAR AFTER YEAR.

THIRD, IT IS OBVIOUS THAT THE MUNICIPAL UNIONS MUST CONTRIBUTE THEIR FAIR SHARE TO SOLVING THE FINANCIAL PROBLEMS OF THE CITY OF PROVIDENCE.

WE WILL DO EVERYTHING WE CAN TO INCREASE SALARY LEVELS, HOWEVER GRADUALLY. HOWEVER, REDUCTIONS IN PENSION BENEFITS, AND OTHER FRINGE BENEFITS, ARE ABSOLUTELY ESSENTIAL. REDUCTIONS IN SOME CITY SERVICES MAY ALSO BE NECESSARY. THE MOVEMENT TOWARDS FINANCIAL REFORM WHICH BEGAN LAST YEAR MUST BE BROUGHT TO A SUCCESSFUL CONCLUSION. LET THE CITY AND ITS UNIONS FORM A NEW PARTNERSHIP IN ORDER TO ACHIEVE THESE GOALS. STRENGTHENING THE FINANCES OF THE CITY OF PROVIDENCE IS IN THE ENLIGHTENED BEST INTEREST OF TAXPAYER AND CITY WORKER ALIKE.

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DESPITE THE CONCERNS OF THE PRESENT, I AM CONFIDENT THAT PROVIDENCE WILL CONTINUE TO PLAY THE LEADING ROLE IN THIS REGION DURING THE CENTURY TO COME. WE WILL CONTINUE TO ATTRACT MEN AND WOMEN OF TALENT AND DETERMINATION, AND GREAT DEEDS WILL BE ACCOMPLISHED HERE.

AS MANUFACTURING FADES, THE GREAT EDUCATIONAL, HEALTH AND GOVERNMENTAL INSTITUTIONS OF THIS CITY ARE ERECTING NEW STRUCTURES THAT RESHAPE THE SKYLINE OF THIS 360-YEAR-OLD CITY.

THERE WILL ALSO BE A GREAT
MARKETPLACE IN THE HEART OF
THIS CITY ONCE AGAIN. AS MANY
AS TEN MILLION SHOPPERS A YEAR
WILL MAKE THEIR WAY TO
PROVIDENCE, RAISING A
MERCANTILE DIN THAT WILL BE
MUSIC TO OUR EARS.

PROVIDENCE WILL BE MUCH MORE THAN AN OFFICE PARK OR A SHOPPING MALL: IT WILL BE A VIBRANT CENTER OF ARTS AND ENTERTAINMENT, ATTRACTING MILLIONS FOR THEATER, CONCERTS, FINE DINING AND, LET ME ADD, FIRST-RUN MOVIES. THREE NEW MUSEUMS WILL GRACE THE CITY'S WATERFRONT ALONG THE "MUSEUM MILE." FIVE UNIVERSITIES IN THE CENTER CITY WILL ATTRACT TENS OF THOUSANDS OF STUDENTS. ART AND COMMERCE, RESEARCH AND RECREATION, MEDICAL DOCTORS AND FASHION BOUTIQUES WILL FORM A WOVEN TAPESTRY OF URBAN FABRIC COVERING BUT A FEW HUNDRED ACRES.

THERE IS A GRAND PLAN FOR THE RENEWAL OF OUR GREATNESS THAT IS MANIFEST FOR ALL TO SEE. IT IS IN THIS CONTEXT WE SHOULD TAKE UP SUCH MATTERS AS THE FINANCING OF THE PROVIDENCE CIVIC CENTER OR THE OFFERING OF TAX INCENTIVES FOR THE RESTORATION AND REPOPULATION OF HISTORIC DOWNTOWN BUILDINGS. ALL FIT INTO A GRAND PLAN WHICH WILL BE OUR LEGACY TO THE RISING GENERATION IN THE NEW CENTURY.

WE CAN FULFILL THE PROMISE OF A PROVIDENCE REBORN. WE CAN, AND WE MUST, STAND UP TO THE PERILS IN OUR MIDST. WE CAN, WE MUST, AND WE WILL.

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Vincent A. Ciccone
Mayor Providence
Jul 27 1996