



Mayor of Providence

Jorge O. Elorza

March 29, 2016

Honorable Members
Providence City Council
City Hall

Dear Honorable Members:

Pursuant to the Articles of Incorporation of the Providence Plan, I am this day appointing Nicole Pollock, Chief Innovation Officer for the City of Providence, to the Providence Plan for a term to expire on June 30, 2018. Ms. Pollock replaces Sheila Dormody who has resigned.

Sincerely,

A handwritten signature in black ink, appearing to be "J. Elorza".

Jorge O. Elorza
Mayor

IN CITY COUNCIL
APR 07 2016

READ
WHEREUPON IT IS ORDERED THAT
THE SAME BE RECEIVED.

A handwritten signature in black ink, appearing to be "L. D. Dyer".
CLERK

Nicole Pollock

4 Theresa Ct. | Providence, RI 02909

WORK EXPERIENCE

- Chief Innovation Officer** | *City of Providence | Providence, RI*
February 2015- present
Responsible for overseeing the Department of Innovation which is charged with improving and streamlining City services, promoting public entrepreneurship and enhancing citizen engagement. Work includes direct training of and consulting with all City Departments on continuous improvement strategies, metrics development and tracking, cultivation of business and community partners, advancing open data tools, and supporting the prototyping and scaling of new systems.
- Assistant to the Director** | *Rhode Island Department of Environmental Management | Providence, RI*
spring 2014-February 2015
Managed communications with and between the various divisions of the department, other state agencies, elected officials, and community and business partners. Continued lead role in coordinating and managing policy initiatives. Initiated and oversaw special projects, strategic communications, and new program development in coordination with the Director and senior staff. Represented the Director and Assistant Directors at public hearings and events.
- Legislative Liaison** | *Rhode Island Department of Environmental Management | Providence, RI*
summer 2011-spring 2014
Coordinated the Department's state and federal policy agendas and municipal and community liaison activities. Worked closely with the Director on special project development and implementation, communications strategy, and cultivating relationships with foundations and funders to advance public/private partnerships. Also served as a LEAN government facilitator to streamline Department programs and processes.
- Policy Director** | *Clean Water Action-Rhode Island | Providence, RI*
fall 2009-summer 2011
Organized all aspects of the Diesel Clean-Up Campaign and the Don't Waste Rhode Island Campaign including state and federal policy agendas, public outreach events, fundraising and coalition building activities. Worked directly with General Assembly members and local government officials throughout Rhode Island on both campaigns.
- Consultant** | *Rhode Island Parent Information Network | Newport, RI*
summer 2009- fall 2009
Facilitated the transition to smoke-free housing for the Newport Public Housing Authority. Developed policy implementation strategies for Board of Directors, the Residents Council, and housing authority staff members for the Healthy Residents, Healthy Homes Initiative. Coordinated public hearings for residents and concerned citizens.
- Project Manager** | *Rhode Island Area Health Education Center | Newport, RI*
spring 2009-fall 2009
Convened the 30 member Building a Healthy Newport Environment Coalition and 10 member leadership team, wrote and submitted EPA reports, facilitated implementation of priority initiatives including smoke-free public housing, enhancing beach closure communication systems, and anti-idling law compliance. Worked closely with municipal and non-profit leaders in Newport, RI.
- Consultant** | *The Providence Plan | Providence, RI*
spring 2008-fall 2009
Used GIS software to analyze development patterns and create projections for future development in Rhode Island for the Rhode Island Statewide Planning Program. Created a state-wide GIS generated map series for the Department of Health Tobacco Control Program.

OTHER EXPERIENCE

- Steering Committee** | *Mayor Jorge Elorza Transition Team | City of Providence | Providence, RI*
winter 2015
Co-chaired the Sustainability Transition Committee and supported transition activities.
- Vice-Chairwoman
Green Initiatives Chair** | *West Broadway Neighborhood Association (WBNA) | Providence, RI*
winter 2013-present
Participate in Board and community meetings; convene Green Initiatives Committee. Responsible for advancing Committee priorities such as expanding the solar program, planning neighborhood sustainability trainings, and greening WBNA events and development projects.
- Vice-Chairwoman** | *Providence Environmental Sustainability Task Force | City of Providence | Providence, RI*
summer 2010-present
Coordinate monthly meeting agendas and speakers, meet regularly with administration and Council members to discuss priority environmental initiatives, prepare annual report for Mayor and Council.
- Member** | *Mayor Angel Taveras Transition Team | City of Providence | Providence, RI*
fall 2010
Developed environmental priorities and baseline sustainability plan for the City of Providence.
- Development Officer** | *Environment Council of Rhode Island | Providence, RI*
summer 2010-summer 2011
Participated in Executive Committee and monthly Board meetings, co-organized Chafee Awards fundraiser, developed and tracked ECRI legislative priorities.
- Board Member
Treasurer** | *Environmental Justice League of Rhode Island | Providence, RI*
winter 2009- summer 2011
Tracked and reported finances for the EJLRI Board of Directors, organized and participated in fundraising efforts and membership drives.

Nicole Pollock

4 Theresa Ct. | Providence, RI 02909

EDUCATION

Brown University | **B.A. with Honors in Environmental Studies** | GPA 3.9/4.0
spring 2008 | Recipient of the Lutes Family Scholarship 2004, 2005, 2006, and 2007.

School for International Training | **Coastal Ecology** | *Zanzibar, Tanzania*
spring 2007 | Extensive work in Coastal Ecology and Participatory Rural Appraisal techniques. Undertook independent research on acute respiratory infections and cooking activities in coastal Zanzibar.

PUBLICATIONS

Poepping, Nicole. *Using Geographic Information System (GIS) Parcel Data to Determine Land Use Change in Rhode Island. Statewide Planning.* Spring 2009.

Poepping, Nicole. *The Utilization of Subsidies and State Funding by Diversified Farming Operations in Rhode Island.* Center for Environmental Studies, Brown University. May 2008.

Poepping, Nicole; E. Fournier. *Biomass Combustion and ARI in Kiwengwa, Unguja.* ISP Collection, Paper 187. July 2007.