



The City Plan Commission

PROVIDENCE, RHODE ISLAND

November 7, 1980

Honorable Vincent A. Cianci, Jr., Mayor
and
The Honorable City Council
City Hall
Providence, Rhode Island 02903

Dear Mayor Cianci and members of the City Council:

City Ordinance Section 2-253 directs the City Plan Commission to...
"collaborate with the finance director in the preparation and recommendation to the Mayor and the City Council, on or before June 1 of each year, of the capital improvement budget for the following year and a comprehensive five (5) year capital improvement program."

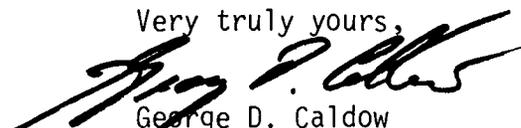
The City Plan Commission has reviewed and approved the enclosed Capital Improvement Program, 1980-1986. This program provides a firm base for comprehensive and financial planning.

The City Plan Commission is concerned that many of the City's physical improvement and development objectives have been deferred in recent years because of chronic budget crises. Limited resources and increasing needs require an overall guide for planning long-range capital acquisitions and improvements, while maintaining operating-cost efficiencies and selecting the best possible financing methods. The 1981-1987 capital improvement program process should start early and be mandatory for obtaining capital funds.

The City Plan Commission urges the Mayor and the City Council to ease transition to provisions of the Home Rule Charter by immediate passage of ordinances to:

1. Limit capital expenditures to projects in the Capital Improvement Program.
2. Provide for adoption of a capital budget and the Capital Improvement Program by the City Council.

Very truly yours,


George D. Caldow
City Plan Commission

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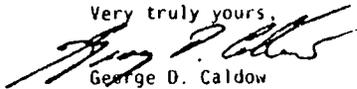
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CITY OF PROVIDENCE

Vincent A. Cianci, Jr., Mayor

CITY PLAN COMMISSION

George D. Caldow, Chairman
Joseph A. Caffey, Vice Chairman
Grant D. Dulgarian, Secretary
William B. Zuccarelli
David J. Souza
Councilman Thomas F. O'Connor, Jr.
Councilman David G. Dillon
Mayor Vincent A. Cianci, Jr., Ex Officio

DEPARTMENT OF PLANNING AND URBAN DEVELOPMENT

Stanley Bernstein, Director
David L. Davies, Chief, Research and Evaluation
Donald S. Conley, Senior Research Assistant

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DLD

Major Objectives of the Capital Improvement Program

- I. TO IMPROVE FINANCIAL MANAGEMENT OF THE CITY'S CAPITAL RESOURCES
- II. TO MAINTAIN A HIGH CREDIT RATING FOR PROVIDENCE, THEREBY LOWERING INTEREST COSTS
- III. TO CONTINUE STIMULATION OF PRIVATE INVESTMENT
- IV. TO ENSURE THAT CAPITAL PROJECTS AND COMPREHENSIVE PLANNING ARE BASED ON PROVIDENCE'S LONG-RANGE FISCAL POTENTIAL
- V. TO UNDERScore THE SAVINGS TO CITY TAXPAYERS INHERENT IN A REGULAR PREVENTIVE MAINTENANCE PROGRAM
- VI. GUIDE IMPLEMENTATION OF PROVIDENCE'S DEVELOPMENT PROGRAMS

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SUMMARY

PURPOSE

The Capital Improvement Program is the primary management guide for allocation of limited city resources for physical improvements over the next six years. It helps use those resources to achieve overall goals in providing City services and in developing neighborhoods, the Downtown, and the City's economy in general.

The Capital Improvement Program outlines costs and funding alternatives involved in implementing the City's on-going comprehensive plan. It thereby insures that the comprehensive plan reflects financial realities.

...this entire planning process must be closely based on, supported by, and tied to the economic realities of Providence and to the financial abilities of the City. All too often the comprehensive planning process omits or slights the economic and financial elements and its validity is thereby subject to question. (The Comprehensive Planning Process, City of Providence, April 1976, p. 10).

As the comprehensive plan takes form, the Capital Improvement Program will relate the otherwise uncoordinated construction and acquisition programs of various City departments to the City's overall programs and goals.

Other purposes of the Capital Improvement Program are:

1. ANNUAL REVIEW OF PRIORITIES

At both department and city-wide levels, yearly review of priorities ensures that funding decisions adjust to changing circumstances.

2. JOINT PROJECT COORDINATION

Savings, in time or money, or increased project impact can result from coordinating projects of different agencies with respect to location, function, and timing.

3. STIMULATION OF PRIVATE INVESTMENT

A readily-available schedule of future public improvements encourages private residential, commercial and industrial investments.

4. LOWER COST CREDIT

Evidence of prudent, long-range financial planning is important to credit rating services. Better knowledge of needs and resources will improve Providence's flexibility during money market fluctuations.

Capital improvements ordinarily do not include:

- A. projects or improvements costing less than \$10,000;
- B. vehicular equipment (unless annual costs exceed \$100,000);
- C. items of repair or maintenance costing less than \$50,000, or which are of an emergency nature;
- D. salaries, other than those which are properly capitalized as part of a project's cost.

8. NEIGHBORHOOD PARTICIPATION

By opening capital improvement funding decisions to continuous public debate on a city-wide basis, the Capital Improvement Program limits the influence of pressure groups that might otherwise obtain commitments for a disproportionate share of city resources. At the same time, neighborhood groups have the opportunity to react to City department proposals, submit their own projects for review, or identify gaps in service or development plans.

PROCESS

City Ordinance - Section 2-253 directs the City Plan Commission to..."collaborate with the finance director in the preparation and recommendation to the Mayor and the City Council, on or before June 1 of each year, of the capital improvement budget for the following year and a comprehensive five (5) year capital improvement program."

Capital improvements include:

- A. new construction, reconstruction, substantial alterations and extraordinary repairs;
- B. acquisition of real property or interest therein;
- C. designs or preliminary studies or surveys relative to A and B above;
- D. acquisition and installation of equipment and furnishings relative to A and B above.

The Capital Improvement Program process begins in the early Autumn when planning staff solicit department project requests or revisions. After preliminary project analysis, planning and department staff meet to review projects. Subsequently, planning staff assign advisory priority rankings to projects relative to all other city projects. During this review, funding alternatives receive special attention, including examination of applicable state and federal aid programs.

Following planning staff analysis, draft project descriptions and proposed priority rankings are sent to departments for final review. The City Plan Commission receives the draft Capital Improvement Program in April, with staff recommendations.

The City Plan Commission and Finance Director cooperate in putting the Program into final form by determining the upcoming year's capital budget, matching short-term needs with available resources, and making the five-year plan conform to the long-range fiscal policy of the City.

The City Plan Commission submits the recommended Capital Improvement Program to the Mayor and City Council on or before June 1.

THE 1980-1986 CAPITAL IMPROVEMENT PROGRAM

The 1980-1986 Capital Improvement Program details actual funding commitments and pending grant applications for the upcoming fiscal year and inflation-adjusted projections for the next five years. Last year's program, the first in a decade, outlined departmental needs. This year's program combines capital projects from the regular operating budget with development projects not funded from general revenues (e.g. Community Development Block Grants, federal grants, redevelopment projects, etc.)

The future of the Field's Point Waste Water Treatment Plant and of proposed remedies for combined sewer overflows will have a major impact on Providence's capital investment. State takeover will free considerable city resources which can then be directed toward neighborhood improvements, Downtown development, and economic growth. Final costs for treatment system improvements are not projected on the assumption that voters will approve State takeover.

The 1980-1986 program includes rental payments on capital equipment, as rental or lease arrangements have become a widely-used alternative to outright purchase.

The Providence Home Rule Charter Commission will consider the future role of planning and the Capital Improvement Program in the City's development. The Department of Planning and Urban Development has recommended strong provisions to ensure compliance with the Comprehensive Plan and to require project review under the Capital Improvement Program.

1980 - 1981 CAPITAL BUDGET

All Funding Sources..... \$35,137,000
Excluding Water Supply... 33,357,000

City Funds..... \$17,872,000
Excluding Water Supply... 16,092,000

1980 - 1986 CAPITAL IMPROVEMENT PROGRAM

All Funding Sources.....\$179,072,000
Excluding Water Supply... 128,042,000

City Funds.....\$121,471,000
Excluding Water Supply... 81,271,000

FINANCIAL CAPABILITY

AND FISCAL POLICY

In the 1979-85 Capital Improvement Program, the City Plan Commission recommended a cautious yet optimistic development plan. Providence must be cautious in short-term capital expenditure commitments; it must require substantial public benefits or economic returns in exchange for public investments. At the same time, elements of the Comprehensive Plan should project new roles for Providence within the regional economy, programming improvements to complement these new functions. Improvements should increase Providence's competitiveness as --

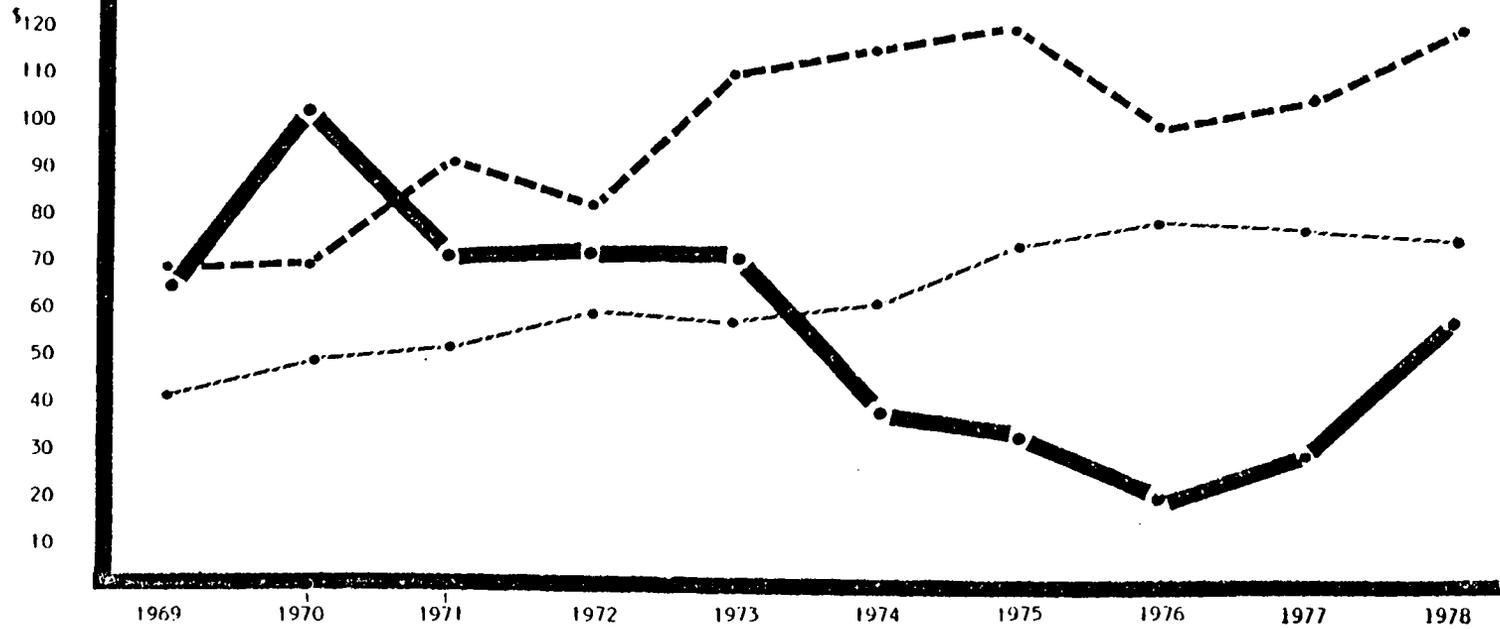
- ** A regional office and service center
- ** An efficient growing port
- ** A convention, entertainment, cultural, and tourist center
- ** A location for diversified and high technology industry
- ** A preferred residence for all income groups
- ** A center of new retail opportunities and existing retail expansion

Providence can afford substantial capital investment in city services and development. The rate of increase in governmental expenditures since fiscal year 1975 has been held below that of other Rhode Island cities and far below

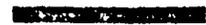
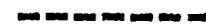
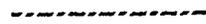
the State of Rhode Island. The city's accumulated deficit reflects taxpayer sentiment toward inflation's impact on governmental costs and the disadvantages of the property tax in an inflationary economy.

While taxpayers, through their representatives, have insisted on austerity budgets for regular operating expenses, they have approved, as individuals, recent bond referenda for urban development and environmental improvement projects. State takeover of the Providence waste water treatment plant will reduce the city's indebtedness and permit policymakers to choose between two basic alternatives: use savings to delay inevitable tax increases or meet other priority capital improvement needs. Realization of the Comprehensive Plan's objectives requires the latter choice.

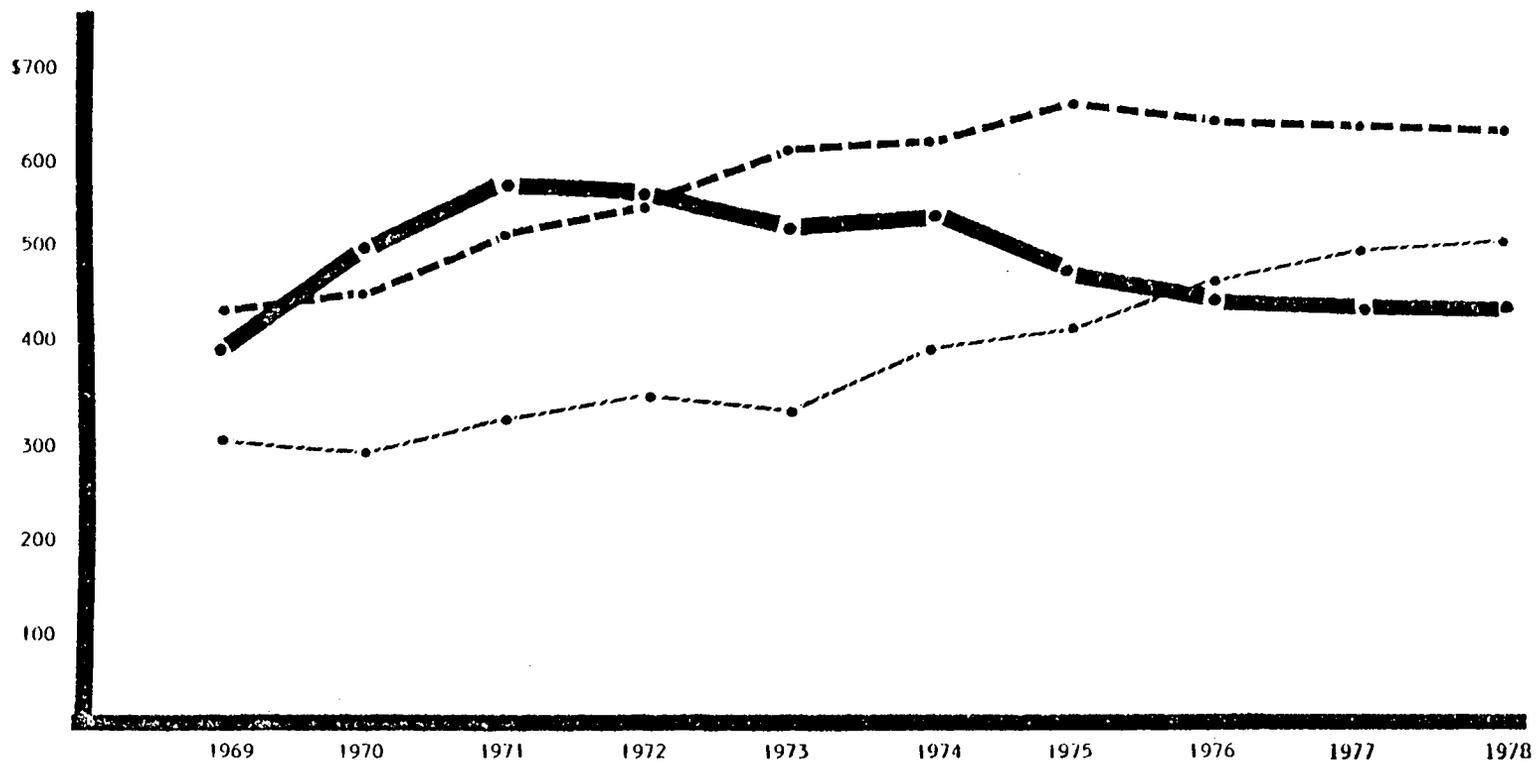
PER CAPITA CAPITAL OUTLAYS
(Outlays from all sources of revenue)



Source: City Government Finances, U.S. Bureau of the Census,

-  Providence
-  Average of 5 Northeastern Cities
-  All U.S. Cities of 100,000-199,000 Population

PER CAPITA GROSS OUTSTANDING DEBT



Source: City Government Finances,
U.S. Bureau of the Census,

-  Providence
-  Average of 5 Northeastern Cities
-  All U.S. Cities of 100,000-199,000 Population

1980 - 1986 CAPITAL IMPROVEMENT PROGRAM

ALL SOURCES OF FUNDS

C = Continuous Funding

All Amounts in Thousands

PUBLIC SAFETY POLICE

03-01
03-02

Proj. #	PROJECT	BUDGET CODE	PREVIOUS COST	1980-81 BUDGET	PROGRAM 1981-82	1982-83	1983-84	1984-85	1985-86	Six Year TOTAL	COMPLETED TOTAL
01	Motor Vehicles	512	C	137	173	198	228	262	302	1,300	C
02	Building Renovation	150	C	40	80	93	106	122	141	502	C
03	Data Systems		6		126	58	58	35	35	312	318
04	New Headquarters				3,000	3,000				6,000 C	6,000

FIRE

03-03

01	Fire Apparatus	513	C	222	618	710	817	939	1,080	4,386	C
02	Station Renovation	150	C	150	173	198	228	262	302	1,313	C
03	Fire Fighting Equipment	591	C	75	86	99	114	131	152	657	C
04	New Headquarters					600				600 C	600
05	Repair and Training Facility						1,050			1,050	1,050
06	Mt. Pleasant Station							1,000		1,000	1,000

COMMUNICATIONS

03-04

01	Voice Box				200	200	200			600	600
02	Communications Equipment	575	C	75	86	99	114	131	152	657	C
03	Police Radio				350	350	350			1,050	1,050

TRAFFIC ENGINEERING

03 - 05

01	Signal System				1,190	1,426	1,311	630		4,557	4,557
02	Traffic Control Equipment	501	C	65	81	93	106	122	141	608	C

PUBLIC WORKS

05 - 01

01	Equipment Rentals 05-04	164	C	149	150	150	150	150	150	899	C
02	Structures and Improvements 05-06	791	280	41						41	321
03	Sewage Treatment		8,500	6,500	SUBJECT TO STATE REFERENDUM						
04	Combined Sewers			5,180	SUBJECT TO STATE REFERENDUM						
05	Vehicles 05-07	512	148	180						180	328
06	Equipment Rentals 05-07	164	C	250	250	250	250	250	250	1,500	C
07	Trucks and Tractors	512	145	143						143	288
08	Highway Structures 05-08	711	C	20	20	20	20	20	20	120	C
09	Equipment Rentals 05-10	164	C	267	267	267	267	267	267	1,602	C
10	Equipment Rentals 05-11	164	C	100	100	100	100	100	100	600	C

MUNICIPAL DOCKS

05 - 13

01	Berth 3			3,225						3,225	3,225
02	Berth 4, 5, & 6			1,000	1,000	1,000				3,000	3,000
03	Terminal		3,644	1,035						1,035	4,679

PUBLIC PARKS

07 - 02

01	Roger Williams Park		7,214	1,741	928	1,068	1,224	1,408	1,608	7,977	15,191
02	Urban Reforestation		C	85	260	290	320	345	400	1,700	C
03	Neighborhood Parks		1,660	223						223	1,883

PUBLIC PROPERTY

07 - 03

01	Playgrounds		831	1,210	810	890	980	1,080	1,180	6,150	6,981
02	Pools			223	100	100	100			523	523
03	Recreation Centers			1,065						1,065	1,065
04	Building Renovations	150	C	140	161	185	212	245	282	1,225	C
05	Structures and Improvements	791	C	55	55	55	55	55	55	330	C

SCHOOLS

08 - 01

01	Messer			1,800						1,800	1,800
02	Tennis Courts			105						105	105
03	O'Alate Replumbing		32		15	15	15	15	15	75	107
04	Roof Repairs		49		43	43	43	43	43	215	264
05	Jet Burners			234	263	263				760	760
06	Thermostats		40		231	231	231	231	232	1,156	1,196
07	Window Repairs				322	322	322	322	322	1,610	1,610

PLANNING AND URBAN DEVELOPMENT 09-08

01	Kennedy Plaza			2,543	2,543					5,086	5,086
02	Weybosset Garage				7,363	7,364				14,727	14,727

PROVIDENCE REDEVELOPMENT AGENCY

01	Lockwood		1,300	600	600					1,200	2,500
02	West Broadway		4,700	200						200	4,900
03	Federal Hill East		2,700	900						900	3,600
04	Weybosset Hill		19,102	652	550					1,202	20,304
05	East Side		28,002	389	389					778	28,780
06	Upcoming Projects				2,900	3,800	5,100	7,000		18,800	18,800
	Charles Street			600	600					1,200	1,200
	Capital Center				2,400	2,400	3,800			8,600	8,600
	Old Journal Building			700						700	700

WATER SUPPLY

16-01

01	Trunk Main			1,780						1,780	1,780
02	Longview				1,725	1,725				3,450	3,450
03	Big River Design				2,800	2,800				5,600	5,600
04	Big River Construction						13,400	13,400	13,400	40,200	134,000

ECONOMIC DEVELOPMENT

01	Economic Development Service Road			200						200	200
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MAYOR'S OFFICE OF COMMUNITY DEVELOPMENT

PROJECTS NOT LISTED UNDER OTHER CITY DEPARTMENTS

	Neighborhood Facilities			488						488	480
	Street Improvements			150						150	150
	City Hall Restoration			200						200	200

All Sources of Funds TOTAL*
Including Water Supply

All Sources of Funds TOTAL*
Excluding Water Supply

35,137	33,000	30,462	31,271	28,565	20,629	179,072
33,357	28,483	25,937	17,071	15,165	7,229	120,042

*Waste water treatment costs
not included after FY 1980-81

1980 – 1986 CAPITAL IMPROVEMENT PROGRAM

City Funds

PUBLIC SAFETY POLICE

03 - 01
03 - 02

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01	Motor Vehicles	512	C	137	173	198	228	262	302	1,300	C
02	Building Renovations	150	C	40	80	93	106	122	141	582	C
03	Data System		6		126	58	58	35	35	341	347

FIRE

03 - 03

01	Fire Apparatus	513	C	222	618	710	817	939	1,080	4,386	C
02	Station Renovations	150	C	150	173	198	228	262	302	1,313	C
03	Fire Fighting Equipment	591	C	75	86	99	114	131	152	657	C
04	Repair and Training Facility						1,050			1,050	1,050
05	Mt. Pleasant Station							1,000		1,000	1,000

COMMUNICATIONS

03 - 04

02	Communication Equipment	575	C	75	86	99	114	131	152	657	C
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TRAFFIC ENGINEERING

03 - 05

02	Traffic Control Equipment	581	C	65	81	93	106	122	141	608	C
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PUBLIC WORKS

05 - 01

01	Equipment Rentals 05-04	164	C	149	150	150	150	150	150	899	C
02	Structures and Improvements 05-06	791	280	41						41	321
03	WWTP		8,500	1,550							-
04	CSO			518							-
05	Trucks and Tractors 05-07	512	148	180						180	328
06	Equipment Rentals	164	C	250	250	250	250	250	250	1,500	C
07	Trucks and Tractors 05-08	512	145	143						143	288
08	Highway Structures	711	C	20	20	20	20	20	20	120	C
09	Equipment Rentals 05-10	164	C	267	267	267	267	267	267	1,602	C
10	Equipment Rentals 05-11	164	C	100	100	100	100	100	100	600	C

MUNICIPAL DOCKS

05 - 13

01	Berth 3			3,225						3,225	
03	Terminal		3,644	1,035						1,035	4,679

PUBLIC PARKS

07 - 02

01	Roger Williams Park		3,545	400	460	530	600	700	800	3,498	7,043
02	Reforestation		C	85	260	290	320	345	400	1,700	C
03	Neighborhood Parks		1,002	116						116	1,118

PUBLIC PROPERTY

07 - 03

01	Playgrounds		498	416	405	445	490	540	590	2,806	3,384
02	Pools			140	30	30	30			230	
03	Recreation Center Rehabilitation			539						539	
04	Building Renovations	150	C	140	161	185	212	245	282	1,225	C
05	Structures and Improvements	791	C	55	55	55	55	55	55	330	C

SCHOOLS

08 - 01

01	Messer Renovation			1,800						1,800	1,800
03	Replumbing D'Ahate School		32		15	15	15	15	15	75	107
04	Roof Repairs		49		43	43	43	43	43	215	264
05	Jet Burner Conversion			234	263	263				760	760
06	Thermostats		40		231	231	231	231	232	1,156	1,196
07	Window Repairs				322	322	322	322	322	1,610	1,610

PLANNING AND URBAN DEVELOPMENT

09 - 08

01	Kennedy Plaza ARZ			490	491					981	981
02	Weybosset Garage				1,305	1,305				2,610	2,610

PROVIDENCE REDEVELOPMENT AGENCY

01	Lockwood		325	150	150					300	625
02	West Broadway		1,175	50						50	1,225

Proj. #	PROJECT	BUDGET CODE	PREVIOUS COST	1980-81 BUDGET	PROGRAM 1981-82	1982-83	1983-84	1984-85	1985-86	Six Year TOTAL	COMPLETED TOTAL
03	Federal Hill East		2,700	900						900	3,600
04	Weybosset Hill		4,775	100	50					150	4,925
05	East Side		7,001	97	97					194	7,195
06	New Redevelopment				2,900	3,000	5,100	7,000		18,800	18,800
	Charles Street			600	600					1,200	1,200
	Capital Center				1,200	1,200	1,900			4,300	4,300
	Old Journal Building			700						700	700

WATER SUPPLY

16-01

01	Trunk Main			1,780						1,780	1,700
02	Longview				1,725	1,725				3,450	3,450
03	Big River Design				2,800	2,800				5,600	5,600
04	Big River Constr.						13,400	13,400	13,400	40,200	134,000

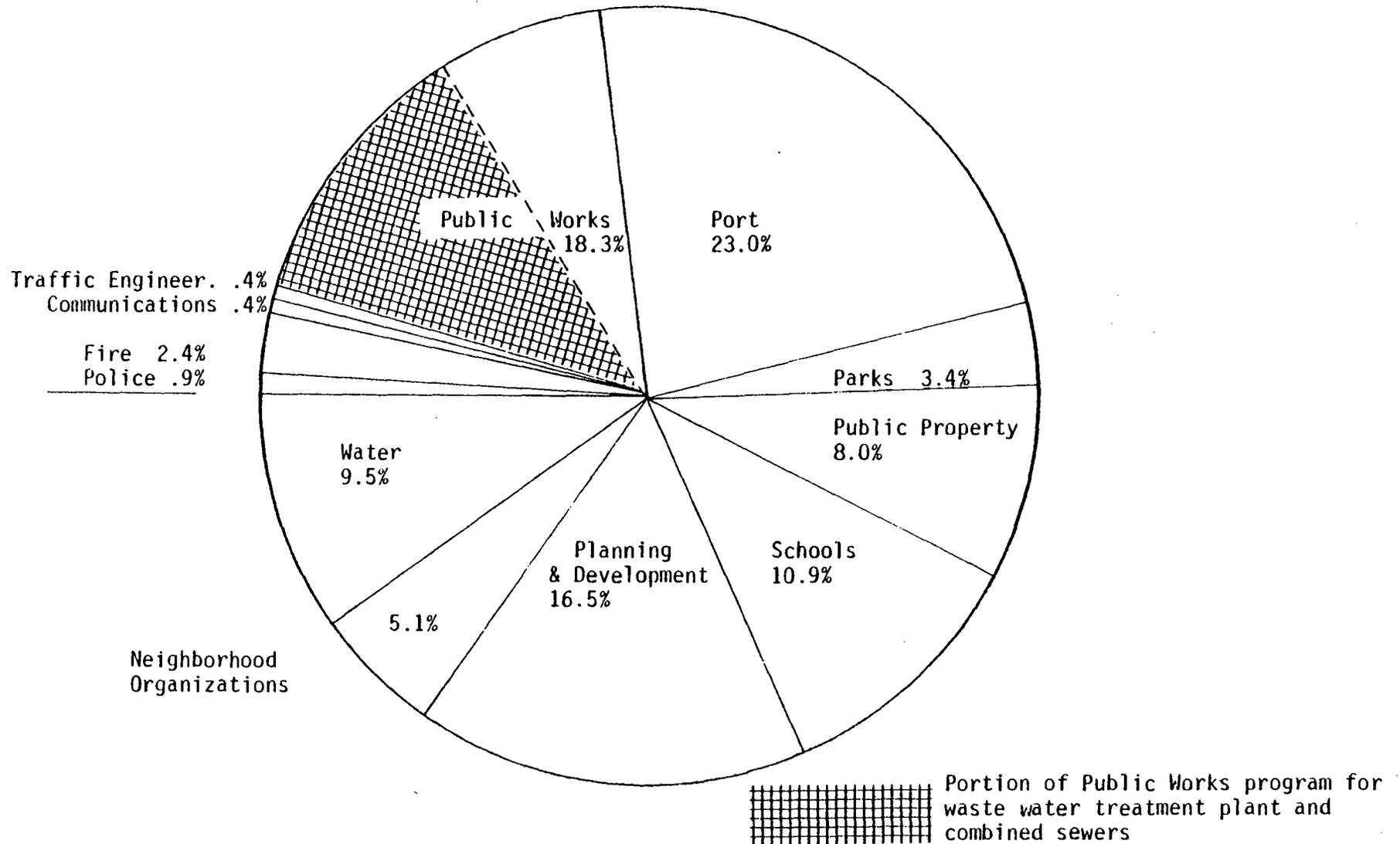
MAYOR'S OFFICE OF COMMUNITY DEVELOPMENT

PROJECTS NOT LISTED UNDER OTHER CITY DEPARTMENTS

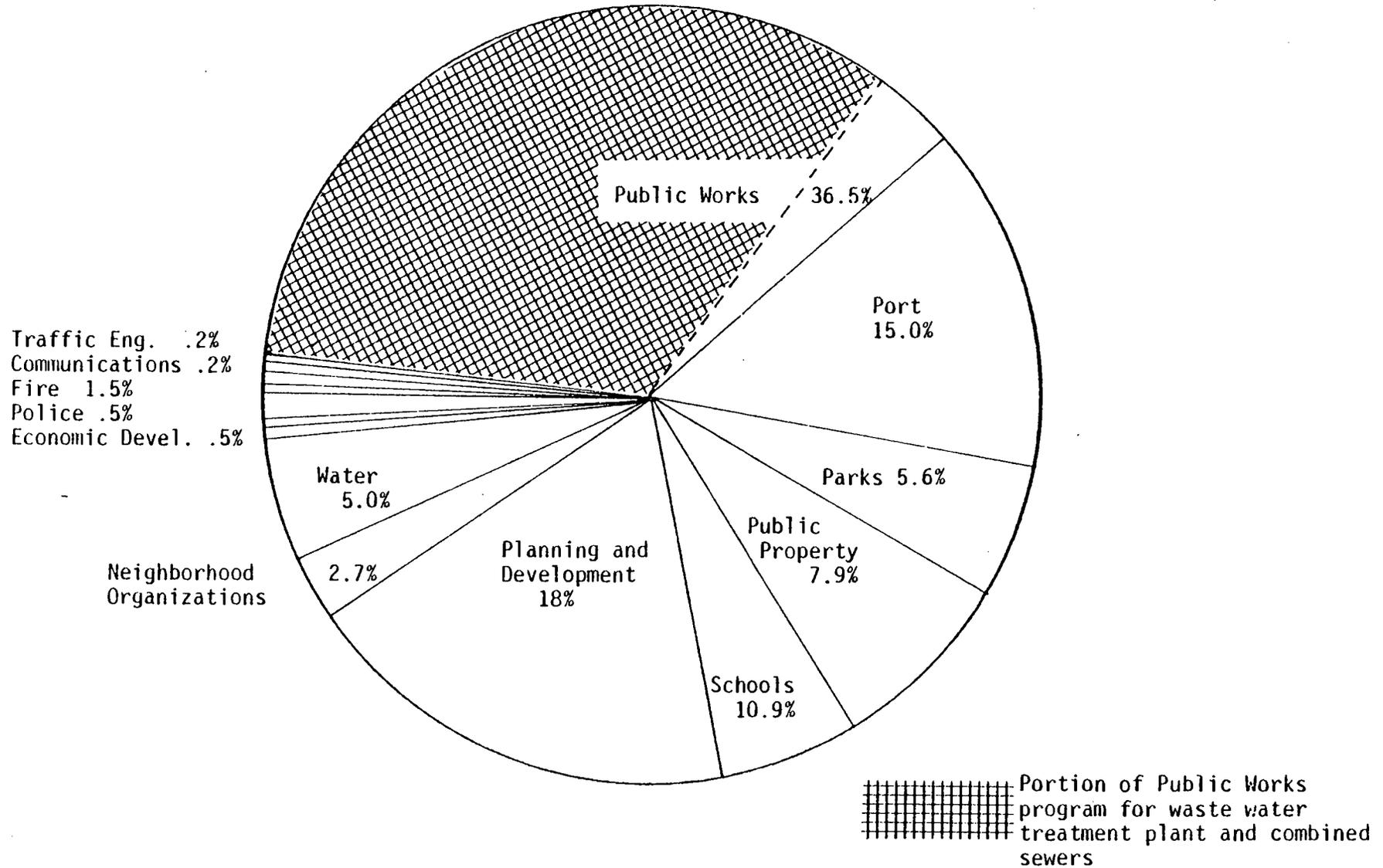
	Neighborhood Facilities			488						488	488
	Street Improvements			150						150	150
	City Hall Restoration			200						200	200
City Funded Total* Including Water Supply				17,872	15,773	15,574	26,334	26,687	19,231	121,471	
City Funded Total* Excluding Water Supply				16,092	11,248	11,049	12,934	13,287	5,831	81,271	

*Waste water treatment costs excluded after FY 1980-1981

DEPARTMENTAL DISTRIBUTION OF 1980 – 1981 CAPITAL BUDGET — City Funds



DEPARTMENTAL DISTRIBUTION OF 1980 – 1981 CAPITAL BUDGET — All Sources of Funds



Special Purpose Programs

CAPITAL CENTER PROJECT

TOTAL CURRENT COST 1981-85

CITY	\$ 4,300,000
STATE	1,600,000
FEDERAL	15,000,000
PRIVATE	3,000,000
	<hr/>
	\$ 23,900,000

OVERALL HIGHWAY, RAILROAD & SITE IMPROVEMENTS

CURRENT COST

CITY	\$ 4,300,000
STATE	5,000,000
FEDERAL	56,000,000
PRIVATE	3,000,000
	<hr/>
	\$ 68,300,000

PROJECTED BENEFITS

1. \$6,000,000 in annual property tax revenue.
2. 4,800 new jobs.
3. \$19-24 million in additional Downtown annual retail sales.
4. 2,000,000 square feet of new development.
5. Improved highway access to Downtown.
6. New link between State offices and Downtown.
7. Full development of the Union Station complex.

MAYOR'S OFFICE OF COMMUNITY DEVELOPMENT

SIXTH YEAR ALLOCATIONS FOR CAPITAL IMPROVEMENTS

	<u>PARKS, PLAYGROUNDS & OTHER RECREATIONAL FACILITIES</u>	<u>NEIGHBORHOOD FACILITIES</u>	<u>STREET IMPROVEMENTS</u>	<u>NEIGHBORHOOD TOTAL</u>
<u>NEIGHBORHOOD STRATEGY AREAS</u>				
Elmwood		\$100,000	\$25,000	\$125,000
Federal Hill		150,000	40,000	190,000
Olneyville		100,000		100,000
Smith Hill	\$50,000		32,514	82,514
South Providence	50,000		50,000	100,000
West End	59,000	27,500	16,867	103,367
<u>SECONDARY DEVELOPMENT AREAS</u>				
Fox Point	45,000		7,500	52,500
Hartford			30,247	30,247
Mt. Hope	5,000			5,000
North End	30,000		20,000	50,000
Silver Lake	56,372			56,372
Washington Park	73,000	60,000	13,272	146,272
	\$368,372	\$437,500	\$235,400	\$1,041,272
Roger Williams Park				400,000
City Hall Restoration				200,000
Total Capital Improvement Allocations				\$1,641,272

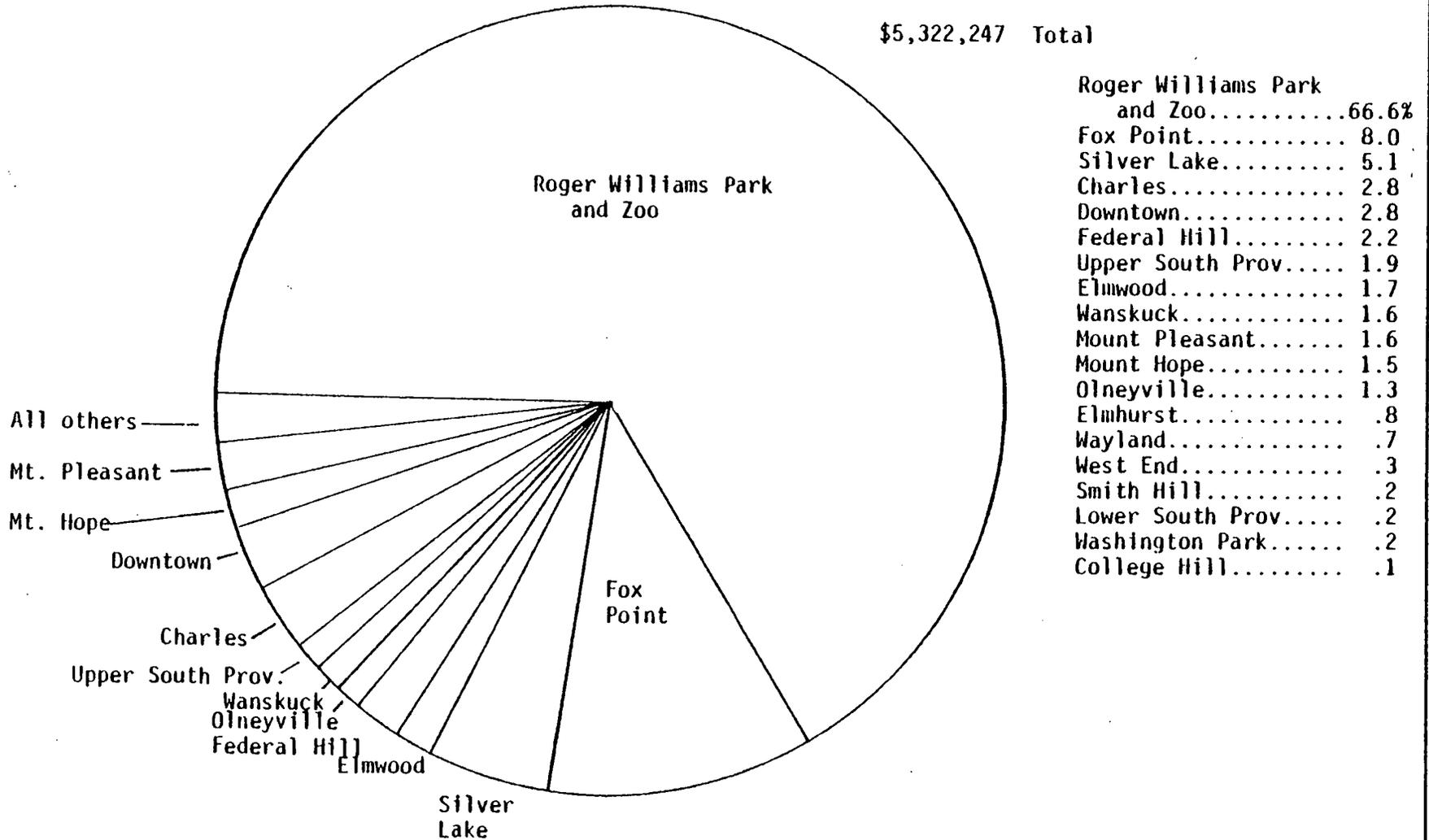
URBAN PARK AND RECREATION RECOVERY

If this new Federal program survives efforts to balance the Federal budget in 1981, Providence will apply for at least \$600,000 to \$800,000 each year to be matched by \$250,000 to \$350,000 in Community Development Block Grant funds. The program's current emphasis is on neighborhood recreation, priority sites critically in need of rehabilitation within walking distance of neighborhood residents. A Recovery Action Program will guide city applications.

<u>Pending Application</u>	<u>Total Cost</u>
A. Dudley Street (South Providence) Recreation Center Rehabilitation	\$608,000
B. A. Zuccolo Memorial Recreation Center	316,610
C. Painting, safety improvements, and new equipment for 5 swimming pools	82,500
D. Tennis court rehabilitation, Hope, Mt. Pleasant, Esek Hopkins	105,000
 <u>Future Applications</u>	
Roger Williams Park Lakes Clean-up	\$540,000
Roger Williams Park Boat Docks	212,750
Roger Williams Park Broad Street Entrance	350,000
West End Parks and Playgrounds (Dexter, Mansion, Bucklin, John Hope)	
Smith Hill Playgrounds (Davis, Danforth)	
Olneyville Playground (Joslin)	
Citywide Totlot Rehabilitation	
John Hope Settlement House Rehabilitation and Expansion	
Merino Park	
Neutaconkanut Park	
Jogging and Hiking Trails	
Ballfield Floodlights	

DISBURSED OR CONTRACTED COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS FOR
 PARK AND RECREATION IMPROVEMENTS, 1975-80, By Neighborhood and Roger Williams Park

\$5,322,247 Total



PROJECT REQUESTS

All Amounts in Thousands (000)

PUBLIC SAFETY

POLICE

03-01
03-02

Motor Vehicle Replacement

01

The Police Department fleet consists of varied vehicles, including vans, sedans, and motorcycles. New vehicles, at a rate of 40 per year, will maintain safety and readiness standards.

The basic police function is delivered through operation of a fleet of vehicles. Continuous operation under exacting conditions reduces the maximum useful life of vehicles to an average of two years.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,300	Continuous	137	173	198	228	262	302
TOTAL	1,300	Continuous	137	173	198	228	262	302

Building Renovations

02

Basic repairs will be made to the headquarters building at 209 Fountain Street. The police-fire headquarters has always been utilized on a three shift, seven day week. The building, therefore, ages four times faster than other public buildings. A need exists for major, continuing repairs. The alternative is to complete a new headquarters building (See Project No. 04)

Replacement and renovation of heating and hot water plant will provide lower energy costs. Existing plant has outlived its useful life and is subject to expensive emergency repairs.

The Providence Police training program has enjoyed widespread recognition for excellence. The training facility, however, has deteriorated in recent years to the point where the physical integrity of the building is threatened. Among extensive repairs awaiting funds are roof replacement, brick pointing, and window replacement. Renovations include heating and cooling system update, and refurbishing a portion of the building as a security housing area for a special category of prisoners.

Existing detention areas require improvements and, in some cases, replacement. Plumbing and electrical systems are in serious disrepair.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	582	Continuous	40	80	93	106	122	141
TOTAL	582	Continuous	40	80	93	106	122	141

Comprehensive Data System

03

Providence police lack an in-house, automated information system and must rely on limited outside sources for information. A comprehensive automated system would vastly improve operating capability throughout the department. A recent study funded by the Governor's Justice Commission and the Law Enforcement Assistance Administration clearly indicates immediate need for such a system.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	347	6		126	58	58	35	35
TOTAL								

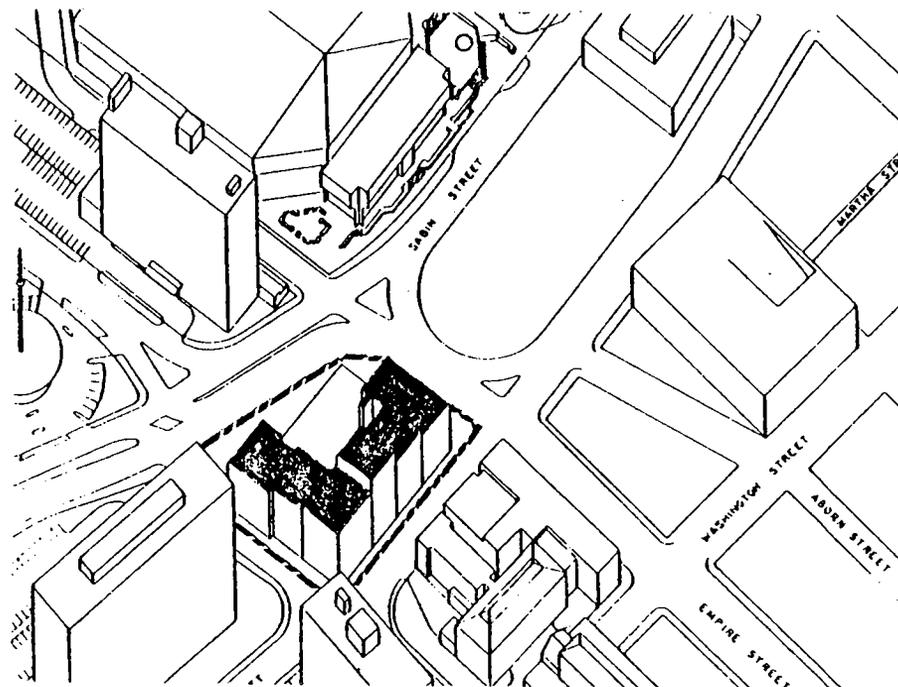
New Headquarters

The design of the building at 209 Fountain Street was for a headquarters within a network of substations. These sub-stations have been closed for many years.

At present, most police functions are crowded into a deteriorating structure shared with the Fire Department. This building will be increasingly expensive to operate and maintain.

The site of the existing building is prime development land, especially after initiation of the proposed convention center-hotel on an adjacent parcel. Relocation of Police Headquarters to a distressed neighborhood could stimulate residential and commercial investment in the area, creating numerous federal grant opportunities. Fire Department relocations should be in coordination with plans to move the Communications Headquarters as part of the Capital Center Project.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal	6,000			3,000	3,000			
TOTAL	6,000			3,000	3,000			



FIRE

03 - 03

Fire Apparatus Replacement

01

Regular replacement of obsolete or worn-out apparatus will ensure that the Fire Department can respond to calls in adequate force regardless of mishaps, breakdowns, or other unforeseen circumstances. A regular replacement program is proposed instead of replacement when crisis conditions dictate purchase. The Fire Department is presently responding to the greatest number of fire and emergencies in the history of the department.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	4,386	Continuous	222	618	710	817	939	1,080
TOTAL	4,386	Continuous	222	618	710	817	939	1,080

Station Renovations and Alterations

02

The Fire Department is responsible, at present, for fifteen buildings.

In order to maintain safe and efficient working conditions and to meet Occupational Safety and Health Administration requirements, buildings will be brought up to and maintained at professional standards. These buildings are in service 24 hours a day, 7 days a week, 52 weeks a year.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,313	Continuous	150	173	198	228	262	302
TOTAL	1,313	Continuous	150	173	198	228	262	302

Fire-Fighting Equipment

03

Three types of equipment will be regularly replaced: (1) breathing apparatus, (2) portable radios with vehicle chargers, and (3) fire hose. Breathing apparatus and portable radios are essential to modern firefighting. Their cost, when regularly purchased in sufficient quantity to replace units lost, damaged, or worn out in service, justifies inclusion in a capital improvement program.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
	657	Continuous	75	86	99	114	131	152
TOTAL	657	Continuous	75	86	99	114	131	152

New Headquarters

04

Instead of expending substantial sums repairing and renovating space provided the Fire Department in the Police Headquarters Building, a new fire headquarters will be constructed at 151 North Main Street. The existing fire station at that location can support two additional floors to accommodate administrative offices.

At present, Fire Department administrative offices, the Emergency Medical Division, the Fire Prevention Bureau, and the Department Doctor's office are confined in limited space at 209 Fountain Street. This site is prime development land (See New Police Headquarters 03-02 (04)).

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal*	600				600			
TOTAL	600				600			

Repair and Training Facility

05

A new repair facility will service the vehicles and apparatus (approximately 220) of all divisions within the Department of Public Safety. The present repair facility will be converted into a Fire Department training facility. Good preventive maintenance and emergency repairs are absolutely essential to operation of the Department of Public Safety.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	1,050					1,050		
TOTAL	1,050					1,050		

Mount Pleasant Station

06

Construction of a new 4-bay fire station in the Mount Pleasant area will replace two stations now in need of extensive repairs (one on Mount Pleasant Avenue and the other on Atwells Avenue).

One modern station will necessarily result in operating cost savings.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	1,000						1,000	
TOTAL	1,000						1,000	

COMMUNICATIONS

03 - 04

Voice Box Fire Alarm System

01

The existing street telegraph fire alarm system will be upgraded to a voice system, fully compatible with the existing system. Voice stations permit persons in distress to describe their problem, allowing dispatchers to send vehicles according to need. Selective dispatching results in more effective use of fire, emergency, and police vehicles,

The present method of dispatching apparatus to a fire alarm box is to send a vehicle complement as determined by a preplanned schedule. Because a telegraph box is capable of transmitting only a signal, it must be assumed that when a signal is received, it is an alarm of fire and worse case conditions apply, thus a full complement is dispatched.

Experience has shown that an emergency voice reporting system substantially reduces responses to malicious false alarms. Reductions as great as 90-95% are possible. Fire apparatus and manpower are more effectively deployed, and the useful life of vehicles is increased (see Fire Apparatus, 03-03 (01)).

Presently, in Providence, 690 street fire alarm boxes and 526 master (or private) boxes are connected by cable to the Communications Department office on Kinsley Avenue. Street boxes are strategically located throughout the city for the reporting of fire. Master or private boxes are attached to or located within schools, hospitals, college facilities, places of public assembly and many other commercial and industrial properties. Master boxes permit connection of interior fire detention or protection systems, such as heat detectors or smoke alarms, to the Communications office.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal*	600			200	200	200		
TOTAL	600			200	200	200		

Communications Equipment

02

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	657	Continuous	75	86	99	114	131	152
TOTAL	657	Continuous	75	86	99	114	131	152

Police Radio System

03

The present obsolete system will be replaced with an up-to-date communications network. Citizens presently monitor police channels. Security is a high police priority, and the present system is not secure.

The new system will have the following features:

1. Complete privacy and coding, restricting communications to authorized personnel.
2. Assignment to each police officer of a portable radio with automatic identification.
3. Replacement of all consoles in the Control Center.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal*	1,050			350	350	350		
TOTAL	1,050			350	350	350		

TRAFFIC ENGINEERING

03 - 05

Signal System Improvement — Phase I — Phase IV

01

The computerized signal system will be expanded in four phases: (I) Waterman Avenue and Angell Street, (II) Broad Street, (III) Elmwood and Reservoir Avenues, and (IV) approaches to I-95. Antiquated and defective equipment will be replaced.

Signaling equipment that has been in service for decades is increasingly expensive to maintain and is prone to frequent breakdowns. Acquisition of parts is difficult or impossible. A high proportion of signaling equipment does not meet Federal Highway Administration acceptability criteria.

The limited computerized system that now services a few streets is the most advanced in the region. Expansion of the system would reduce traffic delays and air pollution caused by slow moving traffic.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal*	4,557			1190	1426	1311	630	
TOTAL	4,557			1190	1426	1311	630	

Traffic Control Equipment

02

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	608	Continuous	65	81	93	106	122	141
TOTAL	608	Continuous	65	81	93	106	122	141

PUBLIC WORKS

05 - 01

STREET CLEANING 05-04

Equipment Rentals

01

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	899	Continuous	149	150	150	150	150	150
TOTAL	899	Continuous	149	150	150	150	150	150

SEWAGE DISPOSAL 05-06

Structures and Improvements

02

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	321	280	41					
TOTAL	321	280	41					

Sewage Treatment Plant Improvements

03

A referendum is scheduled on whether the State will take over control of the Field's Point waste water treatment plant. Emergency repair work has been completed, and design work to upgrade treatment will follow. The City is complying with an Environmental Protection Agency order to complete planning and construction by a June 30, 1983 target date. Required Federal funding levels, however, remain in doubt, and full upgrading will probably extend over a much longer period.

Design work to upgrade the sewage treatment plan will follow emergency repair work presently underway at the Fields Point plant. The U. S. Environmental Protection Agency has ordered Providence to follow a schedule of planning and construction to be completed by June 30, 1983.

In addition to actual construction, an operation and maintenance plan will result in efficient treatment and regular preventive maintenance.

City planners and legal experts are now examining a proposed sewer use ordinance that will equitably apportion the cost of waste water treatment among all users. With careful drafting, such an ordinance will provide a sewage treatment division with predictable revenue for preventive maintenance and necessary improvements. The goal is to upgrade sewage treatment in Providence to standards that will ensure sufficient operating capacity for economic growth, begin regular maintenance for cost-effectiveness, and achieve "state-of-the art" technology for environmental protection of Narragansett Bay.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds State Federal		8,500	1,550 825 4,125	SUBJECT TO STATE REFERENDUM				
TOTAL		8,500	6,500					

Combined Sewer Improvements

04

The U.S. Environmental Protection Agency has ordered Providence to eliminate sewer overflows caused by heavy rains. The City's combined storm and sanitary sewers regularly discharge overflows, including raw sewage, to Narragansett Bay, seriously limiting the shell fish industry and other uses downstream.

The City's consultants have recommended sedimentation, chlorination, and storage basins at various points in the system to correct the problems. July, 1983 is the EPA target deadline for the first stage of improvements. The City's role in these improvements will be determined by a state referendum on state control of the City's waste water treatment system.

The 1980-81 expenditures are for engineering fees.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds State Federal			518 777 3,885	SUBJECT TO		STATE	REFER	NDUM
TOTAL			5,180					

WASTE COLLECTION 05-07

Solid Waste Vehicles

05

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	328	148	180					
TOTAL	328	148	180					

Equipment Rentals

06

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,500	Continuous	250	250	250	250	250	250
TOTAL	1,500	Continuous	250	250	250	250	250	250

HIGHWAY DEPARTMENT 05-08

Trucks and Tractors

07

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	288	145	143					
TOTAL	288	145	143					

Highway Structures

08

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	120	Continuous	20	20	20	20	20	20
TOTAL	120	Continuous	20	20	20	20	20	20

SNOW REMOVAL 05-10

Equipment Rentals

09

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,602	Continuous	267	267	267	267	267	267
TOTAL	1,602	Continuous	267	267	267	267	267	267

SEWER CONSTRUCTION 05-11

Equipment Rentals

10

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	600	Continuous	100	100	100	100	100	100
TOTAL	600	Continuous	100	100	100	100	100	100

MUNICIPAL DOCKS

05 - 13

Berth 3 Rehabilitation

01

A contractual obligation between the City and Petrolane Inc. requires that rehabilitation of Berth 3 precede work on other berths at the Port. The bulkhead at Berth 3 will be reinforced and dredged, the dock will be resurfaced, and a new fender system will be installed.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	3,225		3,225					
TOTAL	3,225		3,225					

Berth 4, 5 and 6 Rehabilitation

02

A federal application for \$1,000,000 to install rails for container cranes will result in substantial private investment.

The concrete aprons at Berths 4,5, and 6 will be resurfaced and underground utility lines will be repaired. Fender systems for docking ships will be improved. Existing cargo handling methods and deferred maintenance have resulted in deteriorated dock surfaces. Improvements will re-establish safe and efficient working conditions important in all cargo operations and essential to container handling.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal	3,000		1,000	1,000	1,000			
TOTAL	3,000		1,000	1,000	1,000			

Marine Terminal

03

The new marine terminal will be a modern multi-purpose facility providing some 115,000 square feet of freight storage. Ten truck loading docks with weather closures and tailgate levelers will serve containers and conventional cargo. Additional space will house administrative offices, customs, and other port-related uses.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	4,679	3,644	1,035					
TOTAL	4,679	3,044	1,035					

PUBLIC PARKS

Roger Williams Park

07 - 02

01

In order to completely restore the historic buildings, lakes and grounds of Roger Williams Park, the three year development plan initiated in 1976 will be extended to 1985. The 430 acre park provides residents and visitors of metropolitan Providence with recreational, cultural, educational, natural, historical, and zoological facilities.

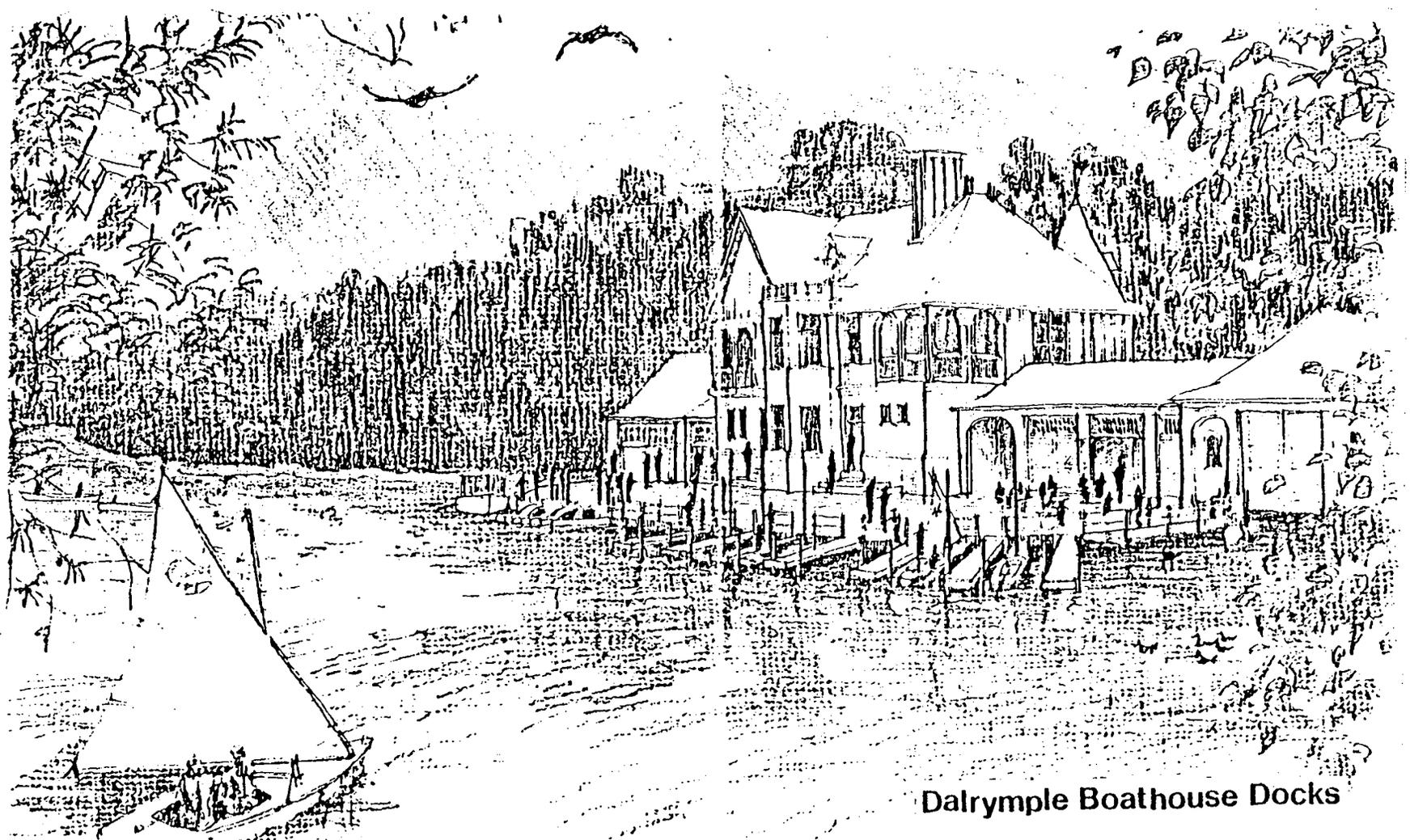
Work will continue on the zoo, boathouse docks, lakes, and other structures and grounds.

Roger Williams Park's importance to metropolitan Providence includes:

1. It's presence as an open space in the heart of an urban area, readily accessible from interstate and state highways as well as from public transportation.
2. Significance as a National Register Historic District with many outstanding examples of architecture, sculpture, and landscape architecture.
3. Support of the tourist industry, property values in the surrounding residential neighborhood, and the overall quality of life in metropolitan Providence.

Priority projects for the upcoming fiscal year include Casino rehabilitation, the Lakes clean up program, restoration of the zoo barn, and bird house renovations. The Lakes clean up program is a high priority within the City's Urban Park and Recreation Recovery Program and may be eligible for federal grants that would provide 70% of costs.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City CDUG	7,043	3,545	400	460	530	608	700	800
Federal	7,785	3,354	1,333	460	530	608	700	800
City Other	363	315	8	8	8	8	8	8
TOTAL	15,191	7,214	1,741	928	1,068	1,224	1,408	1,608



Dalrymple Boathouse Docks

Urban Reforestation

The urban tree stock will be revitalized and improved through an organized program of tree pruning, removal, and planting.

A survey conducted in 1977 indicated Providence has approximately 16,900 street trees, well below the national average of comparable sized cities. Some 30 percent of existing trees must be removed within the next five years. A high incidence of removals without tree replacement could further urban blight and reduction of green spaces. The presence of trees directly affects property values.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City CDBG	510	continuous	85	85	85	85	85	85
General Revenue	1,190			175				
TOTAL	1,700		85	260	290	320	345	400

Neighborhood Parks

Complete restoration and development of the City's neighborhood parks system will create high usage, multi-purpose open space integrally linked to surrounding residential and commercial communities.

Four types of parks will be restored or developed:

1. Regional Wilderness Areas, e.g. Neutaconkanut Uplands, Blackstone Park, etc.
2. Natural Commons or Landscaped Open Spaces, e.g. Mansion Park, Wanskuck Park, etc.
3. Urban Plazas, e.g. Hopkins Square, Washington Square, etc.
4. Burial Grounds, e.g. North Burial Grounds, Locust Grove, etc.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City CDBG	1,118	1,002	116					
Federal	749	632	117					
Other	26	26						
TOTAL	1,883	1,660	223					

PUBLIC PROPERTY

07 - 03

Playground Renovation

01

Playfields, playgrounds, and totlots are being rehabilitated in all neighborhoods. In 1980-1981 the following facilities will be included in federal grant applications (*), improved under approved grants, or restored entirely at city expense:

Joslin Field*, Bucklin Park*, Columbia Park*, Davis Park*, Preston/Ives totlot, Gano Street Field, Lippitt Park, Veazie Street Field*, Richardson Park*

Ballfield floodlights will be replaced in future years, and totlots will obtain new equipment with priority going to those in supervised locations or to those which have had a low incidence of vandalism or other misuse.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City CDBG	3,384	498	416	405	445	490	540	590
Federal	3,597	333	794	405	445	490	540	590
TOTAL	6,981	831	1,210	810	890	980	1,080	1,180

Swimming Pool Improvements

02

New filtering systems are being installed at Zuccolo and Dudley Street pools. The Joslin pool requires a new system as soon as funding is available. Fox Point, Almagno, and McGrane will need new systems in the next few years. Danforth's filters are in good working order. Conversion to sand filter systems will provide cost savings in supplies, maintenance, and energy.

All pools require a concrete partition between diving and swimming areas to replace existing chain link dividers. New gutter systems, decks, and deck equipment will complete improvements to the pools themselves. Additional work on locker rooms and site amenities will increase adult use of these facilities.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City	230		140	30	30	30		
Federal	293		83	70	70	70		
TOTAL	523		223	100	100	100		

Recreation Center Rehabilitation

03

Rehabilitation of the Dudley Street and Gesler Street Recreation Centers is one of the City's highest recreation priorities. Rehabilitation should be linked to new programs and time-sharing plans with non-profit organizations to provide a variety of all-season recreation opportunities to under-served groups, especially senior citizens, other adults, and girls.

Rehabilitation of Dudley Street will include enclosure of the pool to provide swimming year-round and creation of multi-purpose recreation rooms.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City CDBG	539		539					
Federal	526		526					
TOTAL	1,065		1,065					

Building Renovations

04

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,225	Continuous	140	161	185	212	245	282
TOTAL	1,225	Continuous	140	161	185	212	245	282

Structures and Improvements

05

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	330	Continuous	55	55	55	55	55	55
TOTAL	330	Continuous	55	55	55	55	55	55

SCHOOLS

08 - 01

Asa Messer School Renovation

01

The existing Asa Messer School building will be renovated, and new classrooms, a cafeteria, a gymnasium, and media facilities will be constructed on land to be purchased.

Three elementary schools are in this district; one has six classrooms, another seven, and the third -- Asa Messer -- has ten. Upon completion of this project, the two smaller schools, Willow and Althea Street, will be closed. All students will be consolidated in one building under one administrative staff, resulting in cost savings of many thousands of dollars.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
School Bonds	1,800		1,800					
TOTAL	1,800		1,800					

Tennis Courts

02

Applications have been filed under the Urban Park and Recreation Recovery Program to obtain federal funds to rehabilitate tennis courts at Hope High School, Mount Pleasant High School, and Esek Hopkins Junior High School. Tennis court rehabilitation in Providence is one of the highest priorities of the State plan for Recreation, Conservation, and Open Space. It is a low cost, high usage sport enjoyed in three seasons by both sexes and all age groups. After improvement, tennis courts will continue to be open to public use at all hours except during scheduled classes.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal	105		105					
TOTAL	105		105					

Replumbing of D'Abate School

03

The D'Abate Elementary School was designed with all heating pipes outside the building. A covering has caused deterioration of the pipes, resulting in heating system problems. All heating pipes will be replaced.

Repairs to the heating pipes over the last five years have cost many thousands of dollars.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	107	32		15	15	15	15	15
TOTAL	107	32		15	15	15	15	15

Roof Repairs

04

Roof repairs -- whole or in part -- will be made at the following schools:

- Fox Point Elementary
- Robert F. Kennedy Elementary
- William D'Abate Elementary
- Gilbert Street Middle
- Windmill Street Elementary
- Oliver H. Perry Middle
- Webster Avenue Elementary -- auditorium area
- George J. West Middle
- Laurel Hill Avenue Elementary -- auditorium area
- Mount Pleasant High

The roofs of these particular buildings are old, and temporary repairs have been to no avail. Major repairs will stop the waste of money involved in temporary repairs.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	264	49		43	43	43	43	43
TOTAL	264	49		43	43	43	43	43

Conversion to Jet Burners

05

In order to conserve oil, an air jet burner system will be installed in 26 school buildings. The Rhode Island Department of Environmental Management has mandated replacement of existing rotary cup burners by 1982.

Conversion to an air jet system will achieve a 20 to 25% savings in oil consumption (or approximately \$530,000 at 1980 prices, and future savings will be directly proportional to escalating fuel prices).

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	760		234	263	263			
TOTAL	760		234	263	263			

Thermostats

06

Thermostats and heating valve controls will be evaluated and replaced in all schools except the Samuel W. Bridgham Middle School. Over the years, thermostats have become obsolete, damaged and vandalized. No possibility exists to repair instead of replace because parts are not available. Efficient thermostatic controls will save hundreds of thousands of dollars yearly.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,196	40		231	231	231	231	232
TOTAL	1,196	40		231	231	231	231	232

Window Repairs

07

Loose windows in the following schools will be converted to aluminum-sash windows:

- Laurel Hill Avenue
- Oliver H. Perry Middle
- Veazie Street
- Broad Street
- Windmill Street
- George J. West Middle
- Mount Pleasant High School
- Hope High School
- Summit Avenue Administration Building

Cost of repair by conventional methods now exceeds departmental resources. Aluminum - sash windows save energy and result in lower future maintenance costs.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	1,610			322	322	322	322	322
TOTAL	1,610			322	322	322	322	322

PROVIDENCE REDEVELOPMENT AGENCY

Current Redevelopment Projects

Lockwood

01

An early grant reservation by the Federal government for a 10.5 acre area in upper South Providence resulted in the approval of the Lockwood project in 1973. Nearly total clearance provided sites for new housing in the vicinity of Rhode Island Hospital. Lockwood Plaza Associates have completed a six-story building containing 101 units of housing for elderly persons and 17 two-and three-story buildings with 108 apartments for families. The remaining available sites are under an option to Lockwood Plaza Associates.

The net project cost of the project is \$2.5 million, of which the Federal share is \$1.9 million and the local share \$614,000. Future project activities include sale of remaining parcels.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	625	325	150	150				
Federal	1,875	975	450	450				
TOTAL	2,500	1,300	600	600				

West Broadway

02

The Agency has installed site improvements, acquired and removed dilapidated structures, and completed new construction, 120 parcels of land have been prepared for disposition, 12 of them for additions or changes to streets. Over 70 parcels have been sold. The larger developments include 88 units of housing for the elderly in the Aaron Briggs complex on Cranston Street and 98 units of housing for families in the Broadway Plaza apartments. The City of Providence has built the new Bridgham Middle School, Providence Health Center, and a new facility for Federal Hill House.

One of the features of the project has been an effort to reduce land coverage and to provide more yard space and offstreet parking in residential blocks. To do it, the Agency has sold a large number of smaller-than-lot-size parcels to adjoining property owners and has assisted them with plans for the design of the properties. Federally assisted rehabilitation loans have been offered since the inception of the project.

The net project cost of the West Broadway project is \$4.9 million; the local share is \$1.3 million and the federal project grant is \$3.6 million.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	1,225	1,175	50					
Federal	3,675	3,525	150					
TOTAL	4,900	4,700	200					

Federal Hill East

03

The Federal Hill East project consists of work required to revitalize a commercial strip on Atwells Avenue. Activities include a full rebuilding of the avenue, new traffic signalization, installation of brick sidewalks, new street lighting, a pedestrian plaza at DePasquale Avenue for an open air market and smaller plazas in front of each of the Hill's churches. Coordination of planning with local business interests helped efforts to preserve the strip's ethnic character.

The project was initiated in 1977. The gross project cost of the limited first phase of the work is slightly over \$3.6 million, the entire amount to be paid out of redevelopment bond monies.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	3,600	2,700	900					
TOTAL	3,600	2,700	900					

Weybossett Hill

04

A renewal showplace, the 56-acre Weybossett Hill project was suggested in the plan for Downtown Providence 1970 and placed in execution in 1964. With the development of a proposed hotel and convention center on the block in front of the Providence Civic Center the project will be complete.

An estimated private investment of \$75 million and a public investment of \$15 million have produced over 800 housing units and work places for 5,000 people. New construction included the Providence Civic Center, the Interstate Bus Terminal, the Blue Cross--Blue Shield Headquarters Building and One Weybossett Street, an office building recently purchased by Blue Cross.

Also located on Weybossett Hill are the three new Regency apartment buildings, two Cathedral Square apartment buildings facing each other on Westminster Walkway, and the R.C. Diocesan Chancery Building, all located on Cathedral Plaza and its connecting pedestrian walkways. Two new buildings are under construction, a headquarters building for the Gilbane Building Company and an apartment building for the elderly sponsored by Grace Church.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	4,925	4,775	100	50				
Federal	15,379	14,327	552	500				
TOTAL	20,304	19,102	652	550				

East Side

05

Initiated in 1967, and expected to be completed in 1980, the East Side project is the most extensive redevelopment effort ever made in the City. It covers 343 acres, divided into 4 sections: Randall Square, Constitution Hill, South Main and South Water Streets, and Fox Point. A total of 84 parcels were made available to developers for new construction, and \$5.5 million in site improvements have been completed.

New developments in Randall Square include the 250-room Marriott Inn, soon to be expanded, Charlesgate North and Charlesgate East, two of three planned highrise apartment buildings in an elaborate complex that includes the new Charlesgate Nursing Center, the State Medical Laboratory, the Charles Orms Office Building across the street from the Marriott, the Moshassuck Square town houses, and the headquarters building for the American Mathematical Society.

Along South Main Street a combination of new construction and major rehabilitation has produced a completely new and different commercial center--shops, restaurants, professional service offices--to serve the East Side and draw downtown patrons.

And throughout the project area rehabilitation of existing residential and commercial buildings has preserved for use important structures, many of them having historic significance.

The Federal investment in the renewal project is \$24 million; the local share is slightly in excess of \$7 million. The anticipated private investment in the entire East Side project, somewhat difficult to estimate in view of the size of the project, is expected to exceed \$125 million.

Future project activities include sale of remaining parcels.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	7,195	7,001	97	97				
Federal	21,585	21,001	292	292				
TOTAL	28,780	28,002	389	389				

New Redevelopment

06

In order to maintain past levels of public investment in redevelopment in the City, a proposed \$25 million bond issue will contribute to rebuilding the City over a five year period. All prior redevelopment funds are spent or obligated. Use of City money as a local match for intergovernmental aid might generate \$75 to \$100 million in total public investments.

The tentative allocation of City money will be in the following areas:

- I. Commercial Development \$6,000,000 including Downtown (\$1,000,000), neighborhood commercial centers (\$4,000,000), and the waterfront (\$1,000,000).
- II. Transportation-Related Site Improvements \$5,000,000
- III. Residential Neighborhood Improvements and Housing \$4,000,000
- IV. Industrial Development \$8,000,000
- V. Institutional and Governmental Service Site Development; Entertainment and Cultural Facility Development \$2,000,000

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	25,000		1,300	4,700	5,000	7,000	7,000	
TOTAL	25,000		1,300	4,700	5,000	7,000	7,000	

Charles Street Commercial District

Public investment in revitalization of this neighborhood commercial district will concentrate on rehabilitation of deteriorated properties. Selective acquisition and clearance will not alter the essential character of this neighborhood center. Certain site improvements, new sidewalk pavement and street trees, will complement the restored Hopkins Square Park and business along Charles Street and Branch Avenue.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
PRA Bonds	1,200		600	600				
TOTAL	1,200		600	600				

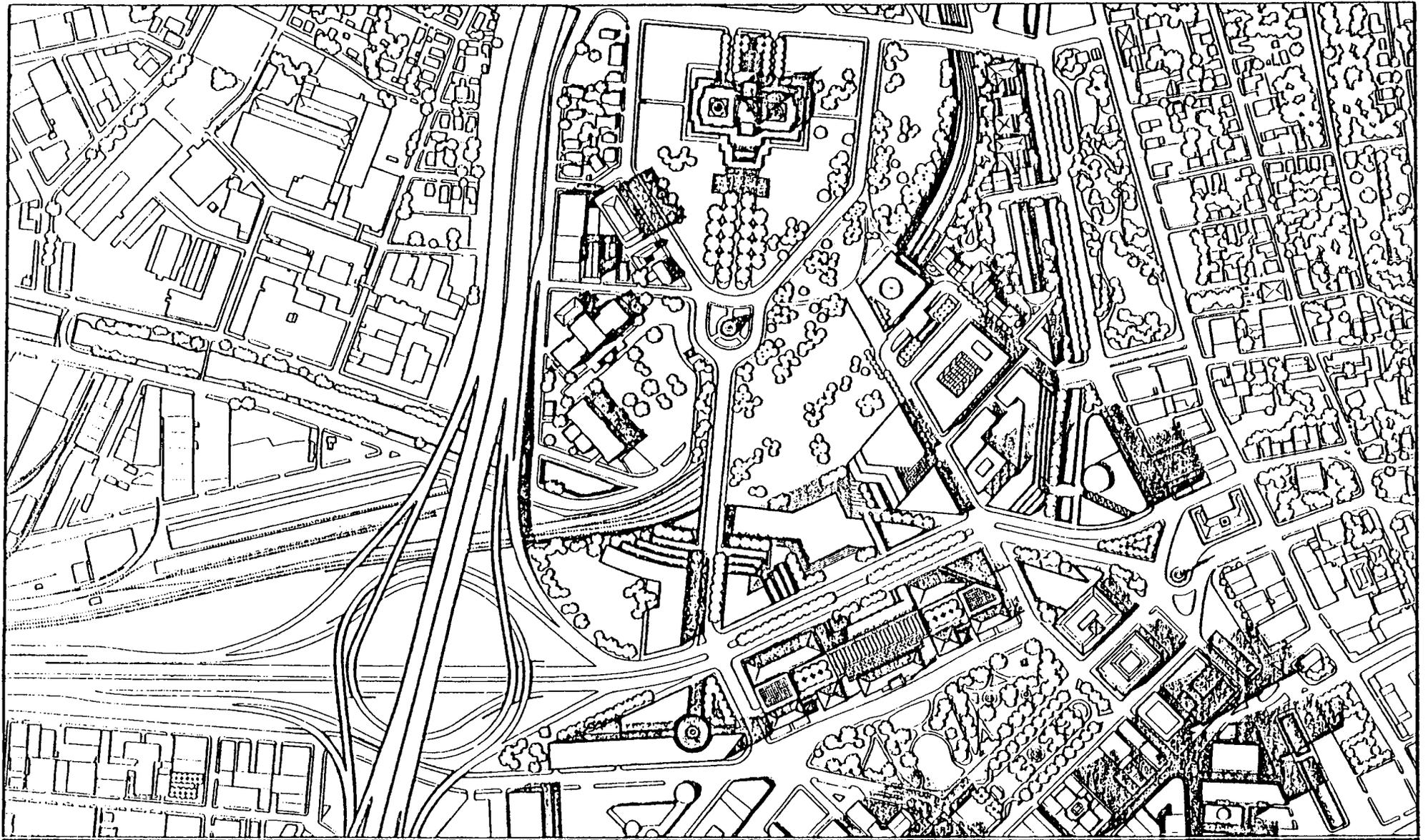
Capital Center Project

Relocation of the mainline tracks and associated development will require certain city outlays, matched dollar for dollar by the Federal Railroad Administration. Site improvements, relocation of the Communications Department Headquarters, and various utility lines will require \$4,300,000 in city funds. This sum represents the city's investment in the Capital Center Project which consultants estimate will result in \$6 million in property tax revenue, 4,800 new jobs, and \$200 million in private investment.

Long range plans for downtown public parking must be coordinated with the Capital Center Project. Up to 1,200 spaces lost through highway construction can be replaced at federal expense. Additional public garages will probably be necessary.

Various public safety improvements projected by the Police and Fire Departments may be coordinated with Communication Department relocation to reduce overall long-range costs and further other city development objectives.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
PRA Bonds	4,300			1,200	1,200	1,900		
Federal	4,300			1,200	1,200	1,900		
TOTAL	8,600			2,400	2,400	3,800		



This drawing represents the proposed rail relocation project and is not intended to be used as a construction document. It is for informational purposes only. For more information, please contact the project manager.

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Providence Rail Relocation PRR 0102

Illustrative Site Plan

Old Journal Building

Restoration of the Old Providence Journal Building on Westminster Mall will achieve both preservation and economic development objectives. The building is highly suitable for rehabilitated Class A office space on the upper floors and renovated retail uses on the ground floor. Extremely high costs to restore the buildings exterior, however, have made private purchase and rehabilitation infeasible. Acquisition by the PRA will permit a write down to attract investors who will be subject to development controls to ensure full restoration.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	700		700					
TOTAL	700		700					

Project Proposals

During the 1980-1981 fiscal year, the PRA will act on various redevelopment proposals including the following:

The Trinity Gateway Neighborhood Revitalization Project
 Washington Park
 Smith Hill
 Olneyville
 Hartford Avenue
 LaSalle Gateway

PLANNING AND URBAN DEVELOPMENT 09-08

Kennedy Plaza — Auto Restricted Zone

01

This project involves engineering surveys, design, and construction of main transit terminals, Dorrance and Francis Street busways, the Washington Street buslane, and City Hall Plaza. Winner of a competition for a federal demonstration grant, the project will create a greatly improved environment for pedestrians waiting for buses, walking to and from terminals, or transferring between terminals. It will create a downtown distribution and internal circulation system where none now exists.

Kennedy Plaza is an important area in the overall development of the City, the physical and functional conjunction of other development projects.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds	981		490	491				
Federal	4,105		2,053	2,053				
TOTAL	5,086		2,543	2,544				

Weybosset Gateway Garage

02

The Weybosset Gateway Project features a 1000 car parking garage physically integrated with office and retail uses. The garage will assist commercial and cultural development in the adjacent downtown area.

The Empire-Weybosset district is a key section in Downtown's overall economic development. Despite commercial, retail, government, and entertainment activities on every side, this section's buildings are often vacant or underutilized. A new federal office building and new construction in the Weybosset Hill renewal area should spur increased investment, but continuing development depends on convenient, low-cost parking.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	916			458	458			
City Bonds	1,694			847	847			
State	811			811	811			
Federal	11,306			5,653	5,653			
TOTAL	14,726			7,363	7,364			

WATER SUPPLY

16-01
01

Trunk Main

Some 22,400 linear feet of 24-inch concrete steel cylinder water transmission main will carry water from Neutuconkanut Pumping Station into the High Service section of the system to Longview Reservoir.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	1,780		1,780					
TOTAL	1,780		1,780					

Longview Reservoir Addition

02

The consumption in the High Service system continues to increase each year requiring that the system increase its delivery capacity. During periods of heavy consumption, emergency gasoline driven pumps have to be placed into service at two pumping stations. The reliability of the system to meet domestic, commercial, and fire protection needs is thereby decreased.

A 12 million gallon distribution storage reservoir adjacent to and connected with the existing 12 million gallon reservoir will be constructed. Present inadequate storage during peak hours results in inadequate service to some 110,000 users in Providence, Johnston, North Providence, Smithfield, and special fire service in the Providence central business district.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
General Revenue	3,450			1,725	1,725			
TOTAL	3,450			1,725	1,725			

Big River Reservoir Design

03

Final design work will permit construction to commence on the Big River Reservoir.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds or State Bonds	5,600			2,800	2,800			
TOTAL	5,600			2,800	2,800			

Big River Reservoir Construction

04

The Big River reservoir, associated purification plant, and transmission aqueducts or tunnels will be constructed over a ten year schedule. The current water supply of 72,000,000 gallons per day of the Scituate Reservoir network will be inadequate to meet expanding requirements of the Providence Water Supply Board by 1985. Adequate water is crucial for economic growth. The currently proposed water conservation program will help offset projected consumption patterns and problems anticipated in Big River Reservoir construction delay.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
City Bonds or State Bonds	40,200					13,400	13,400	13,400
TOTAL	40,200					13,400	13,400	13,400

ECONOMIC DEVELOPMENT

Industrial Service Road

01

An application for \$200,000 in federal funds under the Urban Development Action Grant program will result in \$1.5 million in private investment. The grant will be for an industrial service road with utility-lines to lot 795 in plat 37, a parcel of approximately 7 acres. This site is off Union Avenue, next to the Silver Lake neighborhood.

SOURCE OF FUNDS	EXPECTED TOTAL	PREVIOUSLY APPROVED	BUDGET 1980-81	PROGRAM 1982	1983	1984	1985	1986
Federal	200		200					
TOTAL	200		200					

