

THE CITY OF PROVIDENCE  
STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

# RESOLUTION OF THE CITY COUNCIL

No. 272

Approved May 10, 1971

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF PROVIDENCE  
AUTHORIZING THE BOARD OF CONTRACT AND SUPPLY TO  
PURCHASE PLAT 48, LOT 772 FROM MR. & MRS. JOSEPH CONTI  
FOR RECREATIONAL PURPOSES.

WHEREAS, the City Council of the City of Providence, County of Providence, State of Rhode Island at their regularly scheduled meeting of Thursday, May 7, 1970, approved a resolution authorizing condemnation of said Plat 48, Lot 772 and; further authorized the Board of Contract and Supply to negotiate with said owner(s) and agree upon, in behalf of the City of Providence, the price of said land:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PROVIDENCE, STATE OF RHODE ISLAND:

1. That the Board of Contract and Supply is hereby authorized on behalf of the City of Providence to purchase from Mr. and Mrs. Joseph Conti for the price of \$1,100, and described as follows:

Beginning at a point on the easterly line of Baxter Street said point being eighty-five and 00/100 (85.00) feet south of the southeasterly corner of Baxter Street and Potters Avenue; thence easterly bounded northerly by other land, now or formerly, of Joseph, Victoria and Angelo Conti, eighty and 0/100 (80.00) feet to a corner point; thence southerly making an interior angle of  $89^{\circ}-59'-20''$ , bounded easterly by land, now or formerly, of S. Chiappinelli Corp., forty and 00/100 (40.00) feet to point; thence westerly making an interior angle of  $90^{\circ}-00'-40''$ , bounded southerly by land, now or formerly, of Helen F. Labelle, eighty and 00/100 (80.00) feet to the easterly line of Baxter Street; thence northerly making an interior angle of  $89^{\circ}-59'-20''$ , along the easterly line of Baxter Street, forty and 00/100 (40.00) feet to the point and place of beginning.

This last described line makes an interior angle of  $90^{\circ}-00'-40''$  with the line first described herein. Said parcel is further identified as being lot 772 on City Assessor's Plat 48 and contains 3,200 square feet.

The land is also shown on the attached map. The purchase price for such land shall be charged to the Recreational Bond Issue.

This Resolution shall take effect upon its passage.

A True copy,  
ATTEST:

Vincent Vespia  
City Clerk

IN CITY COUNCIL

MAY 6 - 1971

READ and PASSED

*Robert J. Dalton*  
President  
*Vincent Vespia*  
Clerk

APPROVED

MAY 10 1971

*Joseph A. Parley*  
MAYOR

IN CITY  
COUNCIL

MAR 18 1971

FIRST READING  
REFERRED TO COMMITTEE ON

URBAN REDEVELOPMENT  
RENEWAL & PLANNING

.....  
*Umarat Vespa*  
CLERK

THE COMMITTEE ON

*Urban Redevelopment Renewal*  
Approves Passage of *and Planning*  
The Within Resolution

*Umarat Vespa*  
April 29, 1971. *Club*

*Councilman Scarnetta and  
Councilman Lynch, by request*

CERTIFICATION

The undersigned hereby certifies that:

1. He is the duly qualified Clerk of the City Council and keeper of its official records.
2. The foregoing Resolution is a true and correct copy of the Resolution as finally adopted at a meeting of the City Council held on the \_\_\_\_\_ day of \_\_\_\_\_, 1971, and duly recorded in his office.
3. The undersigned is duly authorized to execute this certification.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand this \_\_\_\_\_ day of \_\_\_\_\_, 1971.

Vincent Vespia  
City Clerk  
and  
Clerk of City Council

# RESOLUTION OF THE CITY COUNCIL

No. 273

Approved May 10, 1971

WHEREAS, our distinguished colleague Francis J. Darigan, Jr., has been notified he has successfully passed the Rhode Island Bar Examination and will be sworn in as a member of the legal profession,

NOW THEREFORE BE IT RESOLVED, that to Councilman Francis J. Darigan, Jr., the best wishes of His Honor Joseph A. Doorley, Jr., and the Members of the City Council are hereby extended for a long and fruitful career in that honorable profession.

IN CITY COUNCIL

MAY 6 - 1971

READ and PASSED

*Joseph A. Doorley, Jr.*  
President  
*Thomas J. Caspary*  
Clerk

APPROVED

MAY 10 1971  
*Joseph A. Doorley, Jr.*  
MAYOR

*Cornulmen Goldii, Cornulmen Marsii,  
Cornulmen Pearlman, Cornulmen Pirstanus and  
Cornulmen Accanetta*

# RESOLUTION OF THE CITY COUNCIL

No. 274

Approved May 10, 1971

RESOLVED, that the name of Crispi Street is hereby changed to Ivone Court.

IN CITY COUNCIL

MAY 6 - 1971

READ and PASSED

*Robert J. Johnston*  
.....  
President  
*Vincent Cespeca*  
.....  
Clerk

APPROVED

*Joseph A. Corby*  
.....  
MAYOR

**IN CITY  
COUNCIL**

APR 1 1971

FIRST READING  
REFERRED TO COMMITTEE ON  
*Public Works*  
*Arment Caspar*  
CLERK

THE COMMITTEE ON  
*Public Works*  
Approves Passage of  
The Within Resolution

*Vasquez Vespa*  
Chairman  
*May 4, 1971*  
Clerk

*Councilman Scarette, by request*

March 15, 1971

Mr. Sciaritta;

I Peter Ivone owner of  
land located on Cuspy St.  
off Galilea St. Prov. Rd.  
plan to build two homes  
this spring.

I will certainly appreciate  
it if you would introduce a  
Resolution changing the  
name now Cuspy St. to  
Ivone Court.

at present, Cuspy St

OVER - PLEASE

is free of any buildings.

Respectfully yours

Peter Stone

9 Almiral Ave.

Brook. P.S.

TO

Yvesant Ursula City Clerk  
City Hall  
Providence

FROM

ANTHONY B. SCIARRETTA  
ATTORNEY AT LAW

816 INDUSTRIAL BANK BUILDING

PROVIDENCE 3, RHODE ISLAND

DEXTER 1-2544

SUBJECT

Change of St name

FOLD HERE

DATE

3-16-71 U.U.

Please place resol (by reg)

Change name of CRISPY St  
to

IVONE Court

Petition attached

SIGNED



# RESOLUTION OF THE CITY COUNCIL

*No.*

*Approved*

WHEREAS, the cost of operation of City of Providence in almost all municipal departments has increased sharply, and

WHEREAS, the number of employees in almost all municipal departments has risen sharply while the population of Providence has declined from over 250,000 to approximately 170,000 or about a 25 per cent decline, and

WHEREAS, the City's free reserves have been almost exhausted and therefore new tax increases are likely if these increases in costs and City employees are not halted and reduced, and

WHEREAS, an extensive and exhaustive study of the cost of operations of the various departments of the City should first be made, with a view toward reducing unnecessary expenses and employees of the City before determining the need for any such further increase in taxes,

NOW, THEREFORE, BE IT RESOLVED, that the Mayor be and he is hereby authorized to appoint a Special Committee of the Council, to consist of five (5) members, one of whom shall be the Chairman of the Finance Committee of the Council, and not less than two of whom shall be from the opposite political party of the Mayor, to make a comprehensive study, investigation, and report of the financial structure of the City government with a view to examining also the conduct of the various departments of the City government, their method of employment of personnel and otherwise. The Committee will take into consideration but is not limited to:

1. The need for personnel in each department it may examine.

2. Possible consolidation, reduction and increased efficiency of departments and services;
3. The basis upon which personnel is selected, the activities of personnel and the performance upon a time basis of their work;
4. A study of existing statutes relating to the assessment and collection of taxes and the necessity and nature of a revision of the tax system;
5. The costs and operation of all phases of municipal government;
6. Possible inter city compacts and combining and pooling of facilities to economize, and
7. Tightening up on purchase and sale procedures and use of governmental purchasing procedure.

In the performance of its duties, the said Committee shall be authorized and empowered to undertake any studies, inquiries, surveys, analysis it may deem relevant, and is further authorized and empowered as are committees of the Council in such instances under the provisions of Sections 30 and 31 of Chapter II of the Charter of the City of Providence.

The Committee may engage and employ such government experts, accountants and qualified advisers as may be deemed necessary and may request such persons to attend its meetings as well as carry out surveys and other tasks of the Committee.

The Committee shall report on or before June 30, 1972, to the Mayor and the City Council with its recommendations, including those changes in law or procedure necessary to implement said recommendations and the members of said Committee shall receive no compensation for their services, but shall be allowed their actual and necessary expenses in the performance of their duties, including the cost of such clerical and other assistants as they may deem necessary, the funds to cover such expenses being hereby appropriated from the Reserve for Extraordinary Expenses Account.

IN CITY  
COUNCIL

MAY 6 - 1971

READ AND NOT PASSED

*Vincent J. Casper*  
CLERK

Councilman Pearlman and  
Councilman Breslow

*Pearlman & Pearlman*

*Attorneys at Law*

*705 Industrial Bank Building*

*111 Westminster Street*

*Providence, Rhode Island 02903*

April 26, 1971

*Thomas W. Pearlman*  
*Alan H. Pearlman*

*Telephone*  
*G. Aspee 1-4343*  
*Area Code 401*

Vincent Vespia  
City Clerk  
City Hall  
Providence, R. I.

Dear Vin:

Please put in the Baby Hoover bill for the next meeting, sponsored by Bill Bradshaw and me.

Very truly yours,



THOMAS W. PEARLMAN

TWP/jm

CITY OF PROVIDENCE

## THE PUBLIC SERVICE ENGINEER

112 Union Street, Providence, R. I. 02903  
831-6500

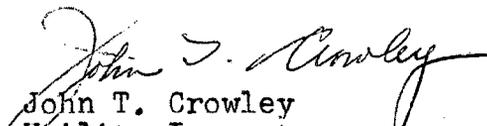
April 16, 1971

Mr. Vincent Vespia  
City Clerk  
City Hall  
Providence, Rhode Island

Dear Mr. Vespia:

I enclosed herewith the bill of the Narragansett Electric Company for the month of March 1971, for the street lighting of the City of Providence, in the amount of \$59,771.09.

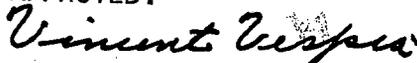
Very truly yours,



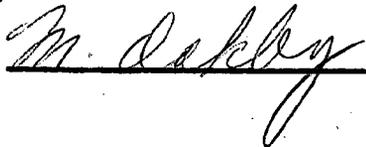
John T. Crowley  
Utility Inspector  
Acting Public Service Engineer

JTC/jd

IN CITY COUNCIL

MAY 6 1971  
APPROVED:

Vincent Vespia  
CLERK

RECEIVED OF DEPARTMENT OF CITY CLERK  
May 11, 1971

M. Sakby

PUBLIC LIGHTS

TOO: NARRAGANSETT ELECTRIC COMPANY

STREET LIGHT OUTAGES FOR THE MONTH OF MARCH 1971

INCANDESCENTS

35 Hours U.G.	1000 Lumen @	.007144	.25
5688 Hours O.H.	1000 Lumen @	.003889	22.12
180 Hours O.H.	2500 Lumen @	.007775	1.40
Hours U.G. H.N.	1000 Lumen @	.011669	

MERCURY VAPOR

147 Hours U.G.	15000c Lumen @	.024241	3.56
712 Hours O.H.	15000c Lumen @	.019243	13.70
344 Hours U.G.	21000 Lumen @	.028489	9.80
457 Hours O.H.	21000 Lumen @	.023491	10.74
429 Hours O.H.	7000 Lumen @	.013745	5.90
808 Hours O.H.	3500 Lumen @	.011246	9.09

Total Street Lighting Bill	\$59,847.65
Total Outage Deduction	76.56
Net Total Bill for Month	\$59,771.09

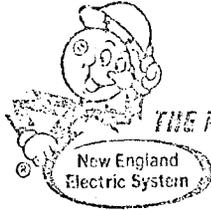
IN CITY COUNCIL

MAY 6 1971

APPROVED:

*Vincent Vecchia*

CLERK



**THE NARRAGANSETT ELECTRIC COMPANY**

P.O. Box 1438  
Providence, R.I. 02901

SOLD TO 3-1820-0002  
City of Providence  
Public Service Engineer  
City Hall  
Providence, RI

DATE **MAR 31 1971**

INVOICE NO.

YOUR ORDER NO.

JOB NUMBER

TERMS: NET CASH

~~EXTRAPRO~~ Street Lighting

WHEN PAYING BY MAIL DETACH THE CASHIER'S STUB AND FORWARD WITH REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT.

4086	All Night	O. H. Single	1000	Lumens @ 1.296667	5298	18
102	"	U. G. "	1000	" @ 2.382500	243	02
162	"	O. H. "	2500	" @ 2.592500	419	99
13	"	U. G. "	2500	" @ 4.259167	55	37
24	"	U. G. "	10000	" @ 7.434167	178	42
1650	"	O. H. M.V.	7000	" @ 4.583333	7562	50
130	"	U.G. "	7000	" @ 6.250000	812	50
1245	"	O. H. "	15000	" @ 6.416667	7988	75
1050	"	U. G. "	15000	" @ 8.083333	8487	50
1	"	U. G. "	15000	2Lt C.L. @11.500000	14	50
3	24 Hr. Bur.	U. G. M.V.	21000	Lumens @10.250000	30	75
41	24 Hr. Bur.	O. H. "	15000	Lumens @10.250000	420	25
1079	All Night	O. H. M.V.	21000	Lumens @ 7.833333	8452	17
556	"	U. G. "	21000	" @ 9.500000	5282	00
4	"	U. G. "	21000	2Lt C.L. @17.333333	69	33
7	"	U. G. "	7000	2Lt C. L. @10.833333	75	83
3620	"	O. H. "	3500	Lumens @ 3.750000	13575	00
4	"	U. G. "	3500	" @ 5.416667	21	67
200	Half Night	U. G. Single	1000	Lumens @ 2.073333	414	67
3	Half Night	U. G. "	10000	" @ 5.882500	17	65
11	Half Night	U. G. "	2500	" @ 3.594167	39	54

59,459 59

**Additions**

1	All Night	O. H. M.V.	3500	Lumens @ .123288 x 94	nts	11	59
1	"	O. H. M.V.	3500	" @ .123288 x 59	nts	7	27
3	"	O. H. M.V.	3500	" @ .123288 x 58	nts	21	45
1	"	O. H. M.V.	7000	" @ .150685 x 56	nts	8	44

WHEN PAYING BY MAIL PLEASE DETACH THIS STUB AND FORWARD WITH YOUR REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT

**THE NARRAGANSETT ELECTRIC COMPANY**  
CASHIER'S STUB

RECEIVED FROM \_\_\_\_\_

ACCOUNT NUMBER \_\_\_\_\_

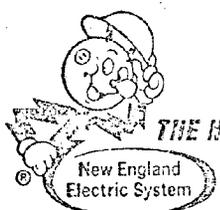
ADDRESS \_\_\_\_\_

REFERENCE OR JOB NUMBER \_\_\_\_\_

INVOICE DATE \_\_\_\_\_

INVOICE NUMBER \_\_\_\_\_

AMOUNT \_\_\_\_\_



**THE NARRAGANSETT ELECTRIC COMPANY**

New England Electric System P.O. Box 1438  
 Providence, R.I. 02901

**SOLD TO** 3-1820-0002  
 City of Providence  
 Public Service Engineer  
 City Hall  
 Providence, RI

**DATE** MAR 31 1971

**INVOICE NO.**  
**YOUR ORDER NO.**  
**JOB NUMBER**

~~SHURROCK~~ Street Lighting

**TERMS: NET CASH**

WHEN PAYING BY MAIL DETACH THE CASHIER'S STUB AND FORWARD WITH REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT.

1	All Night	O. H. M.V.	21000	Lumens @	.257534	x 56	fts	14	42
1	" "	U. G. M.V.	21000	" @	.312329	x 56	fts	17	49
6	" "	O. H. M.V.	3500	" @	.123288	x 56	fts	41	42
1	" "	U. G. M.V.	21000	" @	.312329	x 54	fts	16	87
7	" "	O. H. M.V.	3500	" @	.123288	x 52	fts	44	88
8	" "	O. H. M.V.	3500	" @	.123288	x 51	fts	50	30
1	" "	O. H. M.V.	3500	" @	.123288	x 50	fts	6	16
3	" "	O. H. M.V.	21000	" @	.257534	x 49	fts	37	86
3	" "	U. G. M.V.	21000	" @	.312329	x 49	fts	45	91
13	" "	O. H. M.V.	3500	" @	.123288	x 49	fts	78	53
1	" "	U. G. M.V.	21000	" @	.312329	x 48	fts	14	99
14	" "	O. H. M.V.	3500	" @	.123288	x 48	fts	82	85
1	" "	O. H. M.V.	7000	" @	.150685	x 44	fts	6	63
18	" "	O. H. M.V.	3500	" @	.123288	x 44	fts	97	64
12	" "	O. H. M.V.	3500	" @	.123288	x 43	fts	63	62
7	" "	O. H. M.V.	3500	" @	.123288	x 42	fts	36	25
4	" "	O. H. M.V.	21000	" @	.257534	x 41	fts	42	24
1	" "	O. H. M.V.	3500	" @	.123288	x 41	fts	5	05
1	" "	U. G. M.V.	21000	" @	.312329	x 36	fts	11	24
1	" "	U. G. M.V.	21000	" @	.312329	x 35	fts	10	93

+774 03

**Removals**

1	All Night	U. G. Single	10000	Lumens @	.244411	x 120	fts	29	33
2	" "	O. H. Single	1000	" @	.042630	x 94	fts	8	01
3	" "	O. H. Single	1000	" @	.042630	x 58	fts	7	42
7	" "	O. H. Single	1000	" @	.042630	x 56	fts	16	71
1	" "	O. H. M.V.	150000	" @	.210959	x 56	fts	11	81
1	" "	U. G. M.V.	150000	" @	.265753	x 56	fts	14	88

WHEN PAYING BY MAIL PLEASE DETACH THIS STUB AND FORWARD WITH YOUR REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT

**THE NARRAGANSETT ELECTRIC COMPANY**  
**CASHIER'S STUB**

**RECEIVED FROM** \_\_\_\_\_ **ACCOUNT NUMBER** \_\_\_\_\_

**ADDRESS** \_\_\_\_\_

**REFERENCE OR JOB NUMBER** \_\_\_\_\_ **INVOICE DATE** \_\_\_\_\_ **INVOICE NUMBER** \_\_\_\_\_ **AMOUNT** \_\_\_\_\_



**THE NARRAGANSETT ELECTRIC COMPANY**

New England  
Electric System

P.O. Box 1438  
Providence, R.I. 02901

SOLD TO 3-1820-0002  
City of Providence  
Public Service Engineer  
City Hall  
Providence, RI

DATE **MAR 31 1971**

INVOICE NO.

YOUR ORDER NO.

JOB NUMBER

TERMS: NET CASH

~~EMERGENCY~~ Street Lighting

WHEN PAYING BY MAIL DETACH THE CASHIER'S STUB AND FORWARD WITH REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT.

1	All Night	U. G. M.V.	150000	lumens	@ .265753	x 54	mts	14	35
7	"	O. H. Single	1000	"	@ .042630	x 52	mts	15	52
8	"	O. H. Single	1000	"	@ .042630	x 51	mts	17	39
1	"	O. H. Single	1000	"	@ .042630	x 50	mts	2	13
13	"	O. H. Single	1000	"	@ .042630	x 49	mts	27	16
2	"	O. H. M.V.	150000	"	@ .210959	x 49	mts	20	67
3	"	U. G. M.V.	150000	"	@ .265753	x 49	mts	39	07
14	"	O. H. Single	1000	"	@ .042630	x 48	mts	28	65
1	"	U. G. M.V.	150000	"	@ .265753	x 48	mts	12	76
17	"	O. H. Single	1000	"	@ .042630	x 44	mts	31	89
1	"	O. H. Single	2500	"	@ .085233	x 44	mts	3	75
13	"	O. H. Single	1000	"	@ .042630	x 43	mts	23	83
6	"	O. H. Single	1000	"	@ .042630	x 42	mts	10	74
2	"	O. H. Single	1000	"	@ .042630	x 41	mts	3	50
3	"	O. H. M.V.	150000	"	@ .210959	x 41	mts	25	95
1	"	O. H. Single	1000	"	@ .042630	x 37	mts	1	58
1	"	U. G. M.V.	150000	"	@ .265753	x 36	mts	9	57
1	"	U. G. M.V.	150000	"	@ .265753	x 35	mts	9	30

IN CITY COUNCIL  
MAY 6 1971

APPROVED:

*Vincent Vespa*  
CLERK

-385 97

WHEN PAYING BY MAIL PLEASE DETACH THIS STUB AND FORWARD WITH YOUR REMITTANCE TO INSURE PROPER CREDIT TO YOUR ACCOUNT

**THE NARRAGANSETT ELECTRIC COMPANY**  
CASHIER'S STUB

RECEIVED FROM	City of Providence	ACCOUNT NUMBER	3-1820-0002	59,847	65
ADDRESS	Public Service Engineer City Hall Providence, RI	Arrears:		59,837	37
REFERENCE OR JOB NUMBER		INVOICE DATE		110,685	52

**beautiful**

**is**

**black**

SECOND ANNUAL REPORT OF THE  
BUSINESS MANAGER

FISCAL YEAR 1969-1970

DEPARTMENT OF PUBLIC SCHOOLS  
PROVIDENCE, RHODE ISLAND

# DEPARTMENT OF PUBLIC SCHOOLS

PROVIDENCE, RHODE ISLAND

## SCHOOL COMMITTEE

Charles A. Kilvert, *Chairman*  
 Dr. Stanley D. Simon, *Vice Chairman*  
 Mrs. Susan Scungio, *Secretary*

Edward T. Donilon  
 Joseph P. Duffy  
 Mrs. Dora B. Fowler  
 Richard P. Kanaczet  
 Dr. Louis J. Mazzucchelli  
 Wilson S. Williams, Jr.

Ruth A. Johnson, *Administrative Assistant*

Dr. Richard C. Briggs, *Superintendent\**

## BUSINESS MANAGEMENT OFFICE

Charles R. Wood, *Business Manager*

Robert M. McGivney .....	<i>Controller</i>
George N. Moorachian .....	<i>Budget Officer</i>
Arthur A. Zompa .....	<i>Budget Analyst</i>
Peter P. Granieri, Jr. ....	<i>Plant Engineer</i>
Joseph A. May .....	<i>Director of Order Processing</i>
James A. Healey .....	<i>Director of Central Control (Transportation)</i>
Robert J. Frappier .....	<i>Coordinator of School Lunch</i>
Nancy B. Croce .....	<i>Payroll Supervisor</i>
Harvey Gervais .....	<i>Consultant</i>
S. Louise Armstrong .....	<i>Administrative Assistant</i>

IN CITY COUNCIL

MAY 6 1971

READ:

WHEREUPON IT IS ORDERED THAT  
 THE SAME BE RECEIVED.

*Vincent Vespa*  
 CLERK

\*Resigned 12-1-70

DEPARTMENT OF PUBLIC SCHOOLS

150 Washington Street  
Providence, Rhode Island 02903

March 1, 1971

THE HONORABLE SCHOOL COMMITTEE  
AND SUPERINTENDENT OF SCHOOLS,  
DR. CHARLES M. BERNADO

150 Washington Street  
Providence, Rhode Island 02903

SIRS AND MESDAMES:

Transmitted herewith is the second annual financial report of the Business Office.

As of June 30, 1970, with the termination of the nine-month fiscal year commenced October 1, 1969, revenues received totaled \$22,951,867 and expenditures amounted to \$22,466,036 leaving a surplus of \$485,831.

During this nine months also, the \$861,048 carried forward from fiscal 1968-1969 as a remainder of the deficit compiled by the previous elected Committee was fully retired, leaving the Department operating firmly in the black.

Various exhibits and schedules follow showing detailed information with regard to financial operation of the Department, including brief comments upon certain of these where such comment appears appropriate or necessary.

Very truly yours,  
CHARLES R. WOOD  
*Business Manager*

CRW:la

# PROVIDENCE SCHOOL DEPARTMENT

## Report of the Business Manager for Fiscal 1969-1970

Last year under the title "NEW DIRECTIONS" the Business Office had the privilege of reporting to you that with the establishment of the business function separately from the academic operation, and with the exercise of basic financial controls, the fiscal affairs of the Department were headed away from deficit financing and toward "new directions".

For the present fiscal year — the second of the separate business management function — we have chosen to call our report "BEAUTIFUL IS BLACK". This simple turn-about of a familiar phrase expresses the satisfaction of this office that we are currently — and according to plan — operating "in the black" after several years "in the red".

The major credit for making this accomplishment possible must go to the Providence School Committee which has demonstrated its desire for excellence in education coupled with sound fiscal practices, and to the Mayor and City Council for providing over the course of the past two years sufficient supplementary appropriations to permit prior deficits to be eliminated.

**Balance Sheet — Exhibit A.** The balance sheet shows as of June 30, 1970, which was the terminal date of the nine-month fiscal year preceding, the position of the department with regard to assets and liabilities. Certain entries of particular interest will be detailed more fully in later exhibits and schedules and remarks directed to those exhibits and schedules follow.

**Statement of Accounts Receivable — Exhibit B.** While the statement of accounts receivable shows \$58,873 due the Department from the various sources listed, it is probable that the bulk of this is uncollectible. The \$51,328 in tuitions not received runs to the early 1960's and in some cases extends back in time beyond that. The School and City Controller's Offices and the State Bureau of Audits, will investigate these to determine what remains probably collectible, and what should be written off to purify the records.

**Statement of Accounts Payable — Exhibit C.** The statement of accounts payable shows the encumbrances carried forward from prior years and from the present year into 1970-71, the fiscal year next succeeding. The total of these — \$1,776,651 — represents indebtedness for which funds to match are available. They should not, therefore, be interpreted as describing a deficit. They are rather bills to be paid when certain work commenced has been completed, or when certain goods or services, previously purchased, have been delivered. Money to meet these

payments are carried forward also and will not be a charge against 1970-71 resources.

**Budgeted and Actual Revenues — Schedule 1.** The total revenues budgeted (estimated) at \$22,950,000 and the actual revenues amounted to \$22,951,867, an excess of \$1,867 over budget, or a statistical difference of less than .0001 percent.

Examination of the revenue detail, however, will show that the incredibly close correspondence between total budgeted and total actual is the product of many individual plus or minus differences. Estimation of revenue fifteen months ahead of time is often a "chancy" business subject to unknown factors, unforeseen crises, and to as yet announced changes in federal and state law and regulations. One of the important functions of the Business Office is to maintain a constant surveillance of revenue productivity during the fiscal year, both to assure that revenue expected is received and to improve the ability to predict more accurately into the following year.

**Source and Application of Funds — Schedule 2.** The source and application of funds is the simple statement of where did the money come from, for what purposes was it spent, and how much — if any — was left over. As will be noted the bulk of the appropriation to education comes from City Council appropriation (68.4%) and the largest expenditure is for salaries and wages (74.8%). In determining the full amount of City contribution to education, which in this nine-month period was \$15,714,447, there should be added to that the City's direct payment on school debt which for the same nine-month period was:

Interest on temporary borrowing	\$142,454
Interest on bonded debt	549,345
Principal on bonded debt	874,000
Total	\$1,565,799

The total City Council contribution to education in 1969-1970 was, therefore, \$17,280,246 or approximately \$660 per pupil for 26,000 pupils. The surplus of \$485,831 returned to the City (the first such surplus since the revision of the Strayer Act in 1968) will be analyzed separately.

**Analysis of Unencumbered Appropriations — Schedule 3.** The unencumbered appropriations (surplus) amounting as above noted to \$485,831 represents the unspent 2.1 percent of the total appropriation. The two largest sources of this surplus were unspent funds in Other Fees (189) and Contractual Repairs to Build-

ings (551). A balance of \$110,263 which remained in Other Fees (Services Other Than Personal) reflects planned programs which did not materialize and contemplated contracts which were not let. A balance of \$144,640 in Contractual Repairs to Buildings is primarily the result of a decision very late in the year to replace the Hope High School roof from bond fund sources. At mid-year \$200,000 in the 551 account was being held for this purpose. Also the replacement of a Summit Avenue Elementary School boiler at some \$29,000 was requested in April but was not presented to the Board of Contract and Supply for award by the Division of Public Buildings until after the close of this fiscal year. The unspent balances in these two items account for over one-half of the surplus accumulated. Another important function of the Business Office will be continued surveillance as in the case of revenue) of all categories of expenditures in order to determine during the course of the year that available funds are being spent — effectively and economically — to meet the needs for which they were originally appropriated.

**Details of Budget Expenditures— Schedule 4.** The details of budget expenditures (expenses by major expenditure category) are shown by code number and by purpose. It is worth observing that with regard to sums budgeted (and as amended by transfer) expenditures were at or near the 100 percent mark for salaries and wages, textbooks, reference books, periodicals and educational supplies; in short, that classroom needs were being met with personnel and material to the extent of available funds. No comparison is offered in this schedule with expenditures of previous years by category, since differences involved in this "one-time" nine-month year would make such comparisons largely meaningless.

**Appropriations, Expenditures and Unencumbered Balances by Departments — Schedule 5.** This schedule presents a comprehensive breakdown for each sub-budget and in summary for each area of expenditure, the amount appropriated, the amount expended, the amount encumbered, and the unencumbered balance. Schedule 5 reflects the increased capacity of the business management function to record and to report specific financial details which can provide fiscal management with the tools necessary to management, and policy-makers, with the details necessary to formulate policy. Schedules of this kind will become of increasing value when comparable twelve-month periods can be looked at simultaneously.

**Appropriations, Expenditures and Unencumbered Balances by Function — Schedule 6.** One of the principal problems in evaluating educational expenditures in Providence has been the lack of comparability of Providence data with that published by U. S. cities of similar size and character. Lack of desirable comparability in the past has been the result of most

such communities using the standard, federal "Chart of Accounts" whereas Providence continued to report in "grew like Topsy" categories based upon its own particular coding of accounts. Schedule 6 has been presented in order to afford the School Committee information relative to budgetary operation rearranged upon a functional basis.

**Conclusion:** In the eighteen months in which the Providence School Department has moved from an absence of even elementary control and reporting systems (see previous annual report regarding efforts of Peat, Marwick and Mitchell to determine system's financial position) to one of — at the least — basic accountability and credibility, there have been some "giant steps" forward.

During the 1969-1970 fiscal year significant improvements were made in the establishment of internal controls over operational procedures. Procedural manuals were prepared and copies distributed to all responsible individuals and are currently in operation.

#### SYSTEMS MANUAL FOR PROJECTS PERTAINING TO CONTRACTUAL REPAIRS TO BUILDINGS AND GROUNDS.

This systems manual was prepared in order to provide authorization and control over Contractual repairs to buildings and grounds.

The product of this procedure is a continuously updated schedule of work under-way with status and cost of all projects reported on a monthly statement by the Plant Engineer to the Business Manager.

#### INSTRUCTION MANUAL OF ACCOUNTING AND RELATED PROCEDURES FOR SCHOOL LUNCH CASH COLLECTIONS.

This systems manual was prepared and its procedures made operational in order to achieve a strict accounting over School Lunch cash collections and reporting as well as to provide safeguards through a system of internal controls and internal checks.

#### PERSONNEL BUDGETING SYSTEM.

A computer program was developed which allows the Providence School Department to control the numbers of people and salaries and wages as authorized and in accordance with School Committee and City Council action.

This is not to say that we enjoy as of the date of this report all of the sophisticated mechanisms needed to control, to report, and to project the complicated needs of an urban educational venture. However, these will be forthcoming as the Business Management Office continues to expand its horizons with the understanding and support of an able and energetic Committee and the cooperation of a determined and sympathetic Mayor and City Council.

## EXHIBIT A

**BALANCE SHEET**  
AT JUNE 30, 1970

ASSETS	REFERENCE	
Cash .....		\$ 868,522.07
Receivables:		
Deducted Contra:		
Accounts Receivable .....	(See Exhibit B) \$ 58,873.73	
Due from General Fund .....	1,414,447.00	1,473,320.73
Total Assets .....		<u>\$2,341,842.80</u>
<b>LIABILITIES AND SURPLUS</b>		
Accounts Payable .....	\$1,776,651.79	
Due to General Fund .....	341,943.90	
Total Liabilities .....		2,118,595.69
Receivables Deducted Contra:		
Accounts Receivable .....		58,873.73
Surplus:		
Adjustment of Prior Year Charges .....	18,617.69	
Excess Revenue Receipts .....	Schedule #1 1,867.85	
Unencumbered Balance of Appropriations .....		
Cumulative Deficit .....	Schedule #2 485,831.74	506,317.28 (341,943.90)
Total Liabilities and Surplus .....		<u>\$2,341,842.80</u>

## EXHIBIT B

**STATEMENT OF ACCOUNTS RECEIVABLE**  
AT JUNE 30, 1970

Tuitions .....	\$ 51,328.22
Books and Supplies .....	28.51
Test Scoring Machine Rental .....	14.00
Merchandise Sold .....	10.00
Reimbursed Salaries—R.I.C. ....	6,782.50
Reimbursed Salaries—U.R.I. ....	100.00
Reimbursed Salaries—Boston College .....	50.00
Reimbursed Salaries—Prekindergarten Program .....	560.50
Total Accounts Receivable .....	<u>\$ 58,873.73</u>

## Comments

1. These figures were received from the City Controller's Office.
2. These outstanding accounts receivable will be investigated by the City and School Controller's Offices and the State Bureau of Audits. In many instances, the accounts receivable represent old accounts receivable that are uncollectible and should be written off.

## EXHIBIT C

**STATEMENT OF ACCOUNTS PAYABLE**  
AT JUNE 30, 1970

Prior Year Account Payable .....	\$ 67,587.44
Current Year Accounts Payable .....	1,709,064.35
Total Accounts Payable at June 30, 1970 .....	<u>\$1,776,651.79</u>

Exhibit A

## SCHEDULE #1

**BUDGETED AND ACTUAL REVENUES  
FOR THE FISCAL YEAR ENDED JUNE 30, 1970**

	Budgeted Estimate	Actual Revenue	Excess (Deficiency)
<b>Federal—Directly and Thru State</b>			
Trade and Industry .....	\$ 3,375.00	\$ —0—	\$ (3,375.00)
Area Vocational Aid Coordinator and Guidance .....	19,200.00	23,852.90	4,652.90
Business and Office Education .....	3,750.00		(3,750.00)
P. L. 874—Impacted Area .....	28,000.00	57,556.00	29,556.00
Adult Basic Education—Title III .....	55,000.00	54,824.68	(175.32)
<b>Total Federal</b> .....	<b>109,325.00</b>	<b>136,233.58</b>	<b>26,908.58</b>
<b>State Revenue</b>			
State Share of Public Schools Operation Aid—Chapter 27 .....	6,247,603.00	6,141,648.00	(105,955.00)
Apprenticeship Program for Related Training (Night Program Vocational) .....	3,375.00		(3,375.00)
Providence Plan for Integration and Quality Education Sec. 4, Chapter 160 .....	553,000.00	559,899.89	6,899.89
State Assistance for Programs for Handicapped Children Sec. 5, Chapter 160 .....	140,000.00	116,408.22	(23,591.78)
<b>Total State</b> .....	<b>6,943,978.00</b>	<b>6,817,956.11</b>	<b>(126,021.89)</b>
<b>School Revenue</b>			
<b>Tuitions</b>			
—Regular Day School .....	155,750.00	128,728.16	(27,021.84)
—Evening School .....		440.00	440.00
—Special Education .....		17,881.28	17,881.28
—Central Vocational .....		5,747.60	5,747.60
<b>Reimbursement</b>			
—Telephone .....	400.00	473.02	73.02
—Blue Cross .....		3,357.25	3,357.25
—State Retirement .....	7,500.00	31,692.20	24,192.20
—City Retirement .....	300.00	6,628.88	6,328.88
—Board of Canvassers .....	1,260.00	297.73	(962.27)
—Board of Recreation .....	2,520.00	7,599.97	5,079.97
—Critic Salaries .....	9,500.00	4,382.50	(5,117.50)
Refund of Bills (Vendors) .....		464.79	464.79
Refund on Payrolls .....		64,852.94	64,852.94
Sales of Equipment and Mer- chandise .....	2,000.00	1,231.15	(768.85)
Use of Buildings .....	2,400.00	2,291.50	(108.50)
Vending Machine Receipts .....	250.00	130.13	(119.87)
Damage to Property and Equipment Fines .....	300.00	371.52	71.52
Test Scoring Machine .....	70.00	24.00	(46.00)
R. I. College—Social Studies Curric- ulum .....		4,526.75	4,526.75
Miscellaneous .....		2,109.79	2,109.79
<b>Total School Revenue</b> .....	<b>182,250.00</b>	<b>283,231.16</b>	<b>100,981.16</b>
<b>City Revenue</b>			
City Appropriations—General .....	15,714,447.00	15,714,447.00	—0—
<b>GRAND TOTAL</b> .....	<b>\$22,950,000.00</b>	<b>\$22,951,867.85</b>	<b>\$ 1,867.85</b>

SCHEDULE #2

**SOURCE AND APPLICATION OF FUNDS**  
FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Source of Funds		Percentage of Budget
City Appropriation .....	\$15,714,447.00	68.4%
Federal Revenue .....	136,233.58	0.6%
State Revenue .....	6,817,956.11	29.7%
School Revenue .....	283,231.16	1.3%
<b>Total Funds Received (1) .....</b>	<b>\$22,951,867.85</b>	<b>100%</b>
Application of Funds		
Salaries and Wages .....	\$17,179,967.87	74.8%
Fringe Benefits .....	1,983,566.50	8.7%
Services Other Than Personnel .....	1,051,391.85	4.6%
Materials and Supplies .....	1,009,659.03	4.4%
Equipment .....	285,533.37	1.3%
Operating Cost .....	880,918.18	3.8%
Improvements to Buildings .....	74,999.31	0.3%
<b>Total Funds Expended .....</b>	<b>22,466,036.11</b>	
 Unencumbered Funds .....	 <b>\$ 485,831.74</b>	 <b>2.1%</b>

Comments

(1) The total City Council Appropriation for this fiscal year was \$22,950,000. and the variance of \$1,867.85 represents excess revenue received.

SCHEDULE #3

**ANALYSIS OF UNENCUMBERED APPROPRIATIONS**  
AT JUNE 30, 1970

REFERENCE		Percentage of Budget Unexpended
<b>Unencumbered Balance of Appropriations</b>		
(Schedule #2)		2.1%    \$485,832.00
<b>Analysis</b>		
Excess Revenue Receipts .....	(Schedule #1) \$ 1,868.00	—
1969-1970 Obligations Carried Over to 1970-71 .....	53,666.00	0.2%
Salaries and Wages .....	19,322.00	0.1%
Fringe Benefits .....	40,516.00	0.2%
Services Other Than Personnel .....	110,263.00	0.5%
Materials and Supplies .....	21,998.00	0.1%
Equipment .....	1,038.00	—
Operating Costs .....	92,282.00	0.4%
Contractual Repairs to Buildings .....	144,640.00(1)	0.6%
Improvements to Buildings .....	239.00	—
<b>Total Unencumbered Balance Accounted For.....</b>		<b>2.1%    \$485,832.00</b>

Remarks

(1) These funds were intended for "Repairs to the Cupola and Roof at Hope High School"; however, it was decided to fund this through the Bond Issue.

SCHEDULE #4

**DETAILS OF BUDGET EXPENDITURES  
FOR THE FISCAL YEAR ENDED JUNE 30, 1970**

Code	Expenditure Description	Expenditures	Percentage of Budget Expended
001	Salaries and Wages .....	\$17,125,851.00	99%
021	Social Security .....	686,060.00	96%
022	Survivors Benefits .....	10,640.00	96%
023	State Retirement .....	602,814.00	98%
024	City Retirement .....	253,463.00	98%
025	Hospital-Surgical Insurance .....	430,590.00	98%
026	Crossing Guards .....	142,921.00	100%
101	Printing .....	3,490.00	44%
102	Advertising .....	3,584.00	74%
121	Transportation—Pupil .....	433,607.00	95%
122	Transportation Allowances .....	33,400.00	68%
123	Travel and Subsistence .....	5,175.00	77%
125	Public Relations .....	37.00	10%
126	Collection of Revenue .....	9,080.00	80%
127	Security Services .....	17,556.00	97%
128	Grounds Keeping Service .....	8,750.00	97%
131	Laundry Cleaning Service .....	2,034.00	64%
132	Ash and Waste Removal .....	1,026.00	100%
133	Delivery School Lunches .....	37,509.00	95%
134	Extra Curr. Cult. Offering .....	3,635.00	99%
141	Postage .....	10,544.00	47%
152	Contr. Repair Auto Equipment .....	13,319.00	91%
153	Repairs Other Equipment .....	102,014.00	87%
161	Rental Office Equipment .....	1,678.00	41%
162	Rental Auto Equipment .....	7,719.00	80%
163	Rental Other Equipment .....	7,473.00	85%
166	Rental Land Buildings .....	81,283.00	95%
179	Other Insurance .....	2,627.00	72%
181	Prof. Fees Accounting .....	9,262.00	95%
182	Prof. Fees Engineering .....	1,980.00	94%
183	Prof. Fees Legal .....	15,936.00	91%
184	Record-Court-Notary .....	64.00	37%
186	Tuition Payments .....	19,020.00	75%
189	Other Fees .....	119,367.00	91%
190	Moving and Rigging .....	8,265.00	46%
191	Member Registration .....	3,145.00	81%
301	Textbook and Rebinding .....	235,104.00	94%
302	Reference Books .....	5,926.00	99%
303	Periodicals and Subscriptions .....	11,404.00	99%
304	Testing Materials .....	4,906.00	87%
305	Non-Public Textbooks .....	14,959.00	99%
311	Athletic Supplies .....	18,677.00	64%
312	Educational Supplies .....	291,696.00	95%
313	School Activities .....	13,200.00	100%
321	Electrical Equipment and Supplies.....	24,166.00	100%
322	Paint Supplies and Equipment .....	20,515.00	99%
324	Plumbing and Heating Supplies .....	39,764.00	100%
325	Lumber and Hardware .....	70,510.00	97%
326	Auto Parts and Supplies .....	4,865.00	100%
327	Glass .....	22,572.00	65%
328	Stage .....	2,916.00	100%
331	Office Supplies .....	21,616.00	60%

SCHEDULE #4—Continued

**DETAILS OF BUDGET EXPENDITURES**

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Code	Expenditure Description	Expenditures	Percentage of Budget Expended
342	Housekeeping and Cleaning Supplies	\$ 94,093.00	96%
343	Shop Supplies	4,166.00	99%
344	Kitchen Supplies	93,838.00	99%
345	Small Tools	3,500.00	100%
346	Health Supplies	9,670.00	96%
348	Grounds Keeping Material	603.00	100%
401	Office Equipment	28,516.00	100%
402	Office Furniture and Furnishings	9,665.00	99%
403	Educational Equipment	112,439.00	99%
404	Classroom Furniture and Furnishings	60,928.00	98%
405	Laboratory Equipment	12,131.00	100%
421	Automotive Equipment	25,350.00	100%
422	Shop Plant Equip. and Machinery	7,963.00	100%
431	Library Books	28,542.00	99%
511	Telephone & Telegraph	67,381.00	92%
512	Gas	8,482.00	51%
513	Electricity	175,049.00	79%
514	Water	10,996.00	51%
541	Fuel	298,014.00	92%
551	Contractual Repairs—Buildings	253,828.00	63%
554	Contractual Repairs—Grounds	68,169.00	100%
613	Improvement of Buildings	74,999.00	99%
	<b>Total Expenditures</b>	<b>\$22,466,036.00</b>	<b>98%</b>
		<u>Schedule #2</u>	<u>98%</u>

# APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES

## PRESENTATION—BY DEPARTMENT

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

General Administration	Budget	Disbursements	Encumbrances	Unexpended Balance
General Administration .....	\$ 35,005.62	\$ 32,982.12	\$ 50.00	\$ 1,973.50
School Committee .....	43,143.85	39,455.86	914.30	2,773.69
Superintendent's Office .....	68,234.18	62,786.92	3,047.30	2,399.96
Personnel Administration .....	59,846.81	59,535.61	156.50	154.70
Research Assistant .....	21,394.11	19,678.52	—	1,715.59
Giant Step .....	1,831.86	1,618.24	11.50	202.12
Central Administration .....	151,996.60	144,917.88	—	7,078.72
<b>Total—General Administration .....</b>	<b>381,453.03</b>	<b>360,975.15</b>	<b>4,179.60</b>	<b>16,298.28</b>
<b>Business Management</b>				
Business Manager .....	29,179.48	28,177.88	—	1,001.60
Controller .....	139,236.54	121,553.65	6,120.00	11,562.89
Order Processing .....	58,653.66	57,501.16	264.58	887.92
Transportation .....	216,164.15	192,956.42	3,772.10	19,435.63
Central Supply .....	21,684.98	19,980.59	91.06	1,613.33
School Lunch .....	85,971.95	74,938.59	8,898.60	2,134.76
Plant Maintenance and Operation—Administration .....	42,736.83	41,908.43	30.50	797.90
Plant Operations .....	1,160,527.23	1,122,844.75	36,309.54	1,372.94
Plant Maintenance .....	1,095,715.70	625,156.93	311,290.49	159,268.28
Centrol Heating Plant .....	67,195.88	58,119.46	8,164.44	911.98
Joseph V. Conley Stadium .....	3,962.68	2,498.32	31.72	1,432.64
<b>Total—Business Management .....</b>	<b>2,921,029.08</b>	<b>2,345,636.18</b>	<b>374,973.03</b>	<b>200,419.87</b>
<b>Elementary Education and Special Services</b>				
Director of Elementary Education .....	26,529.39	25,901.25	578.47	49.67
Coordinating Principals .....	78,083.39	77,426.02	279.50	377.87
Consulting .....	11,289.05	9,219.12	2,051.93	18.00
Library Coordination .....	69,068.53	64,701.14	4,173.52	193.87
Attendance Office .....	155,476.70	145,720.83	6,964.91	2,790.96
School Census .....	33,919.14	33,165.14	140.00	614.00
Pupil Accounting .....	8,564.43	6,706.73	1,857.50	.20
Central Records .....	11,485.59	11,473.59	—	12.00
Elementary Itinerant Guidance .....	103,025.51	98,055.45	4,870.06	100.00
Art Department .....	111,532.47	103,652.95	7,511.74	367.78
Music Department .....	325,085.15	301,370.99	22,608.01	1,106.15
Physcal Education .....	202,779.41	192,059.00	10,259.09	461.32
Psychological Services .....	66,502.92	60,160.80	5,549.60	792.52
Health Services .....	9,506.89	9,476.89	—	30.00
Medical Examination .....	8,589.00	8,589.00	—	—
Nursing Services .....	232,131.61	198,989.16	29,275.91	3,866.54
Dental Clinic .....	51,244.75	48,863.60	1,417.70	963.45
Sight .....	475.00	475.00	—	—
Special Education .....	30,447.92	28,990.01	735.24	722.67
Speech Correction .....	51,382.76	49,394.76	1,960.00	28.00
Audiometer Testing and Lip Reading .....	25,650.43	25,507.38	23.05	120.00
Special Education Center—Kenyon .....	243,427.08	223,927.09	19,364.97	135.02
Special Education Center—Temple .....	160,189.30	147,359.37	12,122.17	707.76
Special Education Center—Smith .....	74,238.86	68,360.33	5,685.51	193.02
<b>Total—Elementary Education and Special Services .....</b>	<b>2,090,625.28</b>	<b>1,939,545.60</b>	<b>137,428.88</b>	<b>13,650.80</b>

**APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES**  
**PRESENTATION—BY DEPARTMENT**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 1970**

	Budget	Disbursements	Encumbrances	Unexpended Balance
<b>Kindergarten</b>				
Gilbert Stuart .....	\$ 9,070.28	\$ 9,069.16	\$ 1.12	\$ —
Temple Street .....	9,659.16	9,659.16	—	—
<b>Total—Kindergarten</b> .....	<b>18,729.44</b>	<b>18,728.32</b>	<b>1.12</b>	<b>—</b>
<b>Elementary Schools</b>				
Academy Avenue .....	84,890.89	78,797.70	5,779.20	313.99
Almy Street .....	20,115.65	19,777.50	225.23	112.92
Althea Street .....	80,333.31	67,589.28	10,319.30	2,424.73
Asa Messer .....	127,622.94	123,055.73	4,142.70	424.51
Berkshire Street .....	54,844.35	45,317.49	5,030.92	4,495.94
Branch Avenue .....	51,476.49	47,462.21	3,423.65	590.63
Broad Street .....	238,790.79	219,388.82	19,035.50	366.47
Camden Avenue .....	249,807.42	235,851.77	12,858.48	1,097.17
Edmund W. Flynn .....	361,535.09	336,370.76	23,773.66	1,390.67
Fox Point .....	213,606.01	205,419.94	7,281.52	904.55
Grove Street .....	48,670.25	47,066.26	1,575.10	28.89
Jenkins Street .....	27,349.39	24,794.97	1,098.00	1,456.42
John Howland .....	148,177.82	131,357.19	16,371.77	448.86
Joslin Street .....	201,296.51	180,459.67	15,833.26	5,003.58
Kenyon Street .....	291,840.78	273,520.30	16,488.03	1,832.45
Laurel Hill Avenue .....	198,582.12	177,360.33	18,456.07	2,765.72
Manton Avenue .....	50,971.32	48,607.18	1,786.60	577.54
Mary E. Fogarty .....	251,327.07	230,943.88	19,161.28	1,221.91
Mt. Pleasant Avenue .....	59,350.60	57,237.60	1,453.77	659.23
Robert F. Kennedy .....	247,305.16	234,482.16	11,718.41	1,104.59
Ralph Street .....	84,974.67	76,460.74	8,181.43	332.50
Regent Avenue .....	125,982.65	116,113.48	9,539.87	329.30
Lexington Avenue .....	239,255.41	225,430.75	13,393.37	431.29
Reservoir Avenue .....	64,382.41	62,554.73	1,493.99	333.69
Sackett Street .....	139,144.30	132,603.20	6,196.42	344.68
Sisson Street .....	38,738.79	38,289.93	—	448.86
Summit Avenue .....	166,806.28	157,773.02	7,757.93	1,275.33
Veazie Street .....	298,450.18	275,002.01	23,151.93	296.24
Vineyard Street .....	200,932.36	185,252.47	14,398.73	1,281.16
Webster Avenue .....	160,400.96	142,012.95	17,430.15	957.86
Willow Street .....	79,099.52	75,630.92	3,076.29	392.31
Windmill Street .....	295,193.45	280,589.44	14,250.28	353.73
Dr. Martin Luther King, Jr. ....	301,418.23	283,008.74	15,796.88	2,612.61
<b>Total—Elementary Schools</b> .....	<b>5,202,673.17</b>	<b>4,835,583.12</b>	<b>330,479.72</b>	<b>36,610.33</b>
<b>Secondary Schools and Special Programs</b>				
Office of Assistant Superintendent .....	42,856.50	37,820.13	2,018.25	3,018.12
Curriculum Research .....	30,863.33	30,582.18	145.58	135.57
Social Studies Project .....	83,472.80	81,455.95	1,559.27	457.58
Guidance and Placement .....	37,427.00	36,690.31	537.15	199.54
Audio-Visual Education .....	109,825.10	105,789.78	3,819.15	216.17
Adult Education Coordination .....	88,544.46	82,411.05	5,124.55	1,008.86
Director of Middle Schools .....	39,610.97	28,784.41	8,499.95	2,326.61
<b>Total—Secondary Schools and Special Programs...</b>	<b>432,600.16</b>	<b>403,533.81</b>	<b>21,703.90</b>	<b>7,362.45</b>

**APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES**  
**PRESENTATION—BY DEPARTMENT**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 1970**

	Budget	Disbursements	Encumbrances	Unexpended Balance
<b>Vocational Education</b>				
Educ. Lab. Theater .....	\$ 13,748.76	\$ 13,745.72	\$ —	\$ 3.04
Vocat. High School .....	209,861.68	194,018.33	11,028.05	4,815.30
Eve. School—Vocational .....	30,578.75	30,512.45	—	66.30
Eve. School—Academic .....	10,788.00	10,788.00	—	—
<b>Total—Vocational Education .....</b>	<b>264,977.19</b>	<b>249,064.50</b>	<b>11,028.05</b>	<b>4,884.64</b>
<b>Middle Schools</b>				
Nathanael Greene .....	528,145.22	477,119.58	48,078.15	2,947.49
Roger Williams .....	461,425.29	425,120.42	34,537.24	1,767.63
<b>Total—Middle Schools .....</b>	<b>989,570.51</b>	<b>902,240.00</b>	<b>82,615.39</b>	<b>4,715.12</b>
<b>Junior High Schools</b>				
Esek Hopkins .....	362,408.63	341,572.36	20,125.02	711.25
George J. West .....	518,929.55	488,271.01	28,089.16	2,569.38
Gilbert Stuart .....	492,922.16	436,562.13	49,949.32	6,410.71
Oliver H. Perry .....	487,756.10	453,785.71	31,374.61	2,595.78
Samuel W. Bridgham .....	297,789.20	269,391.22	25,302.35	3,095.63
Nathan Bishop .....	420,742.67	393,046.25	25,420.22	2,276.20
<b>Total—Junior High Schools .....</b>	<b>2,580,548.31</b>	<b>2,382,628.68</b>	<b>180,260.68</b>	<b>17,658.95</b>
<b>Senior High Schools</b>				
Central .....	720,628.56	679,571.71	39,576.09	1,480.76
Classical .....	832,057.77	795,541.60	33,627.11	2,889.06
Hope .....	999,398.97	950,590.50	47,065.72	1,742.75
Mount Pleasant .....	1,141,104.21	1,073,961.55	63,292.32	3,850.34
<b>Total—Senior High Schools .....</b>	<b>3,693,189.51</b>	<b>3,499,665.36</b>	<b>183,561.24</b>	<b>9,962.91</b>
<b>Summer Schools</b>				
Summer Schools .....	363.04	336.04	—	27.00
<b>Total—Summer Schools .....</b>	<b>363.04</b>	<b>336.04</b>	<b>—</b>	<b>27.00</b>
<b>Crossing Guards</b>				
Crossing Guards .....	142,921.00	142,921.00	—	—
<b>Total—Crossing Guards .....</b>	<b>142,921.00</b>	<b>142,921.00</b>	<b>—</b>	<b>—</b>
<b>Providence Plan Administration</b>				
Providence Plan Administration .....	21,380.36	19,942.36	—	1,438.00
Providence Plan Instruction .....	295,305.64	290,089.78	499.00	4,716.86
Transportation for Pupils .....	189,604.83	189,416.43	—	188.40
Providence Plan Fixed Charge .....	61,007.65	59,687.83	—	1,319.82
Transportation for Food Delivery .....	155,604.34	151,349.23	2,376.00	1,879.11
Providence Plan Equipment .....	18,373.22	675.50	16,985.59	712.13
<b>Total—Providence Plan Administration .....</b>	<b>741,276.04</b>	<b>711,161.13</b>	<b>19,860.59</b>	<b>10,254.32</b>

**APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES**

**PRESENTATION—BY DEPARTMENT**

**FOR THE FISCAL YEAR ENDED JUNE 30, 1970**

	Budget	Disbursements	Encumbrances	Unexpended Balance
<b>Handicapped Children</b>				
Handicapped Children—Instruction .....	\$ 64,659.39	\$ 57,094.53	\$ 7,140.20	\$ 424.66
Handicapped Children—Pupil Transportation Service .....	81,814.45	80,486.20	1,328.25	—
Handicapped Children—Maintenance .....	300.00	39.90	—	260.10
Handicapped Children—Fixed Charges .....	8,006.00	6,448.61	—	1,557.39
Handicapped Children—Community Service .....	6,240.00	6,190.00	—	50.00
Handicapped Children—Food Services .....	2,608.00	2,608.00	—	—
Handicapped Children—Equipment .....	695.60	—	695.60	—
Handicapped Children—Tuition .....	642.00	612.00	—	30.00
<b>Total—Handicapped Children</b> .....	<b>164,965.44</b>	<b>153,479.24</b>	<b>9,164.05</b>	<b>2,322.15</b>
<b>Substitutes</b>				
Teacher Substitutes .....	232,112.00	232,112.00	—	—
Clerk Substitutes .....	27,667.61	27,341.95	—	325.66
Temporary Women Assistants .....	17,672.88	17,672.88	—	—
Custodial Substitutes .....	10,580.80	6,566.40	—	4,014.40
Substitutes in Pool .....	13,086.50	13,086.50	—	—
Teachers in Pool—Elementary .....	2,534.44	2,534.44	—	—
<b>Total—Substitutes</b> .....	<b>303,654.23</b>	<b>299,314.17</b>	<b>—</b>	<b>4,340.06</b>
<b>Employee Benefits</b>				
Hospital-Surgical Insurance .....	413,869.00	410,338.86	—	3,530.14
Social Security .....	636,032.18	607,982.79	—	28,049.39
Survivors Benefits .....	11,000.00	10,640.00	—	360.00
State Retirement .....	592,856.00	586,812.00	—	6,044.00
City Retirement .....	232,380.00	229,506.16	—	2,873.84
<b>Total—Employee Benefits</b> .....	<b>1,886,137.18</b>	<b>1,845,279.81</b>	<b>—</b>	<b>40,857.37</b>
<b>Non-Divisional</b>				
Materials and Supplies Inventory .....	207,157.50	27,533.93	167,727.47	11,896.10
Non-Public School Book Inventory .....	15,000.00	13,291.72	1,666.92	41.36
Postage Inventory .....	9,000.00	576.08	—	8,423.92
Library Book Inventory .....	800.81	800.81	—	—
Public School Book Inventory .....	217,925.68	22,672.46	181,831.30	13,421.92
Work in Progress Inventory .....	8,544.00	2,327.13	2,266.41	3,950.46
Prior Year Charges .....	1,000,816.80	923,634.92	316.00	76,865.88
<b>Total—Non-Divisional</b> .....	<b>1,459,244.79</b>	<b>990,837.05</b>	<b>353,808.10</b>	<b>114,599.64</b>
<b>GRAND TOTAL</b> .....	<b>22,951,867.85</b>	<b>20,756,971.76</b>	<b>1,709,064.35</b>	<b>485,831.74</b>
Less:				
Adjustment for Excess Revenue Receipts .....	1,867.85	—	—	1,867.85
<b>TOTAL</b> .....	<b>\$22,950,000.00</b>	<b>\$20,756,971.76</b>	<b>\$ 1,709,064.35</b>	<b>\$483,963.89</b>

# APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES

## PRESENTATION—BY FUNCTION

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Function	Budget	Disbursements	Encumbrances	Unexpended Balance	Percent of Charges to Grand Total
<b>Administration</b>					
General Administration .....	\$ 35,005.62	\$ 32,982.12	\$ 50.00	\$ 1,973.50	
School Committee .....	43,143.85	39,455.86	914.30	2,773.69	
Superintendent .....	68,234.18	62,786.92	3,047.30	2,399.96	
Personnel .....	59,846.81	59,535.61	156.50	154.70	
Deputy Superintendent .....					
Research Assistant .....	21,394.11	19,678.52	—	1,715.59	
Business Manager .....	29,179.48	28,177.88	—	1,001.60	
Controller .....	139,236.54	121,553.65	6,120.00	11,562.89	
Order Processing .....	58,653.66	57,501.16	264.58	887.92	
Central Supply .....	21,684.98	19,980.59	91.06	1,613.33	
School Census .....	33,919.14	33,165.14	140.00	614.00	
Pupil Accounting .....	8,564.43	6,706.73	1,857.50	.20	
Central Records .....	11,485.59	11,473.59	—	12.00	
Providence Plan .....	21,380.36	19,942.36	—	1,438.00	
Giant Step .....	1,831.86	1,618.24	11.50	202.12	
Central Administration .....	151,996.60	144,917.88	—	7,078.72	
<b>Total—Administration</b> .....	<b>705,557.21</b>	<b>659,476.25</b>	<b>12,652.74</b>	<b>33,428.22</b>	<b>3.0%</b>
<b>Facilities/Maintenance/Operation</b>					
Plant Maintenance and Operations.....	42,736.83	41,908.43	30.50	797.90	
Plant Operation .....	1,160,527.23	1,122,844.75	36,309.54	1,372.94	
Plant Maintenance .....	1,095,715.70	625,156.93	311,290.49	159,268.28	
Central Heating .....	67,195.88	58,119.46	8,164.44	911.98	
Temporary Women Assistants .....	17,672.88	17,672.88	—	—	
Custodial Substitutes .....	10,580.80	6,566.40	—	4,014.40	
Handicapped Children .....	300.00	39.90	—	260.10	
<b>Total—Facilities/Maintenance/ Operation</b> .....	<b>2,394,729.32</b>	<b>1,872,308.75</b>	<b>355,794.97</b>	<b>166,625.60</b>	<b>9.9%</b>
<b>Instructional—Administration</b>					
Director of Elementary Schools.....	26,529.39	25,901.25	578.47	49.67	
Coordinating Principals .....	78,083.39	77,426.02	279.50	377.87	
Consulting .....	11,289.05	9,219.12	2,051.93	18.00	
Library Coordinator .....	69,068.53	64,701.14	4,173.52	193.87	
Office of Assistant Superintendent .....	42,856.50	37,820.13	2,018.25	3,018.12	
Curriculum Research .....	30,863.33	30,582.18	145.58	135.57	
Social Studies Project .....	83,472.80	81,455.95	1,559.27	457.58	
<b>Total—Instructional— Administration</b> .....	<b>342,162.99</b>	<b>327,105.79</b>	<b>10,806.52</b>	<b>4,250.68</b>	<b>1.5%</b>
<b>Pupil Services</b>					
Transportation—Pupil .....	487,583.43	462,859.05	5,100.35	19,624.03	
School Lunch .....	244,184.29	228,895.82	11,274.60	4,013.87	
Attendance .....	155,476.70	145,720.83	6,964.91	2,790.96	
Elementary Itinerant Guidance .....	103,025.51	98,055.45	4,870.06	100.00	

## APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES

## PRESENTATION—BY FUNCTION

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Function	Budget	Disbursements	Encumbrances	Unexpended Balance	Percent of Charges to Grand Total
Health Service .....	\$ 9,506.89	\$ 9,476.89	\$ —	\$ 30.00	
Medical Examinations .....	8,589.00	8,589.00	—	—	
Nursing Service .....	232,131.61	198,989.16	29,275.91	3,866.54	
Dental Clinic .....	51,244.75	48,863.60	1,417.70	963.45	
Sight .....	475.00	475.00	—	—	
Guidance and Placement .....	37,427.00	36,690.31	537.15	199.54	
<b>Total—Pupil Services .....</b>	<b>1,329,644.18</b>	<b>1,238,615.11</b>	<b>59,440.68</b>	<b>31,588.39</b>	<b>5.8%</b>
<b>Instructional—Other</b>					
Art .....	111,532.47	103,652.95	7,511.74	367.78	
Music .....	325,085.15	301,370.99	22,608.01	1,106.15	
Physical Education .....	202,779.41	192,059.00	10,259.09	461.32	
Psychological Services .....	66,502.92	60,160.80	5,549.60	792.52	
Audio Visual Education .....	109,825.10	105,789.78	3,819.15	216.17	
Adult Education Coordinator .....	88,544.46	82,411.05	5,124.55	1,008.86	
Providence Plan .....	18,373.22	675.50	16,985.59	712.13	
Handicapped Children .....	7,577.60	6,802.00	695.60	80.00	
<b>Total—Instructional—Other .....</b>	<b>930,220.33</b>	<b>852,922.07</b>	<b>72,553.33</b>	<b>4,744.93</b>	<b>4.1%</b>
<b>Instructional—Special Education</b>					
Special Education .....	30,447.92	28,990.01	735.24	722.67	
Speech Correction .....	51,382.76	49,394.76	1,960.00	28.00	
Audio Testing and Lip Reading .....	25,650.43	25,507.38	23.05	120.00	
Special Education—Kenyon .....	243,427.08	223,927.09	19,364.97	135.02	
Special Education—Temple .....	160,189.30	147,359.37	12,122.17	707.76	
Special Education—Smith .....	74,238.86	68,360.33	5,685.51	193.02	
Handicapped Children .....	64,659.39	57,094.53	7,140.20	424.66	
<b>Total—Instructional—Special Education .....</b>	<b>649,995.74</b>	<b>600,633.47</b>	<b>47,031.14</b>	<b>2,331.13</b>	<b>2.9%</b>
<b>Instructional—Elementary</b>					
Kindergarten—Gilbert Stuart .....	9,070.28	9,069.16	1.12	—	
Kindergarten—Temple .....	9,659.16	9,659.16	—	—	
Academy Avenue .....	84,890.89	78,797.70	5,779.20	313.99	
Althea .....	80,333.31	67,589.28	10,319.30	2,424.73	
Asa Messer .....	127,622.94	123,055.73	4,142.70	424.51	
Berkshire .....	54,844.35	45,317.49	5,030.92	4,495.94	
Branch .....	51,476.49	47,462.21	3,423.65	590.63	
Broad .....	238,790.79	219,388.82	19,035.50	366.47	
Camden .....	249,807.42	235,851.77	12,858.48	1,097.17	
E. W. Flynn Model School .....	361,535.09	336,370.76	23,773.66	1,390.67	
Fox Point .....	213,606.01	205,419.94	7,281.52	904.55	
Grove .....	48,670.25	47,066.26	1,575.10	28.89	
Jenkins .....	27,349.39	24,794.97	1,098.00	1,456.42	
John Howland .....	148,177.82	131,357.19	16,371.77	448.86	
Joslin .....	201,296.51	180,459.67	15,833.26	5,003.58	

APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES

PRESENTATION—BY FUNCTION

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Function	Budget	Disbursements	Encumbrances	Unexpended Balance	Percent of Charges to Grand Total
Kenyon .....	\$ 291,840.78	\$ 273,520.30	\$ 16,488.03	\$ 1,832.45	
Laurel Hill .....	198,582.12	177,360.33	18,456.07	2,765.72	
Lexington .....	239,255.41	225,430.75	13,393.37	431.29	
Manton Avenue .....	50,971.32	48,607.18	1,786.60	577.54	
Mary E. Fogarty .....	251,327.07	230,943.88	19,161.28	1,221.91	
Mt. Pleasant Elementary .....	59,350.60	57,237.60	1,453.77	659.23	
Robert F. Kennedy .....	247,305.16	234,482.16	11,718.41	1,104.59	
Ralph Street .....	84,974.67	76,460.74	8,181.43	332.50	
Regent .....	125,982.65	116,113.48	9,539.87	329.30	
Reservoir .....	64,382.41	62,554.73	1,493.99	333.69	
Sackett Street .....	139,144.30	132,603.20	6,196.42	344.68	
Sisson .....	38,738.79	38,289.93	—	448.86	
Summit .....	166,806.28	157,773.02	7,757.93	1,275.33	
Veazie Street .....	298,450.18	275,002.01	23,151.93	296.24	
Almy Street .....	20,115.65	19,777.50	225.23	112.92	
Vineyard .....	200,932.36	185,252.47	14,398.73	1,281.16	
Webster .....	160,400.96	142,012.95	17,430.15	957.86	
Willow .....	79,099.52	75,630.92	3,076.29	392.31	
Windmill .....	295,193.45	280,589.44	14,250.28	353.73	
Dr. Martin Luther King, Jr. ....	301,418.23	283,008.74	15,796.88	2,612.61	
Teachers In Pool—Elementary .....	15,620.94	15,620.94	—	—	
Providence Plan .....	295,305.64	290,089.78	499.00	4,716.86	
<b>Total—Instructional—Elementary ..</b>	<b>5,532,329.19</b>	<b>5,160,022.16</b>	<b>330,979.84</b>	<b>41,327.19</b>	<b>24.4%</b>
<b>Instructional—Vocational</b>					
Vocational High School .....	209,861.68	194,018.33	11,028.05	4,815.30	
Evening School—Vocational .....	30,578.75	30,512.45	—	66.30	
<b>Total—Instructional—Vocational</b>	<b>240,440.43</b>	<b>224,530.78</b>	<b>11,028.05</b>	<b>4,881.60</b>	<b>1.0%</b>
<b>Instructional—Evening School</b>					
<b>Academic</b>					
Evening School—Academic .....	10,788.00	10,788.00	—	—	
<b>Total—Instructional—Evening</b>					
<b>School—Academic</b>	<b>10,788.00</b>	<b>10,788.00</b>	<b>—</b>	<b>—</b>	<b>0.0%</b>
<b>Instructional—Middle Schools and</b>					
<b>Jr. High Schools</b>					
Nathanael Greene .....	528,145.22	477,119.58	48,078.15	2,947.49	
Roger Williams .....	461,425.29	425,120.42	34,537.24	1,767.63	
Gilbert Stuart .....	492,922.16	436,562.13	49,949.32	6,410.71	
Nathan Bishop .....	420,742.67	393,046.25	25,420.22	2,276.20	
Samuel Bridgham .....	297,789.20	269,391.22	25,302.35	3,095.63	
Esek Hopkins .....	362,408.63	341,572.36	20,125.02	711.25	
George J. West .....	518,929.55	488,271.01	28,089.16	2,569.38	
Oliver H. Perry .....	487,756.10	453,785.71	31,374.61	2,595.78	
Director of Middle Schools .....	39,610.97	28,784.41	8,499.95	2,326.61	
<b>Total—Instructional—Middle</b>					
<b>Schools and Jr. High Schools</b>	<b>3,609,729.79</b>	<b>3,313,653.09</b>	<b>271,376.02</b>	<b>24,700.68</b>	<b>16.0%</b>

**APPROPRIATIONS, EXPENDITURES AND UNENCUMBERED BALANCES**

**PRESENTATION—BY FUNCTION**

FOR THE FISCAL YEAR ENDED JUNE 30, 1970

Function	Budget	Disbursements	Encumbrances	Unexpended Balance	Percent of Charges to Grand Total
<b>Instructional—Senior High Schools</b>					
Central .....	\$ 720,628.56	\$ 679,571.71	\$ 39,576.09	\$ 1,480.76	
Classical .....	832,057.77	795,541.60	33,627.11	2,889.06	
Hope .....	999,398.97	950,590.50	47,065.72	1,742.75	
Mount Pleasant .....	1,141,104.21	1,073,961.55	63,292.32	3,850.34	
Educational Laboratory Theater .....	13,748.76	13,745.72	—	3.04	
<b>Total—Instructional—Senior High Schools .....</b>	<b>3,706,938.27</b>	<b>3,513,411.08</b>	<b>183,561.24</b>	<b>9,965.95</b>	<b>16.4%</b>
<b>Instructional—Summer School</b>					
Summer School .....	363.04	336.04	—	27.00	
<b>Total—Instructional—Summer School .....</b>	<b>363.04</b>	<b>336.04</b>	<b>—</b>	<b>27.00</b>	<b>0.0%</b>
<b>Substitutes</b>					
Substitute Teachers .....	232,112.00	232,112.00	—	—	
Substitute Clerks .....	27,667.61	27,341.95	—	325.66	
<b>Total—Substitutes .....</b>	<b>259,779.61</b>	<b>259,453.95</b>	<b>—</b>	<b>325.66</b>	<b>1.2%</b>
<b>Employee Benefits</b>					
Hospital-Surgical Insurance .....	413,869.00	410,338.86	—	3,530.14	
Social Security .....	636,032.18	607,982.79	—	28,049.39	
Survivors' Benefits .....	11,000.00	10,640.00	—	360.00	
State Retirement .....	592,856.00	586,812.00	—	6,044.00	
City Retirement .....	232,380.00	229,506.16	—	2,873.84	
Providence Plan—Employee Benefits ..	61,007.65	59,687.83	—	1,319.82	
Handicapped Children—Employee Benefits .....	8,006.00	6,448.61	—	1,557.39	
<b>Total—Employee Benefits .....</b>	<b>1,955,150.83</b>	<b>1,911,416.25</b>	<b>—</b>	<b>43,734.58</b>	<b>8.5%</b>
<b>Sundry Activities</b>					
Materials and Supplies Inventory .....	207,157.50	27,533.93	167,727.47	11,896.10	
Non-Public School Book Inventory .....	15,000.00	13,291.72	1,666.92	41.36	
Postage Inventory .....	9,000.00	576.08	—	8,423.92	
Library Book Inventory .....	800.81	800.81	—	—	
Public School Book Inventory .....	217,925.68	22,672.46	181,831.30	13,421.92	
Work In Progress Inventory .....	8,544.00	2,327.13	2,266.41	3,950.46	
Prior Year Charges .....	1,000,816.80	923,634.92	316.00	76,865.88	
Joseph V. Conley Stadium .....	3,962.68	2,498.32	31.72	1,432.64	
Crossing Guards .....	142,921.00	142,921.00	—	—	
<b>Total—Sundry Activities .....</b>	<b>1,606,128.47</b>	<b>1,136,256.37</b>	<b>353,839.82</b>	<b>116,032.28</b>	<b>5.3%</b>
<b>GRAND TOTAL .....</b>	<b>22,951,867.85</b>	<b>20,756,971.76</b>	<b>1,709,064.35</b>	<b>485,831.74</b>	
<b>Less:</b>					
Adjustments for Excess Revenue Receipts .....	1,867.85	—	—	1,867.85	
<b>TOTAL .....</b>	<b>\$22,950,000.00</b>	<b>\$20,756,971.76</b>	<b>\$ 1,709,064.35</b>	<b>\$483,963.89</b>	<b>100%</b>