



ALEXANDER PRIGNANO  
Finance Director

VINCENT A. CIANCI, JR.  
Mayor

Finance Department  
"Building Pride In Providence"

# Memorandum

**To:** Michael Clement, City Clerk  
**Cc:** Councilman Kevin Jackson, Chairman - Finance Committee  
**From:** Alex Prignano, Director of Finance  
**Date:** January 7, 2000  
**Re:** Five-Year Financial Plan

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In compliance with Section 813 of the Home Rule Charter, I have enclosed copies of the City's Five-Year Financial Plan for fiscal years 2000 -2004.

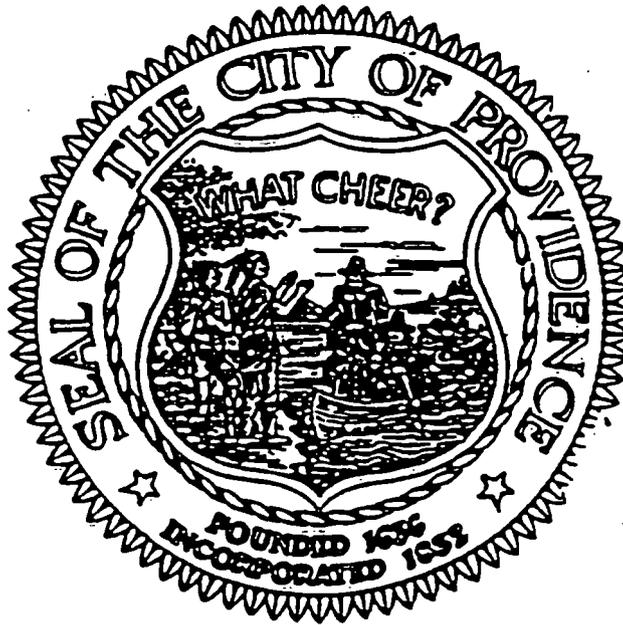
If you have any questions or if you need additional copies, please do not hesitate to call me.

IN CITY COUNCIL  
FEB 3 2000  
READ  
WHEREUPON IT IS ORDERED THAT  
THE SAME BE RECEIVED.  
*Michael K. Clement* CLERK

# City of Providence

## Five-Year Financial Plan (General & School Funds)

Fiscal Years 2000 - 2004



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FIVE-YEAR FINANCIAL PLAN  
SUMMARY PAGE

	<b>FY 2000</b>	<b>FY 2001</b>	<b>FY 2002</b>	<b>FY 2003</b>	<b>FY 2004</b>
<b>REVENUES:</b>					
Local Revenues	\$237,990,989	\$246,552,877	\$251,244,995	\$255,826,786	\$260,655,361
State Revenues	\$176,361,742	\$194,356,411	\$215,922,638	\$237,627,776	\$258,285,173
Other Revenues	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
<b>Total Revenues</b>	<b>\$414,352,731</b>	<b>\$443,909,289</b>	<b>\$470,167,633</b>	<b>\$496,454,562</b>	<b>\$521,940,534</b>
<b>EXPENDITURES:</b>					
Municipal Expenditures	\$196,957,080	\$205,321,986	\$212,493,346	\$219,454,703	\$222,780,687
School Expenditures	\$217,395,651	\$238,587,303	\$257,674,287	\$276,999,859	\$299,159,847
<b>Total Expenditures</b>	<b>\$414,352,731</b>	<b>\$443,909,289</b>	<b>\$470,167,633</b>	<b>\$496,454,562</b>	<b>\$521,940,534</b>
<b>Excess/Deficit Revenues Over Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**City of Providence  
Five-Year Financial Plan  
Assumptions Used in Revenue Forecasting**

Local Property Taxes

Local property taxes consist of Real Property Taxes, Excise (motor vehicle) Taxes, and Tangible Personal Property Taxes. Estimated revenues include the collection of current levy as well as prior year levies in each fiscal year.

Due to a two-year extension from the State Legislature, FY 2002 is a revaluation year, however, the estimated revenues in this Five-Year Plan do not attempt to predict the results of the citywide revaluation.

FY 2001 reflects a projected growth of 5.5% in property tax revenues, resulting from an increase in the tax base, collection rate and/or tax rate, followed by projected increases of 3.5% in FY 2002, 4.25% in FY 2003 and 3.25% in FY 2004. If the tax base increases or decreases as a result of the Revaluation, the tax rate will be adjusted accordingly.

Based on the above assumptions Local Property Taxes for FY 2000-2004 are as follows:

Fiscal Year	Growth In Taxes Over P/Y (Percent)*	Estimated Local Property Taxes
2000	0.0%	\$200,637,014
2001	5.5%	\$210,233,174
2002	3.5%	\$214,195,080
2003	4.25%	\$217,921,854
2004	3.25%	\$217,781,295

Total property taxes decrease each year after FY 2002 due to the phase-out of the excise tax (7yrs) and inventory taxes (10yrs). The projected phase-out is detailed under the General Revenue Sharing and Reimbursement for Excise Taxes sections listed below.

State Shared Taxes

The Telephone Tax, which is based on the total value of all telephone companies assets, is projected to increase 2% annually.

### Payment from Narragansett Electric

The Manchester Street Power Plant Treaty pays the City \$7,746,000 annually through FY 2003. It is expected that either tax payments or a new Treaty will be in excess of \$12,000,000 annually, beginning in FY 2004.

### Business & Non-Business Licenses

Business and Non-Business Licenses are forecasted to increase 2% in FY 2001, and 4% annually for Fiscal Years 2002-2004, based on expected building activity to occur due to the new Providence Place Mall, as well as new hotels that are being planned.

### Fines & Forfeits and General Departments

Parking fines and moving violations, as well as departmental revenues, are projected to increase by our forecasted rate of inflation of 2%.

### Rents & Interest

Interest Income is projected to increase 5% annually due to an increase in the size of the City's budget, as well as taking into account that current interest rates are low. In addition, the City has been more aggressive each year in tax sales that generate substantial interest income.

### State Aid to Education

The school budget is projected to increase by more than \$82 million over the next four years. Of this total, it is assumed that \$62 million comes from the State. An additional \$3 million annually is anticipated from various federal and foundation sources. The new school superintendent has launched an ambitious school-reform initiative that will hopefully win financial support from various federal as well as local and national foundation sources.

### School Debt Construction

Actual reimbursement from the State of Rhode Island for building and equipping new schools for FY 2000 is \$8,064,000 and have been level forecasted for FY 2001-2004.

### Payments-In-Lieu-Of-Taxes

The assumption is that the reimbursement percentage remains at 27% throughout this four-year period (FY 2000-2004) with a 3% annual growth increases in tax-exempt property values. The City Assessor has estimated that the PILOT payment for FY 2000 will be \$11,865,216. A three-percent (3%) growth in non-profit property value is reflected.

<b>City Fiscal Year</b>	<b>State Fiscal Year</b>	<b>Reimbursement Percentage</b>	<b>Amount Anticipated</b>
2000	2001	27%	\$11,865,216
2001	2002	27%	\$12,221,172
2002	2003	27%	\$12,587,808
2003	2004	27%	\$12,965,442
2004	2005	27%	\$13,354,405

### Distressed Cities

Distressed Cities Revenue, which is the City's share of the Real Estate Conveyance Tax collected by the state, is expected to increase at 3% per year.

### General Revenue Sharing

General Revenue Sharing, which includes revenues from the state's ten-year Inventory Tax phase-out, is based on the current City share of 23.2% of the total state allocation of General Revenue Sharing and the increased growth in state's total GRS budget. Property taxes have been reduced by \$464,000 in FY 2001, \$881,000 in FY 2002, \$1,257,000 in FY 2003 and \$1,596,000 in FY 2004 to reflect the ten-year phase-out of the \$4,638,624 of inventory taxes in the FY 2000 budget.

### State Reimbursement of Excise Tax

The seven-year phase-out will conclude in FY 2006. It is estimated that the total phase-out of the FY 2000 excise taxes of \$22,671,000 with a growth rate of 3% will be approximately \$27,000,000 by FY 2006. This plan shows the state reimbursing the City \$19,000,000 by FY 2004 and a phase-out of taxes of nearly \$13,000,000

**Special Revenues & Expendable Trust**

The twenty-five-cents (.25) Zoo surcharge proceeds from the North Burial Ground Trust Fund, and back tax collections from outside collection agents are expected to rise slightly. The decrease reflected between FY 2000 and FY 2001 is the sale of land for \$2,000,000 on Fountain Street.

**City of Providence  
Five-Year Financial Plan  
Assumptions Used in Expenditure Forecasting**

**Payroll**

Salaries reflect contractual increases of 3.25% for FY 2000 (effective Jan 1, 2000) and 3.75% for FY 2001 for Local 1033 employees and projected 2.5% annual increases for Fiscal Years 2002-2004.

It is assumed that police and fire personnel will receive identical salary increases as Local 1033 employees throughout Fiscal Years 2000-2004. However, those payroll increases assume a roll-back in pension COLAS for Public Safety employees, past and present either through a court decision or negotiations.

**Pension Contribution**

The pension contribution is assumed to increase at the same percentage per year as payroll. The pension contribution does not include the additional amount calculated by the actuary to fully amortize the larger unfunded liability resulting from the actuarial assumption that consent decree COLAS are payable to all retirees who retired on or before December 18, 1991.

The City of Providence is currently attempting to have the consent decree vacated or modified in the court system. The City is not prepared to fund a benefit, which the City is trying to have eliminated.

Upon final resolution of the COLA issue, the City of Providence will have to amortize the resulting unfunded liability. Depending on the outcome, the increased annual contribution over the projected amounts will range from zero to fourteen million dollars. It is important to note that the courts have already ruled that the City has the ability to phase-in any contribution increase necessary to satisfy the up-coming court decision.

**Debt Service**

Debt service numbers are actual requirements for all outstanding debt including the \$68,000,000 Public Safety Project debt issued in December 1999. Also included are projected expenses for future Master Leases that will be issued to acquire capital items and debt service for an anticipated 15-year Judgement Bond to pay the Capital Properties \$6,500,000 judgement against the City. In all probability, the City will continue to issue debt for new schools but the majority of the debt service (approximately 71%) is reimbursed from the State of Rhode Island and adjustments will be made when debt is issued.

### General Inflation

An annual inflation factor of 2% has been assumed

### School Department

The school budget reflects nearly a 10% increase in FY 2001, 8% in FY 2002, and increases of 7.5% to 8% in FY 2003 and FY 2004.

### Medical Insurance

Annual increases in medical insurance are as follows: 13% in FY 2001, 10% in FY 2002 and 7.5% in Fiscal Years 2003 & 2004.

### Port of Providence

It is assumed that the City will not be responsible for any portion of the Port's debt service.

### Civic Center

The City appropriation of \$500,000 annually to the Civic Center for Fiscal Years 2001 through 2004 assumes that the Civic Center will receive additional income of \$500,000 annually from the sale of the "Naming Rights" for the building.

## **Five-Year Financial Plan Summary**

The financial stability of the City of Providence depends on three major factors: (1) the ability of the Providence "renaissance" to continue to attract significant new real estate investment; (2) the ability of the city to win financial support from the state for the ambitious school-reform initiatives that have begun; (3) and the potential impact from a court decision regarding Cost of Living Adjustments (COLAS).

At present, the City is awaiting the outcome of a decade of litigation regarding the level of pension benefits paid to city employees. Currently, the City is paying various COLA benefits out of the retirement fund, although the City has not increased its annual pension contribution to a level consistent with the amounts recommended by the city's actuary. This financing level makes sense inasmuch as the City is attempting to have the consent decree modified or vacated in the courts. In the meantime, however, the pension system's unfunded liability has increased significantly as a result of the Superior Court's "interim" ruling. The City is optimistic of its chances in court, but if the City is unsuccessful it will have to increase its annual contribution to a level consistent with actuarial recommendations.

In the public schools, costs have risen at rapid rates for a decade because of a school age population that is increasing at twice the state average and is comprised of a disproportionate percentage of poor and English-deficient students. In fact, the number of students has increased by one-third the last decade, resulting in school operating costs rising by almost \$120 million over this period.

In the first decade of the new century, we expect that enrollment growth will moderate. The emphasis has already shifted to improving the quality of education. Providence has recruited a new superintendent who has prepared an ambitious new plan for comprehensive school reform. In this five-year plan, it is assumed that the state continues to take the leadership role in providing financial support. It is also assumed that new education revenues are generated from special federal grants, as well as local and national foundations.

As the new century begins, there is new optimism regarding the economic future of the City. The transformation of the downtown has brought the City a great deal of national attention. The new Providence Place Mall, the Westin Hotel, and the Convention Center represent almost a billion dollars in new investment. Visitors are attracted to the city's new stores, restaurants, convention facilities and art-and-entertainment attractions. The stage has been set for another wave of new development. It is important that the development-to-come yield revenue to the city wherever possible.

In recent years, most of the new development in the City as a whole has been tax-exempt. Between 1987 and 1998, employers added almost \$1.5 billion of property value to the rolls. But more than 70% of this new value was tax-exempt. This five-year plan assumes that the next phase of new development will be more taxable in character.

This five-year plan assumes basically a "maintenance of effort" budget. The City, with the help of the State, must be able to develop a new re-occurring revenue source that will allow the City to significantly expand programs and meet new challenges.

Revenue Estimates

	FY2000 APPROVED	FY2001 ESTIMATED	FY2002 ESTIMATED	FY2003 ESTIMATED	FY2004 ESTIMATED
<b>REVENUES:</b>					
LOCAL PROPERTY TAXES:	\$200,637,014	\$210,233,174	\$214,195,080	\$217,921,854	\$217,781,295
STATE SHARED TAXES:	\$1,802,592	\$1,838,644	\$1,875,417	\$1,912,925	\$1,951,184
PAYMENT NARR. ELECTRIC:	\$7,746,000	\$7,746,000	\$7,746,000	\$7,746,000	\$12,000,000
BUSINESS & NON-BUSINESS:	\$2,284,500	\$2,330,190	\$2,423,398	\$2,520,334	\$2,621,147
FINES & FORFEITS	\$3,600,000	\$3,672,000	\$3,745,440	\$3,820,349	\$3,896,756
<b>GRANTS IN AID :</b>					
(STATE OF RHODE ISLAND)					
DISTRESSED CITIES	\$3,586,430	\$3,694,023	\$3,694,023	\$3,694,023	\$3,694,023
STATE AID - EDUCATION	\$134,514,626	\$148,514,626	\$164,514,626	\$180,514,626	\$196,514,626
SCHOOL DEBT CONSTRUCTION	\$7,645,456	\$8,064,000	\$8,064,000	\$8,064,000	\$8,064,000
GENERAL PUBLIC ASSISTANCE	\$432,300	\$440,946	\$449,765	\$458,760	\$467,935
GENERAL REVENUE SHARING	\$6,409,820	\$7,783,000	\$9,637,000	\$11,468,000	\$13,439,000
PAYMENT IN LIEU OF TAXES	\$11,070,518	\$12,221,172	\$12,587,808	\$12,965,442	\$13,354,405
REIMBURSEMENT AUTO TAX	\$9,400,000	\$10,200,000	\$13,400,000	\$16,800,000	\$19,000,000
MEDICAID REIMBURSEMENT	\$1,500,000	\$1,600,000	\$1,700,000	\$1,750,000	\$1,800,000
TOTALS	\$174,559,150	\$192,517,767	\$214,047,222	\$235,714,851	\$256,333,989
FEDERAL/FOUND. SCHOOL AID	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
DONATIONS:	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
RENTS & INTEREST:	\$3,909,003	\$4,104,453	\$4,309,676	\$4,525,160	\$4,751,418
GENERAL DEPARTMENTS:	\$16,534,472	\$16,862,060	\$17,170,402	\$17,588,090	\$17,899,745
TOTAL SPECIAL REVENUE & EXPENDABLE TRUST:	\$3,275,000	\$1,600,000	\$1,650,000	\$1,700,000	\$1,700,000
<b>TOTAL REVENUES:</b>	<b>\$414,352,731</b>	<b>\$443,909,289</b>	<b>\$470,167,633</b>	<b>\$496,454,562</b>	<b>\$521,940,534</b>

**Expenditure Estimates**

	<b>APPROVED 1999-2000</b>	<b>ESTIMATED 2000-2001</b>	<b>ESTIMATED 2001-2002</b>	<b>ESTIMATED 2002-2003</b>	<b>ESTIMATED 2003-2004</b>
<b>MAYOR'S OFFICE</b>					
SALARIES	\$1,641,800	\$1,756,726	\$1,800,644	\$1,845,660	\$1,891,801.76
SERVICES	\$104,000	\$106,080	\$108,202	\$110,366	\$112,573
SUPPLIES	\$10,000	\$10,200	\$10,404	\$10,612	\$10,824
OTHER	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
<b>TOTAL:</b>	<b>\$1,770,800</b>	<b>\$1,888,306</b>	<b>\$1,934,856</b>	<b>\$1,982,556</b>	<b>\$2,031,436</b>
<b>CITY COUNCIL</b>					
SALARIES	\$285,645	\$285,645	\$292,786	\$300,106	\$307,608
SERVICES	\$435,250	\$443,955	\$452,834	\$461,891	\$471,129
SUPPLIES	\$20,000	\$20,400	\$20,808	\$21,224	\$21,649
OTHER	\$40,000	\$40,800	\$41,616	\$42,448	\$43,297
<b>TOTAL:</b>	<b>\$780,895</b>	<b>\$790,800</b>	<b>\$808,044</b>	<b>\$825,669</b>	<b>\$843,683</b>
<b>CITY CLERK</b>					
SALARIES	\$403,692	\$431,950	\$442,749	\$453,818	\$465,163
SERVICES	\$21,028	\$21,449	\$21,878	\$22,315	\$22,761
SUPPLIES	\$1,320	\$1,346	\$1,373	\$1,401	\$1,429
		\$0			
<b>TOTAL:</b>	<b>\$426,040</b>	<b>\$454,745</b>	<b>\$466,000</b>	<b>\$477,534</b>	<b>\$489,354</b>
<b>CITY SERGEANT</b>					
SALARIES	\$36,537	\$39,095	\$40,072	\$41,074	\$42,101
SERVICES	\$700	\$714	\$728	\$743	\$758
<b>TOTAL:</b>	<b>\$37,237</b>	<b>\$39,809</b>	<b>\$40,800</b>	<b>\$41,817</b>	<b>\$42,858</b>
<b>LAW DEPARTMENT</b>					
SALARIES	\$986,252	\$1,055,290	\$1,081,672	\$1,108,714	\$1,136,432
SERVICES	\$287,500	\$293,250	\$299,115	\$305,097	\$311,199
SUPPLIES	\$1,485	\$1,515	\$1,545	\$1,576	\$1,607
OTHER	\$575,000	\$586,500	\$600,000	\$600,000	\$600,000
CAPITAL	\$22,000	\$22,440	\$22,889	\$23,347	\$23,814
<b>TOTAL:</b>	<b>\$1,872,237</b>	<b>\$1,958,994</b>	<b>\$2,005,221</b>	<b>\$2,038,733</b>	<b>\$2,073,052</b>

**Expenditure Estimates**

**MUNICIPAL COURT**

SALARIES	\$413,219	\$442,144	\$453,198	\$464,528	\$476,141
SERVICES	\$35,000	\$35,700	\$36,414	\$37,142	\$37,885
SUPPLIES	\$330	\$337	\$343	\$350	\$357
OTHER	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$448,549</b>	<b>\$478,181</b>	<b>\$489,955</b>	<b>\$502,020</b>	<b>\$514,383</b>

**PROBATE COURT**

SALARIES	\$198,423	\$212,313	\$217,620	\$223,061	\$228,637
SERVICES	\$3,723	\$3,797	\$3,873	\$3,951	\$4,030
SUPPLIES	\$330	\$337	\$343	\$350	\$357
CAPITAL	\$500	\$510	\$520	\$531	\$541
<b>TOTAL:</b>	<b>\$202,976</b>	<b>\$216,957</b>	<b>\$222,357</b>	<b>\$227,893</b>	<b>\$233,566</b>

**CONTINGENCIES**

SERVICES	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

**HOUSING COURT**

SALARIES	\$210,312	\$225,034	\$230,660	\$236,426	\$242,337
SERVICES	\$2,700	\$2,754	\$2,809	\$2,865	\$2,923
SUPPLIES	\$1,330	\$1,357	\$1,384	\$1,411	\$1,440
OTHER	\$350	\$357	\$364	\$371	\$379
CAPITAL	\$700	\$714	\$728	\$743	\$758
<b>TOTAL:</b>	<b>\$215,392</b>	<b>\$230,215</b>	<b>\$235,945</b>	<b>\$241,817</b>	<b>\$247,836</b>

**COUNCIL CONTINGENCY**

OTHER	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

**COUNCIL EDUC. FUND**

OTHER	\$783,000	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$783,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Expenditure Estimates**

**FINANCE**

SALARIES	\$278,937	\$298,463	\$305,924	\$313,572	\$321,412
SERVICES	\$8,400	\$8,568	\$8,739	\$8,914	\$9,092
SUPPLIES	\$330	\$337	\$343	\$350	\$357
<b>TOTAL:</b>	<b>\$287,667</b>	<b>\$307,367</b>	<b>\$315,007</b>	<b>\$322,837</b>	<b>\$330,861</b>

**CONTROLLER'S**

SALARIES	\$804,978	\$861,326	\$882,860	\$904,931	\$927,554
SERVICES	\$14,450	\$14,739	\$15,034	\$15,334	\$15,641
SUPPLIES	\$1,650	\$1,683	\$1,717	\$1,751	\$1,786
CAPITAL	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
<b>TOTAL:</b>	<b>\$822,078</b>	<b>\$878,768</b>	<b>\$900,650</b>	<b>\$923,078</b>	<b>\$946,064</b>

**RETIREMENT**

SALARIES	\$218,666	\$233,973	\$239,822	\$245,817	\$251,963
SERVICES	\$11,925	\$12,164	\$12,407	\$12,655	\$12,908
SUPPLIES	\$660	\$673	\$687	\$700	\$714
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$231,251</b>	<b>\$246,809</b>	<b>\$252,915</b>	<b>\$259,173</b>	<b>\$265,585</b>

**DATA PROCESSING**

SALARIES	\$178,963	\$191,490	\$196,278	\$201,185	\$206,214
SERVICES	\$1,011,000	\$1,031,220	\$1,051,844	\$1,072,881	\$1,094,339
SUPPLIES	\$150,000	\$153,000	\$156,060	\$159,181	\$162,365
CAPITAL	\$5,000	\$5,100	\$5,202	\$5,306	\$5,412
<b>TOTAL:</b>	<b>\$1,344,963</b>	<b>\$1,380,810</b>	<b>\$1,409,384</b>	<b>\$1,438,553</b>	<b>\$1,468,330</b>

**COLLECTOR'S**

SALARIES	\$599,565	\$641,535	\$657,573	\$674,012	\$690,863
SERVICES	\$823,400	\$839,868	\$856,665	\$873,799	\$891,275
SUPPLIES	\$1,650	\$1,683	\$1,717	\$1,751	\$1,786
OTHER	\$0	\$0	\$0	\$0	\$0
CAPITAL	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
<b>TOTAL:</b>	<b>\$1,425,615</b>	<b>\$1,484,106</b>	<b>\$1,516,995</b>	<b>\$1,550,623</b>	<b>\$1,585,006</b>

**Expenditure Estimates**

**ASSESSOR'S**

SALARIES	\$845,966	\$905,184	\$927,813	\$951,009	\$974,784
SERVICES	\$1,656,400	\$1,164,258	\$450,000	\$259,000	\$264,180
SUPPLIES	\$320	\$326	\$333	\$340	\$346
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,502,686</b>	<b>\$2,069,768</b>	<b>\$1,378,146</b>	<b>\$1,210,348</b>	<b>\$1,239,310</b>

**BD. TAX ASS'MT REV.**

<b>TOTAL:</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>
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**TREASURER'S**

SALARIES	\$175,627	\$187,921	\$192,619	\$197,434	\$202,370
SERVICES	\$26,300	\$26,826	\$27,363	\$27,910	\$28,468
SUPPLIES	\$660	\$673	\$687	\$700	\$714
OTHER	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
<b>TOTAL:</b>	<b>\$217,587</b>	<b>\$230,720</b>	<b>\$236,274</b>	<b>\$241,963</b>	<b>\$247,789</b>

**APPROP. RESERVE**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**PERSONNEL**

SALARIES	\$452,149	\$483,799	\$495,894	\$508,292	\$520,999
SERVICES	\$63,500	\$64,770	\$66,065	\$67,387	\$68,734
SUPPLIES	\$1,320	\$1,346	\$1,373	\$1,401	\$1,429
OTHER	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
CAPITAL	\$3,250	\$3,315	\$3,381	\$3,449	\$3,518
<b>TOTAL:</b>	<b>\$535,219</b>	<b>\$568,531</b>	<b>\$582,320</b>	<b>\$596,446</b>	<b>\$610,917</b>

**HEAT, LIGHT & POWER**

SERVICES	\$3,600,000	\$3,708,000	\$3,819,240	\$3,933,817	\$4,051,832
<b>TOTAL:</b>	<b>\$3,600,000</b>	<b>\$3,708,000</b>	<b>\$3,819,240</b>	<b>\$3,933,817</b>	<b>\$4,051,832</b>

**LABOR LAWYER**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**Expenditure Estimates**

**RET. SERIAL BONDS**

OTHER	\$22,242,035	\$22,550,788	\$24,667,901	\$26,259,319	\$25,026,348
<b>TOTAL:</b>	<b>\$22,242,035</b>	<b>\$22,550,788</b>	<b>\$24,667,901</b>	<b>\$26,259,319</b>	<b>\$25,026,348</b>

**INTEREST ON DEBT**

OTHER	\$12,637,083	\$11,684,317	\$11,818,788	\$11,442,460	\$10,288,868
<b>TOTAL:</b>	<b>\$12,637,083</b>	<b>\$11,684,317</b>	<b>\$11,818,788</b>	<b>\$11,442,460</b>	<b>\$10,288,868</b>

**FICA**

OTHER	\$3,150,000	\$3,370,500	\$3,454,763	\$3,558,405	\$3,665,158
<b>TOTAL:</b>	<b>\$3,150,000</b>	<b>\$3,370,500</b>	<b>\$3,454,763</b>	<b>\$3,558,405</b>	<b>\$3,665,158</b>

**MEDICAL INSURANCE**

OTHER	\$19,320,000	\$21,831,600	\$24,014,760	\$25,815,867	\$27,752,057
<b>TOTAL:</b>	<b>\$19,320,000</b>	<b>\$21,831,600</b>	<b>\$24,014,760</b>	<b>\$25,815,867</b>	<b>\$27,752,057</b>

**WORKERS' COMP**

SERVICES	\$255,000	\$280,500	\$308,550	\$339,405	\$373,346
OTHER	\$675,000	\$675,000	\$675,000	\$675,000	\$675,000
<b>TOTAL:</b>	<b>\$930,000</b>	<b>\$955,500</b>	<b>\$983,550</b>	<b>\$1,014,405</b>	<b>\$1,048,346</b>

**UNEMPLOYMENT COMP**

OTHER	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
<b>TOTAL:</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**RES. TAX ABATEMENTS**

OTHER	\$500,000	\$400,000	\$400,000	\$700,000	\$1,000,000
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$700,000</b>	<b>\$1,000,000</b>

## Expenditure Estimates

### COMMISSIONER OF PUBLIC SAFETY

SALARIES	\$309,433	\$331,093	\$339,371	\$347,855	\$356,551
SERVICES	\$8,200	\$8,364	\$8,531	\$8,702	\$8,876
SUPPLIES	\$3,132	\$3,195	\$3,259	\$3,324	\$3,390
OTHER	\$110,000	\$112,200	\$114,444	\$116,733	\$119,068
<b>TOTAL:</b>	<b>\$430,765</b>	<b>\$454,852</b>	<b>\$465,604</b>	<b>\$476,613</b>	<b>\$487,885</b>

### POLICE DEPARTMENT

SALARIES	\$28,040,420	\$30,003,249	\$30,753,331	\$31,522,164	\$32,310,218
SERVICES	\$2,548,000	\$2,598,960	\$2,650,939	\$2,703,958	\$2,758,037
SUPPLIES	\$840,900	\$857,718	\$874,872	\$892,370	\$910,217
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$31,429,320</b>	<b>\$33,459,927</b>	<b>\$34,279,142</b>	<b>\$35,118,492</b>	<b>\$35,978,472</b>

### FIRE DEPARTMENT

SALARIES	\$28,099,100	\$30,066,037	\$30,817,688	\$31,588,130	\$32,377,833
SERVICES	\$1,169,200	\$1,192,584	\$1,216,436	\$1,240,764	\$1,265,580
SUPPLIES	\$784,000	\$799,680	\$815,674	\$831,987	\$848,627
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$30,052,300</b>	<b>\$32,058,301</b>	<b>\$32,849,797</b>	<b>\$33,660,882</b>	<b>\$34,492,040</b>

### COMMUNICATIONS

SALARIES	\$3,557,953	\$3,807,010	\$3,902,185	\$3,999,740	\$4,099,733
SERVICES	\$620,550	\$632,961	\$645,620	\$658,533	\$671,703
SUPPLIES	\$110,950	\$113,169	\$115,432	\$117,741	\$120,096
CAPITAL	\$5,000	\$5,100	\$5,202	\$5,306	\$5,412
<b>TOTAL:</b>	<b>\$4,294,453</b>	<b>\$4,558,240</b>	<b>\$4,668,440</b>	<b>\$4,781,319</b>	<b>\$4,896,944</b>

### TRAFFIC ENGINEERING

SALARIES	\$594,918	\$636,562	\$652,476	\$668,788	\$685,508
SERVICES	\$143,025	\$145,886	\$148,803	\$151,779	\$154,815
SUPPLIES	\$46,950	\$47,889	\$48,847	\$49,824	\$50,820
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$784,893</b>	<b>\$830,337</b>	<b>\$850,126</b>	<b>\$870,391</b>	<b>\$891,143</b>

**Expenditure Estimates**

**BLDG. INSP. ADMIN.**

SALARIES	\$607,322	\$649,835	\$666,080	\$682,732	\$699,801
SERVICES	\$540,000	\$550,800	\$561,816	\$573,052	\$584,513
SUPPLIES	\$5,170	\$5,273	\$5,379	\$5,486	\$5,596
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,152,492</b>	<b>\$1,205,908</b>	<b>\$1,233,275</b>	<b>\$1,261,271</b>	<b>\$1,289,910</b>

**STRUCTURES & ZONING**

SALARIES	\$458,918	\$491,042	\$503,318	\$515,901	\$528,799
SERVICES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$458,918</b>	<b>\$491,042</b>	<b>\$503,318</b>	<b>\$515,901</b>	<b>\$528,799</b>

**PLUMBING & GAS**

SALARIES	\$130,650	\$139,796	\$143,290	\$146,873	\$150,544
<b>TOTAL:</b>	<b>\$130,650</b>	<b>\$139,796</b>	<b>\$143,290</b>	<b>\$146,873</b>	<b>\$150,544</b>

**ELECTRICAL**

SALARIES	\$161,905	\$173,238	\$177,569	\$182,009	\$186,559
SERVICES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$161,905</b>	<b>\$173,238</b>	<b>\$177,569</b>	<b>\$182,009</b>	<b>\$186,559</b>

**MECHANICAL**

SALARIES	\$175,451	\$187,733	\$192,426	\$197,237	\$202,167
<b>TOTAL:</b>	<b>\$175,451</b>	<b>\$187,733</b>	<b>\$192,426</b>	<b>\$197,237</b>	<b>\$202,167</b>

**ZONING BD. OF REV.**

SALARIES	\$15,500	\$16,585	\$17,000	\$17,425	\$17,860
SERVICES	\$20,500	\$20,910	\$21,328	\$21,755	\$22,190
<b>TOTAL:</b>	<b>\$36,000</b>	<b>\$37,495</b>	<b>\$38,328</b>	<b>\$39,179</b>	<b>\$40,050</b>

**BUILDING BD. OF REV.**

SALARIES	\$13,000	\$13,910	\$14,258	\$14,614	\$14,980
SERVICES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$13,000</b>	<b>\$13,910</b>	<b>\$14,258</b>	<b>\$14,614</b>	<b>\$14,980</b>

**Expenditure Estimates**

**HOUSING BD. OF REV.**

SALARIES	\$0	\$0	\$0	\$0	\$0
SERVICES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**INSP. & ENFORCEMENT**

SALARIES	\$284,401	\$304,309	\$311,917	\$319,715	\$327,708
<b>TOTAL:</b>	<b>\$284,401</b>	<b>\$304,309</b>	<b>\$311,917</b>	<b>\$319,715</b>	<b>\$327,708</b>

**BUILDING INSPECTION  
PROSECUTION**

SALARIES	\$189,926	\$203,221	\$208,301	\$213,509	\$218,847
<b>TOTAL:</b>	<b>\$189,926</b>	<b>\$203,221</b>	<b>\$208,301</b>	<b>\$213,509</b>	<b>\$218,847</b>

**UTILITIES & STANDARDS**

SALARIES	\$91,389	\$97,786	\$100,231	\$102,737	\$105,305
<b>TOTAL:</b>	<b>\$91,389</b>	<b>\$97,786</b>	<b>\$100,231</b>	<b>\$102,737</b>	<b>\$105,305</b>

**PUBLIC WORKS ADMINISTRATION**

SALARIES	\$495,032	\$529,684	\$542,926	\$556,500	\$570,412
SERVICES	\$25,312	\$25,818	\$26,335	\$26,861	\$27,399
SUPPLIES	\$1,155	\$1,178	\$1,202	\$1,226	\$1,250
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$521,499</b>	<b>\$556,681</b>	<b>\$570,463</b>	<b>\$584,586</b>	<b>\$599,061</b>

**ENGINEERING**

SALARIES	\$236,543	\$253,101	\$259,429	\$265,914	\$272,562
SERVICES	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
SUPPLIES	\$750	\$765	\$780	\$796	\$812
<b>TOTAL:</b>	<b>\$238,293</b>	<b>\$254,886</b>	<b>\$261,249</b>	<b>\$267,771</b>	<b>\$274,456</b>

**ENVIRONMENTAL CONTROL**

SALARIES	\$853,555	\$913,304	\$936,136	\$959,540	\$983,528
SERVICES	\$4,886,853	\$4,984,590	\$5,084,282	\$5,185,967	\$5,289,687
SUPPLIES	\$70,000	\$71,400	\$72,828	\$74,285	\$75,770
<b>TOTAL:</b>	<b>\$5,810,408</b>	<b>\$5,969,294</b>	<b>\$6,093,246</b>	<b>\$6,219,792</b>	<b>\$6,348,985</b>

**Expenditure Estimates**

**HIGHWAY**

SALARIES	\$1,104,544	\$1,181,862	\$1,211,409	\$1,241,694	\$1,272,736
SERVICES	\$90,840	\$92,657	\$94,510	\$96,400	\$98,328
SUPPLIES	\$196,010	\$199,930	\$203,929	\$208,007	\$212,168
CAPITAL	\$750,000	\$350,000	\$250,000	\$250,000	\$250,000
<b>TOTAL:</b>	<b>\$2,141,394</b>	<b>\$1,824,449</b>	<b>\$1,759,847</b>	<b>\$1,796,101</b>	<b>\$1,833,232</b>

**BRIDGE MAINTENANCE**

SALARIES	\$143,745	\$153,807	\$157,652	\$161,594	\$165,633
SUPPLIES	\$4,000	\$4,080	\$4,162	\$4,245	\$4,330
<b>TOTAL:</b>	<b>\$147,745</b>	<b>\$157,887</b>	<b>\$161,814</b>	<b>\$165,838</b>	<b>\$169,963</b>

**SNOW REMOVAL**

SALARIES	\$200,000	\$214,000	\$220,420	\$227,033	\$233,844
SERVICES	\$175,000	\$178,500	\$182,070	\$185,711	\$189,426
SUPPLIES	\$425,000	\$433,500	\$442,170	\$451,013	\$460,034
<b>TOTAL:</b>	<b>\$800,000</b>	<b>\$826,000</b>	<b>\$844,660</b>	<b>\$863,757</b>	<b>\$883,303</b>

**SEWER CONSTRUCTION MAINTENANCE**

SALARIES	\$427,558	\$457,487	\$468,924	\$480,647	\$492,664
SERVICES	\$18,000	\$18,360	\$18,727	\$19,102	\$19,484
SUPPLIES	\$33,000	\$33,660	\$34,333	\$35,020	\$35,720
<b>TOTAL:</b>	<b>\$478,558</b>	<b>\$509,507</b>	<b>\$521,985</b>	<b>\$534,769</b>	<b>\$547,868</b>

**GARAGE MAINTENANCE**

SALARIES	\$375,836	\$402,145	\$412,198	\$422,503	\$433,066
<b>TOTAL:</b>	<b>\$375,836</b>	<b>\$402,145</b>	<b>\$412,198</b>	<b>\$422,503</b>	<b>\$433,066</b>

**RECREATION**

SALARIES	\$812,993	\$869,903	\$891,650	\$913,941	\$936,790
SERVICES	\$79,950	\$81,549	\$83,180	\$84,844	\$86,540
SUPPLIES	\$69,660	\$71,053	\$72,474	\$73,924	\$75,402
OTHER	\$32,000	\$32,640	\$33,293	\$33,959	\$34,638
<b>TOTAL:</b>	<b>\$994,603</b>	<b>\$1,055,145</b>	<b>\$1,080,597</b>	<b>\$1,106,667</b>	<b>\$1,133,370</b>

**Expenditure Estimates**

**RECREATION/SEASONAL**

SALARIES	\$618,500	\$633,963	\$649,812	\$666,057	\$682,708
<b>TOTAL:</b>	<b>\$618,500</b>	<b>\$633,963</b>	<b>\$649,812</b>	<b>\$666,057</b>	<b>\$682,708</b>

**CAMP CRONIN**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**GROUNDS MAINTENANCE**

SALARIES	\$2,432,181	\$2,602,434	\$2,667,495	\$2,734,182	\$2,802,536
SERVICES	\$277,000	\$282,540	\$288,191	\$293,955	\$299,834
SUPPLIES	\$154,398	\$157,486	\$160,636	\$163,848	\$167,125
OTHER	\$0	\$0	\$0	\$0	\$0
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,863,579</b>	<b>\$3,042,460</b>	<b>\$3,116,321</b>	<b>\$3,191,985</b>	<b>\$3,269,495</b>

**FORESTRY**

SALARIES	\$563,775	\$603,239	\$618,320	\$633,778	\$649,623
SERVICES	\$96,500	\$98,430	\$100,399	\$102,407	\$104,455
SUPPLIES	\$11,083	\$11,305	\$11,531	\$11,761	\$11,997
<b>TOTAL:</b>	<b>\$671,358</b>	<b>\$712,974</b>	<b>\$730,250</b>	<b>\$747,946</b>	<b>\$766,074</b>

**ZOO**

SALARIES	\$1,211,651	\$1,296,467	\$1,328,878	\$1,362,100	\$1,396,153
SERVICES	\$56,700	\$57,834	\$58,991	\$60,170	\$61,374
SUPPLIES	\$281,015	\$286,635	\$292,368	\$298,215	\$304,180
CAPITAL	\$5,000	\$5,100	\$5,202	\$5,306	\$5,412
<b>TOTAL:</b>	<b>\$1,554,366</b>	<b>\$1,646,036</b>	<b>\$1,685,439</b>	<b>\$1,725,792</b>	<b>\$1,767,118</b>

**PARKS ENVIRONMENTAL SERVICES**

SALARIES	\$463,427	\$495,867	\$508,264	\$520,970	\$533,994
SERVICES	\$7,200	\$7,344	\$7,491	\$7,641	\$7,794
SUPPLIES	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
<b>TOTAL:</b>	<b>\$471,627</b>	<b>\$504,231</b>	<b>\$516,795</b>	<b>\$529,672</b>	<b>\$542,870</b>

**Expenditure Estimates**

**PARKS PROGRAMMING**

SALARIES	\$333,208	\$356,533	\$365,446	\$374,582	\$383,947
SERVICES	\$119,600	\$121,992	\$124,432	\$126,920	\$129,459
SUPPLIES	\$13,300	\$13,566	\$13,837	\$14,114	\$14,396
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$466,108</b>	<b>\$492,091</b>	<b>\$503,715</b>	<b>\$515,617</b>	<b>\$527,802</b>

**SUPERINTENDENT OF PARKS**

SALARIES	\$953,365	\$1,020,101	\$1,045,603	\$1,071,743	\$1,098,537
SERVICES	\$280,600	\$286,212	\$291,936	\$297,775	\$303,730
SUPPLIES	\$28,896	\$29,474	\$30,063	\$30,665	\$31,278
OTHER	\$24,000	\$24,480	\$24,970	\$25,469	\$25,978
<b>TOTAL:</b>	<b>\$1,286,861</b>	<b>\$1,360,266</b>	<b>\$1,392,572</b>	<b>\$1,425,652</b>	<b>\$1,459,524</b>

**NORTH BURIAL GROUND**

SALARIES	\$372,225	\$398,281	\$408,238	\$418,444	\$428,905
SERVICES	\$16,300	\$16,626	\$16,959	\$17,298	\$17,644
SUPPLIES	\$38,432	\$39,201	\$39,985	\$40,784	\$41,600
CAPITAL	\$3,500	\$3,570	\$3,641	\$3,714	\$3,789
<b>TOTAL:</b>	<b>\$430,457</b>	<b>\$457,677</b>	<b>\$468,822</b>	<b>\$480,240</b>	<b>\$491,937</b>

**SCHOOL FUND**

OTHER	\$217,395,651	\$238,587,303	\$257,674,287	\$276,999,859	\$299,159,847
<b>TOTAL:</b>	<b>\$217,395,651</b>	<b>\$238,587,303</b>	<b>\$257,674,287</b>	<b>\$276,999,859</b>	<b>\$299,159,847</b>

**RECORDER OF DEEDS**

SALARIES	\$291,502	\$311,907	\$319,705	\$327,697	\$335,890
SERVICES	\$80,800	\$82,416	\$84,064	\$85,746	\$87,461
SUPPLIES	\$1,320	\$1,346	\$1,373	\$1,401	\$1,429
<b>TOTAL:</b>	<b>\$373,622</b>	<b>\$395,670</b>	<b>\$405,142</b>	<b>\$414,844</b>	<b>\$424,779</b>

**VITAL STATISTICS**

SALARIES	\$171,010	\$182,981	\$187,555	\$192,244	\$197,050
SERVICES	\$9,100	\$9,282	\$9,468	\$9,657	\$9,850
SUPPLIES	\$1,895	\$1,933	\$1,972	\$2,011	\$2,051
<b>TOTAL:</b>	<b>\$182,005</b>	<b>\$194,196</b>	<b>\$198,994</b>	<b>\$203,912</b>	<b>\$208,952</b>

**Expenditure Estimates**

**BOARD OF CANVASSERS**

SALARIES	\$318,975	\$341,303	\$349,836	\$358,582	\$367,546
SERVICES	\$15,025	\$15,326	\$15,632	\$15,945	\$16,264
SUPPLIES	\$660	\$673	\$687	\$700	\$714
OTHER	\$5,000	\$100,000	\$5,000	\$100,000	\$5,000
<b>TOTAL:</b>	<b>\$339,660</b>	<b>\$457,302</b>	<b>\$371,155</b>	<b>\$475,227</b>	<b>\$389,524</b>

**BUREAU OF LICENSES**

SALARIES	\$247,543	\$264,871	\$271,493	\$278,280	\$285,237
SERVICES	\$38,125	\$38,888	\$39,665	\$40,459	\$41,268
SUPPLIES	\$330	\$337	\$343	\$350	\$357
CAPITAL	\$500	\$510	\$520	\$531	\$541
<b>TOTAL:</b>	<b>\$286,498</b>	<b>\$304,605</b>	<b>\$312,022</b>	<b>\$319,619</b>	<b>\$327,403</b>

**HUMAN RELATIONS**

SALARIES	\$188,635	\$201,839	\$206,885	\$212,058	\$217,359
SERVICES	\$53,800	\$54,876	\$55,974	\$57,093	\$58,235
SUPPLIES	\$630	\$643	\$655	\$669	\$682
CAPITAL	\$300	\$306	\$312	\$318	\$325
<b>TOTAL:</b>	<b>\$243,365</b>	<b>\$257,664</b>	<b>\$263,827</b>	<b>\$270,137</b>	<b>\$276,601</b>

**CIVIL DEFENSE**

SALARIES	\$165,996	\$177,616	\$182,056	\$186,608	\$191,273
SERVICES	\$9,000	\$9,180	\$9,364	\$9,551	\$9,742
SUPPLIES	\$165	\$168	\$172	\$175	\$179
CAPITAL	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
<b>TOTAL:</b>	<b>\$177,161</b>	<b>\$189,004</b>	<b>\$193,672</b>	<b>\$198,456</b>	<b>\$203,358</b>

**PLANNING AND DEVELOPMENT**

SALARIES	\$1,687,381	\$1,805,498	\$1,851,177	\$1,898,012	\$1,946,031
SERVICES	\$548,070	\$559,031	\$570,212	\$581,616	\$593,249
SUPPLIES	\$5,610	\$5,722	\$5,837	\$5,953	\$6,072
OTHER	\$223,250	\$427,715	\$436,269	\$444,995	\$453,895
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,464,311</b>	<b>\$2,797,966</b>	<b>\$2,863,495</b>	<b>\$2,930,576</b>	<b>\$2,999,247</b>

**Expenditure Estimates**

**ADMINISTRATIVE ASSIST. CITY COUNCIL**

SALARIES	\$368,877	\$394,698	\$404,566	\$414,680	\$425,047
SERVICES	\$154,310	\$157,396	\$160,544	\$163,755	\$167,030
SUPPLIES	\$1,245	\$1,270	\$1,295	\$1,321	\$1,348
<b>TOTAL:</b>	<b>\$524,432</b>	<b>\$553,364</b>	<b>\$566,405</b>	<b>\$579,756</b>	<b>\$593,425</b>

**PROVIDENCE REVIEW COMMISSION**

SALARIES	\$17,800	\$17,800	\$17,800	\$17,800	\$17,800
SERVICES	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
SUPPLIES	\$363	\$370	\$378	\$385	\$393
<b>TOTAL:</b>	<b>\$19,163</b>	<b>\$19,190</b>	<b>\$19,218</b>	<b>\$19,246</b>	<b>\$19,275</b>

**ARCHIVES**

SALARIES	\$73,798	\$78,964	\$80,938	\$82,961	\$85,035
SERVICES	\$25,300	\$25,806	\$26,322	\$26,849	\$27,386
SUPPLIES	\$660	\$673	\$687	\$700	\$714
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$99,758</b>	<b>\$105,443</b>	<b>\$107,947</b>	<b>\$110,510</b>	<b>\$113,135</b>

**MAYORS COUNCIL ON SUBSTANCE ABUSE**

SALARIES	\$145,261	\$155,429	\$159,315	\$163,298	\$167,380
SERVICES	\$12,900	\$13,158	\$13,421	\$13,690	\$13,963
SUPPLIES	\$830	\$847	\$864	\$881	\$898
<b>TOTAL:</b>	<b>\$158,991</b>	<b>\$169,434</b>	<b>\$173,600</b>	<b>\$177,868</b>	<b>\$182,242</b>

**GPA ADMINISTRATION**

SERVICES	\$365,100	\$372,402	\$379,850	\$387,447	\$395,196
SUPPLIES	\$66,200	\$67,524	\$68,874	\$70,252	\$71,657
CAPITAL	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
<b>TOTAL:</b>	<b>\$432,300</b>	<b>\$440,946</b>	<b>\$449,765</b>	<b>\$458,760</b>	<b>\$467,935</b>

**GENERAL PUBLIC ASSISTANCE**

SERVICES	\$0	\$0	\$0	\$0	\$0
SUPPLIES	\$0	\$0	\$0	\$0	\$0
OTHER	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Expenditure Estimates**

**PROVIDENCE HOUSING AUTHORITY**

OTHER	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

**LEAGUE OF CITIES & TOWNS**

SERVICES	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
<b>TOTAL:</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$7,500</b>

**NEIGHBORHOOD TRUST FUND**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**COST OF LIVING GRANT**

OTHER	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RELIEF FUND - POLICE/FIRE**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**SOLDIERS' BURIALS**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**HISTORIC DISTRICT COMMISSION**

<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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**PROVIDENCE PUBLIC LIBRARY**

OTHER	\$2,700,000	\$2,800,000	\$2,900,000	\$3,000,000	\$3,100,000
<b>TOTAL:</b>	<b>\$2,700,000</b>	<b>\$2,800,000</b>	<b>\$2,900,000</b>	<b>\$3,000,000</b>	<b>\$3,100,000</b>

**RI HISTORICAL SOCIETY**

OTHER	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
<b>TOTAL:</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$9,000</b>

**Expenditure Estimates**

**SHARPE TRUST FUND**

OTHER	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
<b>TOTAL:</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>

**CAPITAL CENTER COMMISSION**

OTHER	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

**PROVIDENCE PLAN COMMISSION**

OTHER	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
<b>TOTAL:</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>

**PROVIDENCE CENTER**

OTHER	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
<b>TOTAL:</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>

**CIVIC CENTER TRANSFER**

OTHER	\$800,000	\$500,000	\$500,000	\$500,000	\$500,000
<b>TOTAL:</b>	<b>\$800,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

**COMMUNITY CENTERS**

OTHER	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
<b>TOTAL:</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>

**GUN COURT**

OTHER	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**VETERANS OF FOREIGN WARS**

OTHER	\$450	\$450	\$450	\$450	\$450
<b>TOTAL:</b>	<b>\$450</b>	<b>\$450</b>	<b>\$450</b>	<b>\$450</b>	<b>\$450</b>

Expenditure Estimates

**DISABLED AMERICAN VETERANS**

OTHER	\$250	\$250	\$250	\$250	\$250
<b>TOTAL:</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>

**AMERICAN LEGIONS**

OTHER	\$250	\$250	\$250	\$250	\$250
<b>TOTAL:</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>

**JEWISH WAR VETERANS**

OTHER	\$250	\$250	\$250	\$250	\$250
<b>TOTAL:</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>

**FOURTH OF JULY**

OTHER	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL:</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>

**LABOR DAY**

OTHER	\$500	\$500	\$500	\$500	\$500
<b>TOTAL:</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>

**COLUMBUS DAY**

OTHER	\$500	\$500	\$500	\$500	\$500
<b>TOTAL:</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>

**VETERANS' DAY**

OTHER	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL:</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>

**CHRISTMAS**

OTHER	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
<b>TOTAL:</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>

**Expenditure Estimates**

**ST. PATRICK'S DAY**

OTHER	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL:</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>

**ST. JOSEPH'S DAY**

OTHER	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL:</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>

**MARTIN LUTHER KING DAY**

OTHER	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL:</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>

**PORT OF PROVIDENCE**

SALARIES	\$0	\$0	\$0	\$0	\$0
SERVICES	\$0	\$0	\$0	\$0	\$0
SUPPLIES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PUBLIC PROPERTY**

SALARIES	\$769,184	\$823,027	\$843,603	\$864,693	\$886,310
SERVICES	\$1,057,350	\$1,078,497	\$1,100,067	\$1,122,068	\$1,144,510
SUPPLIES	\$1,181,330	\$1,204,957	\$1,229,056	\$1,253,637	\$1,278,710
CAPITAL	\$0	\$0	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,007,864</b>	<b>\$3,106,480</b>	<b>\$3,172,725</b>	<b>\$3,240,398</b>	<b>\$3,309,529</b>

**PURCHASING**

SALARIES	\$359,245	\$384,392	\$394,002	\$403,852	\$413,948
SERVICES	\$13,400	\$13,668	\$13,941	\$14,220	\$14,505
SUPPLIES	\$2,145	\$2,188	\$2,232	\$2,276	\$2,322
<b>TOTAL:</b>	<b>\$374,790</b>	<b>\$400,248</b>	<b>\$410,175</b>	<b>\$420,348</b>	<b>\$430,775</b>

Expenditure Estimates

**SALARY/FRINGE REDUCTION**

FRINGE BENEFITS	\$0	\$0	\$0	\$0	\$0
SALARY BREAKAGE	-\$987,439	-\$1,000,000	-\$1,000,000	-\$1,000,000	-\$1,000,000
<b>TOTAL:</b>	<b>-\$987,439</b>	<b>-\$1,000,000</b>	<b>-\$1,000,000</b>	<b>-\$1,000,000</b>	<b>-\$1,000,000</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$414,352,731</b>	<b>\$443,909,289</b>	<b>\$470,167,633</b>	<b>\$496,454,562</b>	<b>\$521,940,534</b>
<b>TOTAL REVENUES</b>	<b>\$414,352,731</b>	<b>\$443,909,289</b>	<b>\$470,167,633</b>	<b>\$496,454,562</b>	<b>\$521,940,534</b>
<b>EXCESS REVENUES OVER APPROPRIATIONS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>