

RESOLUTION OF THE CITY COUNCIL

No. 108

Approved March 5, 1970

WHEREAS Title VII of the Housing Act of 1961, as amended, provides for the making of grants by the Secretary of Housing and Urban Development to States and local public bodies to assist them in the acquisition and development of permanent interests in land for open space uses where such assistance is needed for carrying out a unified or officially coordinated program for the provision and development of open space land as part of the comprehensively planned development of the urban area, and

WHEREAS the City of Providence, Rhode Island (herein sometimes referred to as "Applicant") desires to acquire and develop Fee Simple Interest to certain land known as Fox Point-India Point, which land is to be held and used for permanent open-space for park and recreational purposes; and

WHEREAS it is recognized that the contract for Federal grant will impose certain obligations and responsibilities upon the Applicant and will require among other things (1) assurances that families and individuals displaced as a result of the open-space land project are offered decent, safe, and sanitary housing, (2) compliance with Federal labor standards, and (3) compliance with Federal requirements relating to equal employment opportunity; and

WHEREAS it is estimated that the cost of acquiring said interest will be \$463,226.00, and

WHEREAS it is estimated that the cost of development of said land will be \$300,000.00.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PROVIDENCE:

That an application be made to the Department of Housing and Urban Development for a grant in an amount authorized by Title VII of the Housing Act of 1961, as amended, which amount is presently estimated to be \$381,613.00, and that the Applicant will pay the balance of the cost from other funds available to it.

That the Mayor is hereby authorized and directed to execute and to file such application with the Department of Housing and Urban Development, to provide additional information and to furnish such documents as may be required by said Department, to execute such contracts as are required by said Department, and to act as the authorized correspondent of the Applicant.

IN CITY COUNCIL

MAR 5 - 1970

READ and PASSED

Russell J. Doyle
Francis J. Coe

APPROVED

MAR 5 1970

Joseph A. Murphy Jr.
MAYOR

That the proposed acquisition and development is in accordance with plans for the allocation of land for open-space uses, and that, should said grant be made, the Applicant will acquire, develop, and retain said land for the uses designated in said application and approved by the Department of Housing and Urban Development.

That the United States of America and the Secretary of Housing and Urban Development be, and they hereby are, assured of full compliance by the Applicant with regulations of the Department of Housing and Urban Development effectuating Title VI of the Civil Rights Act of 1964.

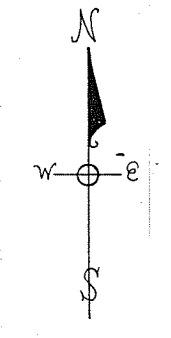
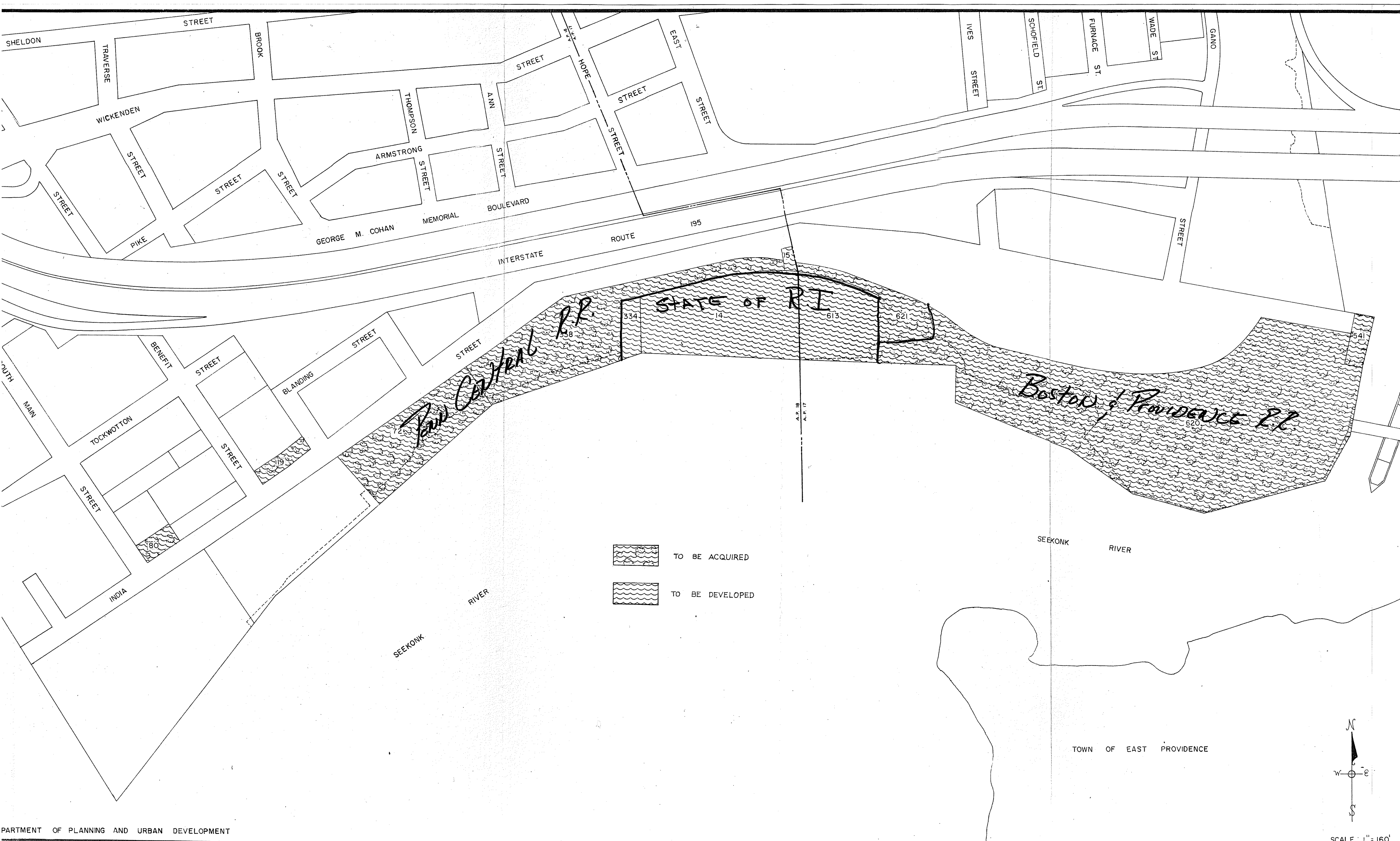
That the United States of America and the Secretary of Housing and Urban Development be, and they hereby are, assured of full compliance by the Applicant with the Federal labor standards imposed under Title VII of the Housing Act of 1961, as amended.

FILED

FEB 27 2 23 PM '70

DEPT. OF CITY CLERK
PROVIDENCE, R. I.

Councilman Mc Nulty and Councilman J. Murphy and
Councilman Desjardis, by request Councilmen Worrell



THE CITY OF PROVIDENCE
STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

RESOLUTION OF THE CITY COUNCIL

No. 109

Approved March 11, 1970

RESOLVED, that congratulations are hereby extended to S. Albert Iodice, prominent member of our community, upon the occasion of his recent election as President of Local 45 of the American Federation of State, County and Municipal Employees, and

BE IT FURTHER RESOLVED, that a duly certified copy of this Resolution be transmitted to Mr. President Iodice.

APPROVED

IN CITY COUNCIL

MAR 11 1970

MAR 5 - 1970

READ and PASSED

Russell J. Boyle
President
Winnifred C. ...
Clerk

MAYOR

Joseph A. Dowley Jr.

Councilman Deane and Councilman W. Murphy

THE CITY OF PROVIDENCE
STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

RESOLUTION OF THE CITY COUNCIL

No. 110

Approved March 11, 1970

RESOLVED, that His Honor the Mayor be authorized to convey to Vincent Duva lots 521 and 520 and a portion of lot 519 on assessor's plat 97 as shown on accompanying plan #063352, dated March 3, 1970, for the price of .05¢ per foot; said conveyance of lot 521 on assessor's plat 97 being subject to the payment of any delinquent taxes, interest, charges and liens.

APPROVED

IN CITY COUNCIL

MAR 11 1970

MAR 5 - 1970

READ and PASSED

Russell J. Doyle
President
Vincent C. Cappa
Clerk

.....
Joseph A. Corley Jr.
MAYOR

RESOLUTION AUTHORIZING THE MAYOR
TO CONVEY TO VINCENT DUVA LOTS
520, 521 and a PORTION OF LOT
519 ON ASSESSOR'S PLAT 97 FOR
PRICE OF .05¢ PER FOOT

THE COMMITTEE ON

City Property

Approves Passage of
The Within Resolution

Vincent Duva
Feb 24, 1970 *Clerk*

100249

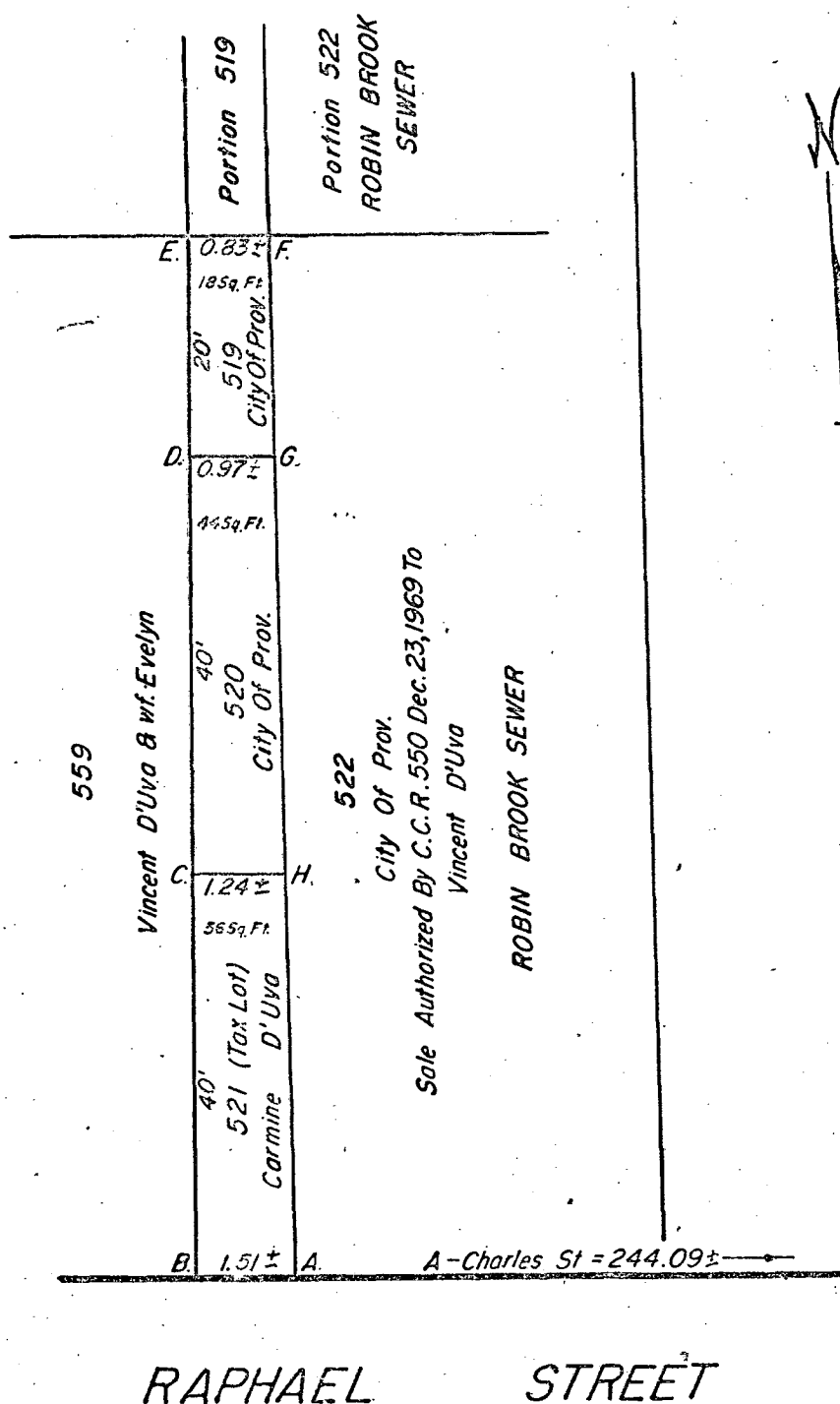
PROVIDENCE, R. I.

P. W. DEPT. • ENGINEERING OFFICE

CITY PROPERTY SECTION

Plan No. 063352

Date March 3, 1970



CITY OF PROVIDENCE, R. I.

Public Works Dept. • Engineering Office

Showing Proposed Sale

Drawn by Scungio Checked by R. J. Q.

Scale Not To Scale Date Mar. 3, 1970

Corrected by R. J. Q. Associates Engr.

Approved by R. J. Q. Chief Engineer

RESOLUTION OF THE CITY COUNCIL

No. 111

Approved March 11, 1970

WHEREAS, it is noted with deep regret the passing of Frank S. Meadus, Public Service Engineer, Deputy Director of the Department of Building Inspection and Chief Electrical Inspector for the City of Providence, and

WHEREAS, Mr. Meadus a dedicated City employee, whose record of administration of the various offices he held has set a pattern that will stand as a monument in his name.

NOW THEREFORE BE IT RESOLVED, that in the passing of Frank S. Meadus, His Honor Mayor Joseph A. Doorley, Jr., and the Members of the City Council extend there heartfelt sympathy to his bereaved widow and express to her that she find consolation in his record of accomplishments as a responsible civil servant, and

BE IT FURTHER RESOLVED, that the City Clerk is directed to transmit to his wife a duly engrossed copy of this Resolution.

IN CITY COUNCIL
READ AND PASSED
BY A UNANIMOUS VOTING YOTE

APPROVED

MAR 11 1970

MAR 5 - 1970

Russell J. Boyle
PRESIDENT
Vincent Caputo
CLERK

.....
Joseph A. Doorley Jr.
MAYOR

Councilman Moses and Councilman Syrett

JOSEPH C. KEEGAN
FINANCE DIRECTOR



MAYOR
JOSEPH A. DOORLEY, JR.

THE FINANCE DIRECTOR
CITY HALL, PROVIDENCE, RHODE ISLAND 02903

March 2, 1970

To the Honorable City Council
of the City of Providence

Gentlemen:

In accordance with the provisions of the Providence Finance Act of 1945 as amended by Chapter 2722 of the Public Laws of 1951, I have this day appointed Vincent T. Izzo of Providence, Rhode Island, Budget Officer of the City of Providence.

Respectfully submitted,

Joseph C. Keegan
Joseph C. Keegan
Finance Director

JCK:mld

IN CITY COUNCIL
MAR 5 - 1970

READ:

WHEREUPON IT IS ORDERED THAT
THE SAME BE RECEIVED

Vincent Izzo
CLERK

FILED

FEB 27 12 02 PM '70

DEPT. OF CITY CLERK
PROVIDENCE, R.I.

State of Rhode Island and Providence Plantations

THE CITY OF



PROVIDENCE

I, VINCENT T. IZZO, do

*solemnly swear that I will support the Constitution of the United States
and of the State of Rhode Island and that I will faithfully discharge
the duties of the office of*

BUDGET OFFICER

to the best of my ability.

Vincent T. Izzo

~

I, VINCENT VESPIA, CITY CLERK

do hereby certify that on the 3rd *day of* March, *A. D. 19* 70,

I did administer unto VINCENT T. IZZO

duly appointed to the office of

BUDGET OFFICER

the above subscribed oath.

Vincent Vespa



MAYOR JOSEPH A. DOORLEY, JR.

RECORDER OF DEEDS

CITY HALL

PROVIDENCE, R. I.

02903

Walter A. Lough

Recorder

Edward J. Loughran

Deputy

February 17, 1970

Mayor Joseph A. Doorley, and
the Members of the City Council
City Hall
Providence, Rhode Island

Dear Sirs;

During the fiscal year October 1, 1968 thru September 30, 1969 the office of the Recorder of Deeds received for record 11,062 Documents.

Miscellaneous, Writs, Attachments	3,185
Deeds	3,583
Mortgages	2,188
Discharges of Mortgages	876
Write Outs (Discharges)	1,230
TOTAL	<u>11,062</u>

A fee was charged for recording 10,356 documents which resulted in gross receipts of \$35,181.35.

No fee was charged for recording 706 documents from the office of Minimum Housing of the Department of Housing and Urban Development. I believe a fee should be charged for the recording and discharge of these documents. The record of these documents is recorded and maintained forever.

This report reflects the handling of State Funds under the Real Estate Conveyance Tax over a one year period.

Gross Receipts	\$64,576.40
State of Rhode Island	58,705.84
City of Providence Recorder of Deeds	
Receipt Account	5,870.56

The record shows that total receipts of this Department to be \$41,051.91.

Our operating expenses totaled \$64,338.01 which leaves a net operating cost of \$28,286.10.



MAYOR JOSEPH A. DOORLEY, JR.

RECORDER OF DEEDS
CITY HALL PROVIDENCE, R. I. 02903

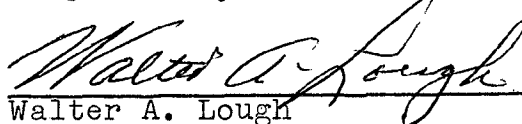
Walter A. Lough
Recorder
Edward J. Loughran
Deputy

- 2 -

I support wholeheartedly the action of the Mayor and members of the City Council in seeking an increase in fees for recording of documents. This office should be self sufficient, for the work of this office is to maintain forever all documents recorded.

I request again the adoption of the new Computerized system of indexing after a careful study of this industry.

Respectfully submitted;

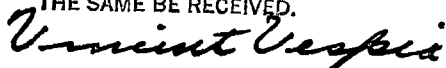


Walter A. Lough
Recorder of Deeds

IN CITY COUNCIL
MAR 5 - 1970

READ:

WHEREUPON IT IS ORDERED THAT
THE SAME BE RECEIVED.


CLERK

WAL/jf

DEPT. OF CITY CLERK
-PROVIDENCE, R.I.
MAR 3 8 57 AM '70

FILED

School Dept. Deficit Put at \$6.3-Million

Journal

Friday, February 14, 1969

The Providence School Department will wind up the current fiscal year next Sept. 30 with a projected deficit of \$6,361,336.14, according to an accounting firm report presented to the school committee last night.

The study, undertaken by Peat, Marwick, Mitchell & Co., established last year's deficit as \$2,851,781. This figure was reduced to \$1,726,781 by an emergency appropriation last summer, is being

Project through estimates departmental revenue figure, co million dollars. R. yields the of more

There more than aid in the city projected in eat up all cause the carry a def million dol year.

And it that the d willing to

A similar crisis develop city sources information v and school de were paid a department jug

What will department salaries whe day rolls ar determined must be ma who is atte

Conference spokesman will return The schoo earlier this close its bo 30 with a de 000.

At that said the s estimate wa its true defi cess of \$300

The city been leading school dep

Turn to

in the hope we better w future if said.

But he know wh is. We'll every oth The act established last year's deficit signed to the chaos, ized the

City School Dept. Lacks Funds to Pay Its Employees

By WILLIAM F. MUNGO

The Providence School Department will not have enough money to pay its employees on June 28 and it will close its books on Sept. 30 with a deficit in excess of 3.2 million dollars, it was learned today.

The school department deficit was computed by the city's finance department and released today through the office of Mayor Joseph A. Doorley Jr. Charles A. O'Connor Jr., superintendent of schools, said

today that he did not agree with the city's figures. "I haven't heard this from my financial consultants," he said. Mr. O'Connor reported that he started the year with a deficit of \$350,000 and expects this year's budget to produce an additional shortage of about \$300,000, for a grand total of \$650,000.

According to figures released by the city, the school department would close its pay period on June 28 with a deficit of

\$111,979.17. The city's deficit estimates include funds for payrolls, Blue Cross coverage, Social Security payments and retirement benefits for salaried and hourly employees.

PRICE TEN CENTS

ND, MONDAY, JULY 15, 1968

Fiscal Problem

Anatomy of a Deficit

By CAROL J. YOUNG

The Providence School Department will end its fiscal year Sept. 30 with a projected cumulative deficit of 1.7 million dollars, according to Bernard J. Boyd, school financial consultant.

Mr. Boyd said the actual deficit caused by overspending in the current fiscal year will approach one million dollars. The total deficit includes about \$700,000 carried over from past fiscal years.

The financial picture described by Mr. Boyd is somewhat brighter than the one provided last month by city hall finance officials, who predicted a deficit of at least 3.2 million dollars.

Mr. Boyd estimated that total expenditures by the end of the fiscal year will be \$18,589,000 and that the total revenue will be \$17,519,000, leaving a deficit of \$1,070,000.

In addition, a \$469,000 pay-

roll that should have come out of last year's budget was taken out of this year's account when the school department ran out of money last September.

Another \$200,000 was spent last year or school year—know—but w this year's said.

The schoo largest exp and wages, lion dollars Boyd contin is about 1. higher than year.

Mr. Boyd assistant, still trying actly how last year to The year— 593,000 th computer

curate, Mr. Boyd added, but how much higher it should have been to represent actual payroll costs is still uncertain.

Mr. Boyd also gave these reasons for being unable to predict payroll needs more ac-

what has been termed "unexpected" overtime for janitors and clerks was spent this year. This was for 24-hour custodial coverage at schools where considerable vandalism had occurred and

NEW DIRECTIONS

FIRST ANNUAL REPORT

of

THE BUSINESS MANAGER

Providence School Department

Fiscal Year 1968-1969

NEW DIRECTIONS

FIRST ANNUAL REPORT OF THE BUSINESS MANAGER

FISCAL YEAR 1968-1969

Department of Public Schools
Providence, Rhode Island

IN CITY COUNCIL

MAR 5 - 1970

READ:

WHEREUPON IT IS ORDERED THAT
THE SAME BE RECEIVED.

V. mint Vespa

CLERK

OFFICE OF BUSINESS MANAGEMENT

Charles R. Wood, Business Manager

Robert M. McGivney	Controller
George N. Moorachian	Budget Officer
Peter A. Granieri, Jr.	Plant Engineer
James A. Healey	Director, Central Control for Pupil Transportation
Joseph A. May	Director of Order Processing
Robert J. Frappier	Supervisor, School Lunch Program
Harvey Gervais	Consultant
S. Louise Armstrong	Administrative Assistant to the Business Manager

DEPARTMENT OF PUBLIC SCHOOLS
70 WINTER STREET
PROVIDENCE, RHODE ISLAND 02903

CHARLES R. WOOD
BUSINESS MANAGER

February 2, 1970

The Honorable the School Committee
of the City of Providence, and
Dr. Richard C. Briggs, Superintendent
of Schools
150 Washington Street
Providence, Rhode Island 02903

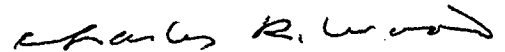
Sirs and Mesdames:

I herewith transmit to you the REPORT OF THE BUSINESS
MANAGER for the fiscal year ended September 30, 1969.

I do not anticipate that similar reports for the next
and succeeding years will be equally voluminous. However,
on the occasion of this first such report, and in view of
the context of financial confusion from which our current
status originates, I have deemed it wise to present the
facts somewhat in retrospect as well as in contemporary
terms.

I believe that you will find it informative. I trust
that you will find it somewhat encouraging. I stand ready
to supplement it as presented with whatever further infor-
mation you may conceive to be of value.

Very truly yours,



Charles R. Wood
Business Manager

CRW:la

PROVIDENCE SCHOOL DEPARTMENT

REPORT OF THE BUSINESS MANAGER FOR FISCAL 1968-1969

With the close of fiscal 1968-1969 on September 30, 1969, it is my privilege to report to you that matters of school financing are headed in a new direction: away from deficit spending and toward fiscal responsibility in terms of a balanced budget.

The financial plight of the Department first became evident publicly, under a prior School Committee and a previous Superintendent, with the advent in May of 1968 of a threatened "payless pay-day" for teachers and other school department employees. A last-minute rescue by a concerned Mayor and City Council, in the form of a \$1,125,000 supplementary appropriation, precluded this debacle, but succeeded only in buying some time for a system in which over-spending and under-accounting would prove to present an ever-widening breach between fiscal fiction and financial fact.

At this point the Mayor moved (with the consent of the previous committee) to hire the firm of Peat, Marwick, Mitchell and Company, to study the Schools' financial problems. To assist this firm the Mayor assigned the City Finance Director, the Assistant City Controller and other personnel on a temporary basis.

In August of 1968, under a revised Strayer Act obtained from the General Assembly as the result of studies by a Strayer Act

Revision Committee appointed by the Mayor, registered voters (and taxpayers) in a general referendum voted out an elected Committee with proposed independent taxing powers, and opted for a committee to be appointed by the Mayor and confirmed by the Council.

This, in the opinion of many, became the turning point in that for the first time it permitted a long-needed melding of financial responsibility with financial authority. A new and able Committee was appointed by the Mayor, A Democrat, on a non-partisan basis. It elected as its Chairman a successful businessman who was a former Director of Administration under a Republican governor and a candidate for Mayor on the Republican ticket in 1964.

The Committee organized promptly in September and set about the task of determining where it was to stand on financial matters, awaiting the report from Peat, Marwick, Mitchell and Company. Meanwhile it faced other serious tasks in the educational policy area, including the recruitment of a new superintendent, the previous incumbent having left in June for a position with the federal government.

In late September Peat, Marwick, Mitchell and Company submitted its first report showing an operating deficit for the fiscal year 1967-1968 of \$2,852,000. This meant that, even with the \$1,125,000 supplementary appropriation provided by the Mayor and Council, the new Committee would begin its 1968-1969 fiscal year with a carry-over deficit of \$1,726,781. This was enormously complicated by the fact that the prior Committee had failed to prepare and submit any budget at all in sufficient time for necessary appropriations by the Council for the succeeding fiscal year.

The result of this was that the Mayor recommended and the Council appropriated a sum equal to the appropriation of the year previous (\$11,115,933 including a reserve of \$1,945,633 and \$100,000 for books and equipment).

All parties concerned recognized that these funds would be insufficient to support the Department. In view, however, of the lack of either any effective controls upon expenditures during the previous year, or any discernible financial planning for the new year, it was at that point patently impossible to know with reasonable certainty what the real, demonstrable needs of the Department were.

Peat, Marwick, Mitchell and Company were, therefore, engaged to make a continuing study to include in its scope a projection of 1968-1969 probable costs, and, in addition thereto, to recommend an administrative reorganization to exercise the necessary fiscal controls to be designed as a part of that study.

In its second report, rendered in mid-February of 1969 (four and one-half months into the new fiscal year which began October 1, 1969) Peat, Marwick, Mitchell and Company projected an accelerated deficit for the new year, a deficit which, upon the basis of the Peat, Marwick, Mitchell report, and subsequent extensive study of the situation by City and School financial officers, it was estimated would run to \$5,273,000 for fiscal 1968-1969 alone.

A procedure for meeting these costs was developed by the Mayor and City Finance Director and is shown in this report as EXHIBIT 1. This involved absorbing the \$1,726,781 remaining

deficit from the prior year, a reduction in projected spending of \$199,781, a supplemental appropriation of \$5,550,000, and an anticipated carry-over of the remainder of \$1,250,000 into fiscal 1969-1970.

The School Committee and the City Council both responded to the imperative in this emergency. In March of 1969 the School Committee appointed a Business Manager with a directive to "develop and supervise a department for all business functions," and to exercise "control of all business matters within educational policies established by the School Committee and Superintendent of Schools." The City Council, stripping its own Reserve for Extraordinary Expenditures to a mere \$73,000, in May of 1969 appropriated the recommended \$5,550,000 to school purposes.

Peat, Marwick, Mitchell and Company in February 1969, following its second report of financial findings, was given a contract to provide active assistance in development of a line item budget in ample time for 1969-1970, and to aid the Business Manager in the development of controls, and in the organization of business staff functions. Work under this third and final contract was completed immediately prior to September 30, 1969 (the close of the fiscal year) and the business operation of the Department is now "on its own."

A number of the recommended controls outlined in this final report have been placed in effect. Others - eminently desirable, but considerably more sophisticated - will require additional time and personnel. Among the simpler, but very effective controls instituted as circumstances (and sound business practices) have dictated include:

- (1) A Policy of immediate encumbrances upon all funds for approved future charges, thereby assuring a showing of unencumbered balances in order to protect against over-expenditures in either line item projects or in the budget total.
- (2) Reduction of direct purchases to a minimal number with that number to be individually approved by the Business Manager.
- (3) A basic requirement (with the few exceptions under (1) above) that all purchases of goods or services be preceded by a requisition.
- (4) A further requirement that no purchase order will be issued until a judgment has been made on the requisition preceding it, as to its reasonableness and as to availability of funds.
- (5) Transfer of processing of accounts payable from Purchasing to the Business Management Office with a consequent improved attention to purchase orders (Receiving copies) and invoices.
- (6) Separation of Payroll from Personnel from which a clarified payroll operation has yielded more immediate and responsive data, and provided an effective check against hiring practices.
- (7) A "freeze" on personnel increases in all areas of hiring, including custodial which as of September 30,

1969 reported 57 resignations and retirements and 2 new employees for a net decrease of 55 positions filled.

An approximately even balance 1968-1969 versus 1969-1970 in teaching and other personnel, has maintained an expenditure level within budget provisions including step increases on the educational salary scale.

- (8) Computerization of various functions including payroll, purchasing and inventory in beginning phases, has permitted procurement of "statements of operation" affording valuable indications of immediate and necessary areas of supervisory concentration.
- (9) Subjection of all proposed committee resolutions to financial scrutiny, with agreement that the Business Manager will certify to availability of funds prior to passage, assures that operations contemplated will, if approved, be matched with funds for implementation.
- (10) Development of carefully documented historic trends developed as line item costs for two previous years and 1965-1966 and 1966-1967 (as well as for 1968-1969) have provided previously lacking insight and guidance as to expenditures to be expected, and limitations to be observed on a line item basis.

- (11) Control of permitted over-time as well as approval of engagement of temporary substitutes, has been vested in the Business Manager, affording control over a potential "run-away" item of cost.
- (12) Separation and definition of functions has been particularly effective in surveillance and control of necessary expenditures. For example, removal of pupil transportation from purchasing has permitted timely, effective, and economical purchasing procedures (with gradual transference of same to City Central Purchasing) and simultaneously has provided new opportunity for the policing and scheduling of pupil transportation.
- (13) The drafting of Committee By-Laws, particularly ARTICLE VI, FINANCES, although not officially adopted as of September 30, 1969, presents a carefully rationalized system of financial routines, a number of which are included in the "controls" listed among the foregoing, and are in productive practice.

As an outgrowth of these actions, for the most part effectively applicable to the final two quarters of the year, the following achievements are worth noting:

- (a) All essential requests for textbooks, equipment, educational supplies and materials have been satisfied and - for the first time in several years - have been paid for in the year purchased, rather

than deferred.

- (b) Real estate payments (Bough Street Garage) delinquent since fiscal 1966-1967 have been brought to date.
- (c) Premium payments resulting from actuarial analysis of the Improved City Retirement System, effective October 1, 1968, have been made in full for this year, rather than deferred to next year.
- (d) Annual tuition payments, not covered by either the Providence Plan or Aid to the Handicapped, have been provided in full.
- (e) The prior year's deficit to be carried over to fiscal 1969-1970 anticipated at \$1,250,000 has been reduced to \$861,048 (See balance sheet included as EXHIBIT 2). A Statement of Expenditures by Object Code for fiscal 1968-1969 is attached to this report as EXHIBIT 3.

While it is far too early to make advance predictions as to fiscal 1969-1970, it seems that we have made some progress in straightening out our financial house. It is necessary to say that the 388,952 dollars which we are "ahead of the game" on paragraph (e) above will not entirely prove to be "real" savings. Early budget administration in the new year has already pin-pointed small but significant maladjustments in our first true line budget, which was developed during a period of very obvious difficulty and uncertainty. Estimated revenues - however conservatively estimates are made - do not always meet early expectations. We

are already knowledgeable of \$106,000 in State aid counted for fiscal 1969-1970 which will not become available until fiscal 1970-1971.

Heavier than usual snowfalls with consequent increased cost for snow removal can deplete the budget further. So also can uncontrolled acts of vandalism. This remains a problem despite amplified effort to improve building security.

A new teachers' contract effective January 1, 1970 will impose new financial obligations, the dimensions of which will require a substantial supplementary appropriation from the City Council for the latter part of fiscal 1969-1970. The precise amount to be necessary, based upon current expenditure rates within the present budget, are now under study. Within reasonable limits of necessary expenditure requirements, every possible effort will be expended to reserve funds to meet this contingency, and to reduce the net effect upon the City's total financial obligations.

In concluding, I am obliged to offer the reminder that long-deferred building maintenance, programatic innovations necessary to bring relevance to 20th century teaching, and the impact upon both of these resulting from continued inflation, will demand beginning in July 1, 1970 larger budgets for educational purposes, and expanded revenues to support those budgets.

PROVIDENCE SCHOOL DEPARTMENT
PLANNED FINANCES FOR SCHOOL DEFICIT

EXHIBIT 1

year (1968-1969)

Deferred (1967-68) Expenditures	\$1,726,781
Estimated (1968-69) Deficit	<u>5,273,000</u>
Total Additional (1968-69) Requirements	6,999,781
Deduct: Current Year Expenditure Decreases	<u>199,781</u>
Adjusted Total Additional (1968-69) Requirements	<u><u>\$6,800,000</u></u>

Above \$6,800,000 Financed as follows:

City Appropriation:

Supported by the following:

Res. for extraordinary expenditures	\$4,915,000
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State Grant-In-Aid for:

Mfg. Inv., Mach. & Equipment Tax Decrease	<u>635,000</u>	\$5,550,000
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Defer (1968-69) Expenditures to (1969-70)	<u>1,250,000</u>
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Total (as per requirements above)	<u><u>\$6,800,000</u></u>
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EXHIBIT 2
STATEMENT OF REVENUES AND EXPENDITURES

INCOME:

City Appropriation:

Regular	\$10,815,933.00
Supplemental	5,550,000.00
Books & Equipment	<u>100,000.00</u>

TOTAL	\$16,465,933.00
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State Revenue	5,795,104.00
Federal Revenue	466,456.37
Departmental Revenue	461,475.13
Prior Year Unexpended Appropriation	<u>9,689.25</u>

TOTAL INCOME	<u>\$23,198,657.75</u>
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EXPENDITURES:

Prior Year Charges	\$1,714,982.42	(1)
1968-69 Operating Expenditures	\$21,166,385.33	
1968-69 Outstanding Accounts Payable	<u>316,391.64</u>	

TOTAL 1968-69 ACTUAL CHARGES	21,482,776.97
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1968-69 Charges Carried Over to 1969-70	<u>861,048.00</u>
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TOTAL EXPENDITURES	<u>\$24,058,807.39</u>	(2)
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SUB-TOTAL	860,149.64
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Unused Appropriations - 1968-69	<u>898.36</u>
1968-69 Charges Carried over to 1969-70	<u>\$861,048.00</u>

COMMENTS:

- (1) Reduced from the \$1,726,781 anticipated by the September 1968 Peat, Marwick, Mitchell and Company Report
- (2) \$1,250,000 provision was made in the 1969-70 budget for "Prior Year Charges."

EXHIBIT 3

SUMMARY OF EXPENDITURES BY OBJECT CODE, FISCAL 1968-1969

<u>OBJECT CODE</u>	<u>DESCRIPTION</u>	<u>TOTAL EXPENDITURES</u>	<u>LESS PRIOR YEAR CHARGES</u>	<u>ACTUAL 1968-69 EXPENDITURES</u>
001	SALARIES AND WAGES	\$17,816,555.31	\$970,073.60	\$16,846,481.71
021	SOCIAL SECURITY	653,538.78	57,200.62	596,338.16
022	SURVIVORS BENEFITS	10,512.00		10,512.00
023	STATE RETIREMENT	587,797.72		587,797.72
024	CITY RETIREMENT	245,316.92		245,316.92
025	HOSPITAL-SURGICAL INSURANCE	552,147.56	2,586.00	549,561.56
026	CROSSING GUARDS	130,000.00		130,000.00
101	PRINTING	4,022.54	1,848.24	2,174.30
102	ADVERTISING	6,239.87	2,000.93	4,238.94
121	TRANSPORTATION-PUPIL	409,811.39	28,645.37	381,166.02
122	TRANSPORTATION-ALLOWANCE	53,249.44	13,573.28	39,676.16
123	TRAVEL AND SUBSISTENCE	6,288.41	500.01	5,788.40
124	CAFETERIA EXPENDITURES	79.65		79.65
125	PUBLIC RELATIONS	43.82		43.82
126	COLLECTION OF REVENUE	5,491.65	1,108.60	4,383.05
127	SECURITY SERVICES	12,277.13	10,665.00	1,612.13

<u>OBJECT CODE</u>	<u>DESCRIPTION</u>	<u>TOTAL EXPENDITURES</u>	<u>LESS PRIOR YEAR CHARGES</u>	<u>ACTUAL 1968-69 EXPENDITURES</u>
128	GROUNDS KEEPING SERVICES	\$14,415.00		\$14,415.00
131	LAUNDRY AND CLEANING SERVICES	1,631.53	113.08	1,518.45
133	DELIVERY OF SCHOOL LUNCHES AND SURPLUS FOODS	39,025.75		39,025.75
134	EXTRA CURR. CULTURAL OFFERING	3,562.80		3,562.80
141	POSTAGE	9,076.24		9,076.24
152	CONTRACTUAL REPAIRS TO AUTOMOTIVE EQUIPMENT	18,887.76	2,839.77	16,047.99
153	REPAIRS TO OTHER EQUIPMENT	150,424.00	39,306.41	111,117.59
161	RENTAL OF OFFICE MACHINERY & EQUIPMENT	2,497.06	900.00	1,597.06
162	RENTAL OF AUTOMOTIVE AND CONSTRUCTION EQUIPMENT	24,243.50		24,243.50
163	RENTAL OF OTHER EQUIPMENT	11,585.35	3,160.10	8,425.25
166	RENTAL OF BUILDINGS & OTHER STRUCTURES	26,891.00	1,346.00	25,545.00
179	OTHER INSURANCE	2,021.00		2,021.00
181	PROFESSIONAL FEES-ACCOUNTING	74,180.67		74,180.67
183	PROFESSIONAL FEES-LEGAL	23,321.89	8,325.00	14,996.89
184	RECORDING FEES, COURT COSTS, AND NOTARY FEES	53.00		53.00
186	TUITION PAYMENTS	154,042.91	18,961.37	135,081.54
189	OTHER FEES	148,270.90	2,572.70	145,698.20
190	MOVING AND RIGGING	9,097.50	1,016.25	8,081.25
191	REGISTRATION FEES	2,346.00	751.00	1,595.00

<u>OBJECT CODE</u>	<u>DESCRIPTION</u>	<u>TOTAL EXPENDITURES</u>	<u>LESS PRIOR YEAR CHARGES</u>	<u>ACTUAL 1968- EXPENDITURES</u>
301	TEXTBOOKS AND REBINDING	\$420,093.80	\$139,684.08	\$280,409.72
302	REFERENCE BOOKS	7,525.64	6,304.37	1,221.27
303	PERIODICALS AND SUBSCRIPTIONS	17,866.72	14,008.84	3,857.88
304	TESTING MATERIALS	9,502.77	2,643.67	6,859.10
305	NON-PUBLIC SCHOOL STUDENT TEXTBOOKS	18,857.28	18,691.73	165.55
311	ATHLETIC SUPPLIES	15,047.33	8,331.54	6,715.79
312	EDUCATIONAL SUPPLIES	298,847.03	99,264.42	199,582.61
313	SCHOOL ACTIVITIES	12,450.47		12,450.47
314	STADIUM	315.65	259.03	56.62
321	ELECTRICAL EQUIPMENT & SUPPLIES	16,366.08	2,400.48	13,965.60
322	PAINTING SUPPLIES & EQUIPMENT	22,323.12	3,334.02	18,989.10
324	PLUMBING & HEATING SUPPLIES	12,881.59	1,539.05	11,342.54
325	LUMBER AND HARDWARE	41,275.30	9,253.78	32,021.52
326	AUTOMOTIVE PARTS AND SUPPLIES	8,542.80	2,377.80	6,165.00
327	GLASS	28,378.04	6,102.49	22,275.55
328	STAGES, ROPES, FIXTURES, LIGHTS, ETC.	446.39	102.35	344.04
331	OFFICE SUPPLIES	22,554.35	3,874.31	18,680.04
342	HOUSEKEEPING & CLEANING SUPPLIES	92,983.68	25,402.66	67,581.02
343	SHOP SUPPLIES	345.20	14.18	331.02
344	KITCHEN SUPPLIES	61,244.69	16,655.62	44,589.07
345	SMALL TOOLS	2,217.56		2,217.56

<u>OBJECT CODE</u>	<u>DESCRIPTION</u>	<u>TOTAL EXPENDITURES</u>	<u>LESS PRIOR YEAR CHARGES</u>	<u>ACTUAL 1968-1969 EXPENDITURES</u>
346	HEALTH SUPPLIES	\$8,038.69	\$1,033.14	\$7,005.55
348	GROUNDS KEEPING MATERIALS	120.52		120.52
401	OFFICE EQUIPMENT	7,963.61	886.15	7,077.46
402	OFFICE FURNITURE AND FURNISHINGS	1,651.38	240.64	1,410.74
403	EDUCATIONAL EQUIPMENT	44,437.94	16,107.46	28,330.48
404	CLASSROOM FURNITURE AND FURNISHINGS	47,029.39	3,255.00	43,774.39
405	LABORATORY EQUIPMENT	173.98		173.98
422	SHOP AND PLANT EQUIPMENT & MACHINERY	342.11		342.11
431	LIBRARY BOOKS	9,719.59	3,027.44	6,692.15
511	TELEPHONE AND TELEGRAPH	86,028.72	23,328.43	62,700.29
512	GAS	22,087.59	2,739.61	19,347.98
513	ELECTRICITY	274,066.76	65,791.19	208,275.57
514	WATER	24,471.69	6,775.91	17,695.78
541	FUEL	242,322.41	12,551.71	229,770.70
551	CONTRACTUAL REPAIRS TO BUILDINGS	94,598.54	50,774.04	43,824.50
554	CONTRACTUAL REPAIRS TO GROUNDS	<u>15,694.93</u>	<u>733.95</u>	<u>14,960.98</u>
		<u>\$23,197,759.39</u>	<u>\$1,714,982.42</u>	<u>\$21,482,776.97</u>