



Mayor of Providence

Jorge O. Elorza

September 19, 2016

Honorable Members  
Providence City Council  
City Hall

Dear Honorable Members:

Pursuant to Sections 302(b) and 1002 of the Providence Home Rule Charter of 1980, as amended and Public Law, Chapter 45-50, Sections 1 through 31 passed in 1987, I am this day appointing Michael Borg, of 80 Sea Meadow Drive, Portsmouth, Rhode Island 02871, to the position of Director of Public Works, and respectfully submit the same for your approval.

Sincerely,

A handwritten signature in black ink, consisting of stylized initials "J.O.E." followed by a horizontal line.

Jorge O. Elorza  
Mayor

IN CITY COUNCIL

OCT 20 2016

READ

WHEREUPON IT IS ORDERED THAT  
THE SAME BE RECEIVED AND APPROVED

A handwritten signature in black ink, appearing to be "Linda L. [unclear]".

CLERK

# MICHAEL BORG

80 Sea Meadow Drive, Portsmouth, RI 02871  
401-293-5801 (h) • 401-924-0059 (c) • mike.borg6@gmail.com

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## QUALIFICATIONS PROFILE

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Highly accomplished leader leveraging exceptional experience and education to provide top quality service and results.

- Draw from exemplary background of progressive leadership and management positions in the U.S. Army and municipal government. Decorated military leader for outstanding leadership, including the Legion of Merit.
- Specialized in identifying operational and strategic impacts and solutions; recognized expert in joint military operations and planning, with demonstrated success in completing complex projects in high OPTEMPO, high stress, austere environments.
- Excellent communicator, interfacing effectively across all organizational levels and with diverse groups. Culturally aware, and consistently successful in supporting groups, organizations, and stakeholders.
- Adept trainer and asset manager; experienced in staffing and training large groups, including hundreds of staff. Proven strength in providing critical guidance, intent, and direction in any environment.
- Accomplished leader and project manager that delivers on time, accurate results; delivered numerous construction and engineering projects in a hostile operating environment across several middle east countries; establish clear expectations and provide timely feedback.
- Exemplary safety record of heavy equipment operations; focused on mission accomplishment without sacrificing safety and standards.
- Dedicated to ongoing education and professional development; technologically proficient utilizing MS Office Suite, GIS applications, and mind mapping software.

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## PROFESSIONAL EXPERIENCE

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CITY OF PROVIDENCE, RI

### **Direction of Emergency Management and Office of Homeland Security, 3/2015–Present**

Appointed by and serves at the pleasure of the Mayor. Serves as member of the Public Safety team and reports directly to and advises the Commissioner of Public Safety on all Emergency Management matters and related laws, rules, regulations and requirements, and the Robert T. Stafford Disaster Relief and Emergency Assistance Act. Develop, organize, direct and coordinate the city's Emergency Management Program with the goal of saving lives and protecting property by maintaining emergency operational capabilities that mitigate, prepare for, respond to, and recover from any emergency or disaster. Responsible for the following Emergency Management functions: (1) Emergency Organization, Planning and Management, (2) Direction, Control and Warning, (3) Population Protection, and (4) Training and Exercises.

- Attained accreditation of the city's Emergency Management program under the Emergency Management Accreditation Program (EMAP). The only Emergency Management program in the state to achieve this highly coveted goal.
- Developed and implement an event safety planning process and risk mitigation tracking program for permitted special events within the City of Providence. This program was implemented during the NCAA 2106 Men's basketball Tournament 1<sup>st</sup> and 2<sup>nd</sup> Round and received accolades from the NCAA and Providence College on its execution.
- Establish the Providence Emergency Management Agency (PEMA) University. Built a grassroots comprehensive emergency management education program from the ground up that provides classes of

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# MICHAEL BORG

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instruction from individual and family preparedness to business continuity of operations and special event safety planning.

U.S. ARMY, Newport, RI

**Senior Army Advisor, US Naval War College, 8/2011–3/2015**

Provide senior guidance to President of US Naval War College for all US Army activities at US Naval War College. Oversee fulfillment of administrative requirements for enrolled US Army faculty; serve as Professor of Joint Military Operations to Naval Command and Staff College as well as College of Naval Warfare. Deliver instruction through elective courses across leadership and ethics, in addition to joint military operations and strategy. Serve as immediate supervisor for all assigned US Army faculty; counsel and evaluate faculty and students. Apply technological proficiency and maintain comprehensive records.

- Selected and appointed by Provost as Chair of the Tasker H. Bliss Land Warfare Chair.
- Utilized exceptional military background to provide key leadership and guidance within advanced instructional setting.
- Modeled excellence in operational support in conjunction with optimal cost savings.

U.S. ARMY, Helmand Province, Afghanistan

**Commander, 6/2010–7/2011**

Delivered quality leadership within highly demanding international environment. Oversaw development of training, infrastructure construction (horizontal and vertical), project management and execution of a training program to build Afghan National Security Forces; managed commitment of over \$10 million monthly and over \$150M+ in funding. Held responsibility for staffing, training and equipping all Afghan National Army / National Police in southwest Afghanistan. Spearheaded multinational, joint command including 350+ assigned staff as part of NATO Training Mission-Afghanistan and Combined Security Transition Command-Afghanistan.

- Successfully built an unprecedented functional Afghan Army basic training center within Helmand province in less than six months while savings \$40 million in future building and construction costs; this training center now produces thousands of trained Afghan Army recruits annually. Delivered barracks, support facilities, roads, and training venues that facilitated the transfer of security responsibility back the **Afghan government ahead of any other province in Afghanistan. Standardized construction practices while** implementing a construction mentoring and best practices program with local Afghan construction companies. This program paved the way for local companies to bid on construction contracts in order to **keep money in the local Afghan economy. Photos attached.**
- Forged partnership with United Kingdom Provisional Reconstruction Team to create a regional police training center, producing local police officers with ability to serve throughout southwestern Afghanistan. Delivered numerous construction projects in support of police objectives; built check points and dug numerous water wells to support Afghan police training and operations. Photos attached.
- Effectively established Regional Support Command SW from inception to include 350+ staff in less than 14 months.

U.S. ARMY, Hohenfels, Germany

**Senior Fire Support Observer| Controller, 6/2007–6/2009**

As primary trainer / fire support advisor at Joint Multinational Readiness Center (JMRC), held direct responsibility for training design / execution in conjunction with teams serving Afghanistan and Iraq. Developed training evaluation programs from individual to team levels, fostering confidence as well as proficiency to drive operational

success. Emphasized team-based training events and staff development; guided processes through fundamental feedback supporting further training and development.

- Effectively trained numerous teams prior to deployment in Iraq and Afghanistan.
- Hand-selected for travel to Romania with small group of trainers to instruct Romanian teams prior to Iraq deployment.
- Chosen to support the U.S. Embassy within the Republic of Georgia following the Russian invasion in 2010, determining combat capabilities of Georgian artillery forces.

U.S. ARMY, Fort Sill, OK | Baghdad, Iraq

**Battalion Commander, 6/2005–6/2007**

Oversaw staffing, training and equipment in support of convoy security and base operations within major military installation. Responsible for the maintenance and operations of Camp Striker, Iraq adjacent to the Baghdad International Airport and facilities. Directed development of strategic operations platform to support increase of US forces in Baghdad. Supervised up to 500 staff. Held full responsibility for the training, education and leadership of each organizational member. Effectively converted small Army installation adjacent to Baghdad International Airport within a strategic base of operation, enabling the U.S. to execute 2006 surge strategy.

- Responsible for facility maintenance and construction. Built barracks, support facilities that include dining facilities, security infrastructure, flood control and mitigation measures, electrical, water, and communications grids to enable the 2006 surge concept to become a reality. Increased the capacity of the of the installation from 3500 personnel to over 6000 personnel with less than 90 days' notice. Photos attached.
- Responsible for all heavy equipment operations, fire department coordination, installation security, and paving and road improvement operations on the installation.
- Ensured zero combat losses; awarded second Bronze Star. Promoted repeatedly through previous positions of increasing responsibility and international service based on exceptional performance.

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## EDUCATIONAL BACKGROUND

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**Master of Arts in National Security and Strategic Studies; GPA 3.86**

U.S. NAVAL WAR COLLEGE – Newport, RI

**Master of Arts in Military Studies ~ American Civil War**

AMERICAN MILITARY UNIVERSITY – Charleston, WV

*Graduated with Honors*

**Bachelor of Arts in History**

METROPOLITAN STATE COLLEGE OF DENVER – Denver, CO